

# Department of Public Works

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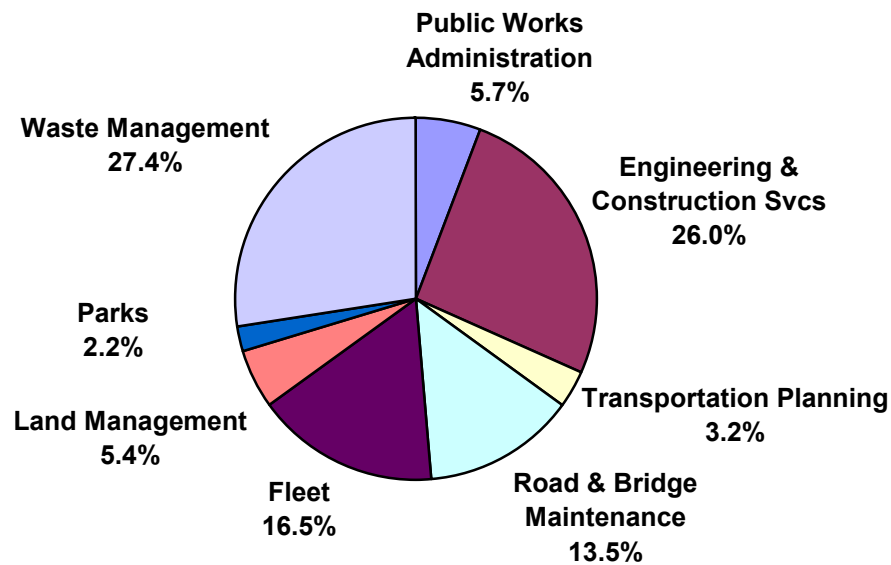
## Department Purpose

To maintain and enhance the livability and sustainability of Lane County's natural and built environments by providing safe and cost effective public infrastructure and related services.

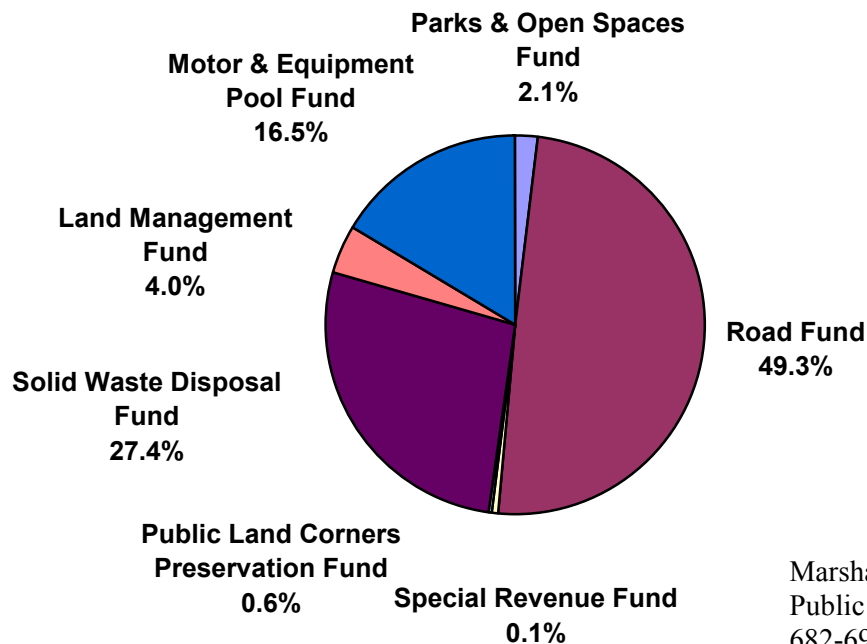
## Total Expenditures

\$145,558,702

### FY 09-10 Expenditures by Division



### FY 09-10 Budget by Fund



Marsha A. Miller, Director  
Public Works  
682-6910

# Public Works

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## Department Overview

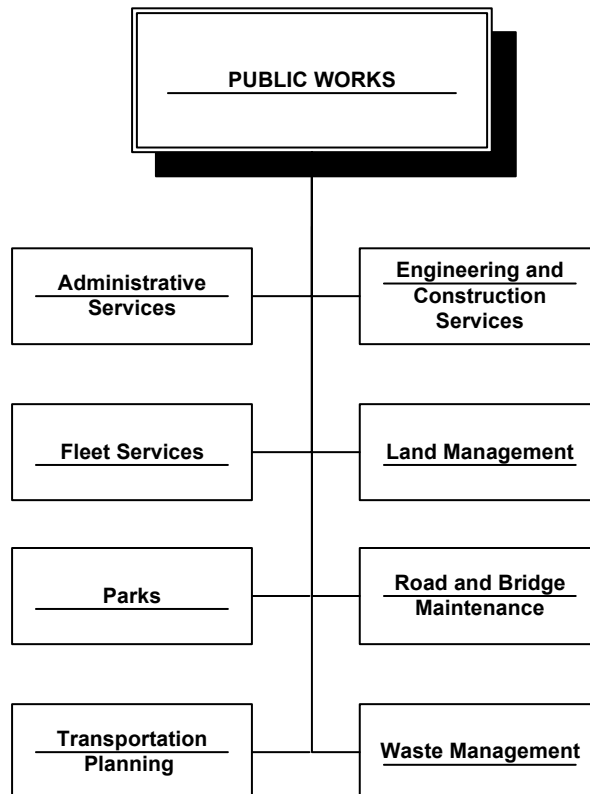
The Public Works Department mission is to maintain and enhance the livability and sustainability of Lane County's natural and built environments by providing safe and cost-effective public infrastructure and related services.

The FY 09-10 Public Works Budget consists of seven different funds and two sub-funds for eight divisions – Administrative Services, Engineering & Construction Services, Fleet Services, Land Management, Parks, Road & Bridge Maintenance, Transportation Planning and Waste Management. The department receives no general fund revenue.

In 2008, the Department's 357 full-time, 136 extra help, and 47 seasonal employees maintained 1,432 miles of roads, 413 bridges, disposed of 260,000 tons of solid waste at Short Mountain Landfill, served 3 million parks visitors, issued 1,843 building permits, provided 417 light and 204 heavy vehicles for use in county operations, and processed 40,845 financial transactions totaling \$98.2 million.

The Departments values are:

- *Respect* – We treat everyone with respect and dignity.
- *Integrity* – We are credible and reliable, upholding the highest standards of ethical conduct.
- *Collaboration* – We seek opportunities to collaborate internally and externally to achieve our mission.
- *Stewardship* – We are committed to managing our resources in the best long-term interests of Lane County.



## Public Works

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### **Department Goals & Objectives**

- To provide efficient/effective, high quality services at competitive prices.
- To be good stewards of our resources to meet the needs of Lane County's future generations.
- To understand the needs of the public, customers and employees; to have the public, customers and employees understand and value the Department's services
- To be flexible, strive to anticipate changing conditions and be well positioned to capitalize on opportunities consistent with the Department's mission.
- To understand and consistently apply the mission, goals and core values at all levels of the Department's operations.

### **Key Accomplishments in FY 08-09**

- Performed annual pavement preservation work, including control of roadside vegetation, crack sealing, 97.6 miles of chip seals and 15.5 miles of asphalt concrete overlays.
- Completed construction of Bolton Hill Road improvements in the City of Veneta.
- Completed design and right-of-way services for LTD's EmX project in Springfield.
- Awarded contracts for Harvey Road project in the City of Creswell.
- Enhanced Geographic Information Services (GIS) tools on Lane County web site, allowing public view and query of maps with over 100 layers of data pertaining to transportation and land use data 24/7.
- Launched online interactive zone and plan map viewer displaying official digital zoning maps on a Geographic Information System (GIS) format.
- Developed fire safe construction incentive program through collaboration with local construction industry, implementing through the federal Title III program.
- Provided electronic waste collection to Florence, Cottage Grove, Veneta and Vida.
- Enhanced Solid Waste recycling collection program through expansion of the transfer program.
- Completed a 1-year pilot project, evaluating B-20 Biodiesel as a replacement for petroleum based diesel in County owned equipment units.
- Expanded Fleet Services to include Sheriff's Office vehicle replacement, maintenance and disposal.
- Completed construction of Armitage Campground; 37 full service sites opened in February 2009.
- Ensured timely programming of \$2.96 million in preservation work on county roads through the American Reinvestment and Recovery Act of 2009.

### **Changes, Challenges & Opportunities for FY 09-10**

The Public Works Department relies on outside revenue sources. Depending on program area, revenues come from the federal Secure Rural Schools program, building permit and land use permit fees, user fees for county parks, disposal fees for solid waste and various right-of-way fees in addition to state revenues from gas tax and registration fees. The current economic crisis is affecting most of those revenue sources. The decline in those revenues in addition to the loss of Secure Rural Schools funding will continue to challenge the Department through this budget cycle. The "Economic Stabilization Act of 2008" provided for four additional years of Secure Rural Schools funding at a reduced level. The first payment was received in FY 08-09 at 90 percent. In fiscal year 09/10, the payment will be 81 percent. Next year that amount will be 73 percent and the fourth year it will be calculated through a new formula. The estimate for that formula approach is 40 percent. In addition to the reduction in Secure Rural Schools funding, revenues are also down from other sources. Highway Fund Revenues, which include Motor Vehicle Fuels Tax, Motor Carrier Fees, DMV Registration Fees and Road Use Assessment Fees, have experienced significant decreases in recent months.

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The continued loss of Secure Rural Schools poses a serious threat to both the Road Fund and General Fund. The current projection for the Road Fund indicates a 20 million dollar deficit over the next five years. In order to sustain the fund as long as possible, Public Works staff have applied for stimulus funding through The American Reinvestment and Recovery Act of 2009 for \$2.96 million dollars in preservation work for county roads. In addition, the Department is holding positions vacant whenever possible and reorganizing work groups to continue to provide services as effectively as possible.

In addition to funding sources for the Road Fund, all other revenues in the Department have been experiencing substantial reductions. Further exacerbating the problem is the secular imbalance of the anticipated growth in expenses relative to revenues in many of the Department's programs.

The Land Management Division has experienced a reduction in revenues in all of the program areas in the range of 40 to 50 percent. In response to those dramatic changes in revenues, the division reduced staff in Fiscal Year 08/09 from 59 to 31FTE. In addition, the division received \$475,000 from the General Fund and a \$283,000 loan from the Solid Waste Fund to sustain services through the end of the fiscal year. The Land Management Fund provides many services that can not be funded with fees, such as public information, development assistance, long range planning projects, and compliance services. In addition, the fund does not have sufficient resources to fund strategic initiatives. Projects that could improve the efficiency and effectiveness of the Division – like placing parcel-related records on the internet, the updating of the County's zoning, land use and development codes, updating permit tracking software and improving the customer intake/service area are not able to be accomplished without outside funding sources.

Construction was completed on Armitage Campground in February 2009. This project was funded with resources from State Campground Grant, Lane County Parks & Rec System Development Charges and proceeds from tax-foreclosed property sales. Armitage Campground has 37 large vehicle campsites with high level technology requested by the Recreational Vehicle Campers, all within a few miles of downtown Eugene. Parks Division operation resources are generated through a combination of fees, Car Rental Tax revenue and Transient Room Tax revenues.

Solid waste tipping fees have also seen a decrease in revenues due to the economic conditions. A decrease in construction and manufacturing has resulted in a 10 percent drop in anticipated revenues. In addition, the post closure funds have seen a 4.84 percent decrease in interest revenue. On the positive side, the nuisance abatement program continues to be active in responding to complaints and removing illegal dump sites. The diversion fee gives the County an opportunity to explore new technologies that have the potential to reduce the waste stream to Short Mountain Landfill.

Fleet rates for vehicles and equipment continue to rise with increased cost of petroleum products and the price of vehicles and equipment. The Fleet rate includes two components; a monthly base charge and a cents per mile charge or a cents per hour charge for some specific heavy equipment such as packers and excavators. The average increase was 3.5 percent on the base charge and 15.5 percent on the per hour/mile charge.

Volatility of the construction industry and federal funding will continue to be a challenge for Public Works. Stabilizing the dedicated funds in these areas is the Department's top priority in order to continue to provide effective services to the public. Materials costs, especially motor fuels and lubricants, asphalt, cement and aggregate, are a big part of many Public Works program budgets. Most have increased significantly in the last two years. These increasing costs, coupled with increasing employee benefit costs and declining revenues, will continue to strain program budgets. Service cutbacks are becoming routine. The Department's challenge is to constantly seek productivity and process improvements, control costs and improve effectiveness. The Department will be challenged to continue to provide the best customer service possible with the limited resources available. The Department's focus will be to maintain and preserve the services and infrastructure we've worked hard to develop.

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### Performance Management

The listed measures have been selected to provide a “dashboard” view of division operations. By monitoring these key indicators, the department director can assess progress toward identified goals and objectives, and make corrections to operations and processes to reverse unintended or undesirable trends. Values shown for FY 2008-09 are desired performance levels.

<b>DEPARTMENT PERFORMANCE MEASURES</b>						
<b>Performance Measures</b>	<b>2005-06 Actual</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2007-08 Target</b>	<b>Comment</b>	<b>2008-09 Target</b>
Number of planning applications (director decisions) processed	266	151	420	300	Above target	400
% of visitors that rate the facilities, grounds and services of LC parks as good to excellent	91%	95%	90%	90%	On target	95%
Road Infrastructure – % of roads with pavement condition index (PCI) of 60 or higher	89.7%	87%	86.1%	87%	On Target	87%
Bridge Infrastructure – average sufficiency rating	84.14	84.14	84.57	85	On Target	85
# Tons of electronic material diverted	142	67	80	135	Below Target	100
# Tons of hazardous waste material diverted	182	136	133	270	Below Target	150

Planning Applications Measure - The Planning Program triaged and conducted public hearings on nearly 400 applications for Measure 37 waivers in years FY 05-06, 06-07 and 07-08. The number of planning applications processed is an output measure that is above target due to significantly higher application volumes and stabilized staffing (no vacancies or extended leave) in the program.

Parks Visitor Measure – Parks visitor surveys are available at Parks throughout the park system. Surveys are sent out with picnic reservations and are located at all camp offices, kiosks and information stations. Visitors responding report on Parks facilities and services.

Road Infrastructure Measure – The inspection method used by Lane County for pavement management is designed to allow the calculation of a composite rating index called the Pavement Condition Index (PCI), a rating of the pavement condition on a scale from 0 to 100. The PCI for a given section of roadway is calculated using field measured distress data which is collected every year for Lane County’s local, arterial and collector street network. Higher PCI values indicate a better pavement condition. In general terms, if the PCI for a given section of roadway is 60 or greater, it is identified for preventative maintenance (crack sealing, fog sealing, blade patching or chip sealing). If the PCI is less than 60, the section is identified for rehabilitation (structural overlay or reconstruction). In the event PCI ratings diminish significantly over time, the parameters within the pavement management program would be evaluated and adjusted to address the decline.

Bridge Infrastructure Measure – The sufficiency rating of a bridge is determined during the biennial bridge inspection and is intended to indicate a measure of the ability of a bridge to remain in service. Only bridges that carry vehicular traffic receive a sufficiency rating. In calculating the rating, consideration is given to the structural adequacy and safety, serviceability and functional obsolescence, and essentiality of traffic service. Ratings are on a scale of 1 to 100, with 100 considered as an entirely sufficient bridge, usually new. An entirely deficient bridge would receive a rating of 0. The sufficiency rating serves as a basis for establishing eligibility for replacement or rehabilitation. In the event the sufficiency rating for the overall system dropped, capital funding programmed in the Capital

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Improvement Program for bridge rehabilitation would be modified or increased to address the decline. Eligibility for state and federal funding such as Highway Bridge Program (HBP) would be examined as well.

Waste Management Measures - Performance measures have been outlined to provide for an integrated solid waste management system. The emphasis is on waste prevention as a preferred long-term strategy for reducing the amount of waste disposed in the landfill. The Electronic and Hazardous Waste Programs give us the opportunity to serve and educate the public and business community of Lane County. Waste prevention and reuse efforts reveal the importance of creating a thriving waste prevention culture. The Waste Management Division has created these programs and infrastructures to allow the County opportunities to reach its recycling goals. These programs have also helped community partners establish businesses to accept electronics waste as an alternative to the County's program. The performance measures show the amount of electronics and hazardous waste material diverted through Lane County Waste Management programs.

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DEPARTMENT FINANCIAL SUMMARY						
	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Curr Bgt	FY 09-10 Proposed	\$ Chng Fr Curr	% Chng Fr Curr
<b>RESOURCES:</b>						
Taxes and Assessmts	956,793	335,388	365,000	275,000	(90,000)	-24.66%
Licenses and Permits	2,354,996	2,037,885	1,729,753	1,644,753	(85,000)	-4.91%
Fines, Forf, & Penalt	122,208	61,073	92,000	106,200	14,200	15.43%
Property and Rentals	1,900,256	4,708,219	1,470,732	1,796,332	325,600	22.14%
Federal Revenues	20,584,015	21,896,469	20,157,870	17,686,840	(2,471,030)	-12.26%
State Revenues	16,296,827	16,475,267	25,011,096	14,624,123	(10,386,973)	-41.53%
Local Revenues	11,590	0	25,000	25,000	0	0.00%
Fees and Charges	27,698,338	28,521,353	30,091,478	28,108,091	(1,983,387)	-6.59%
Administrative Chrg	1,153,488	848,223	2,911,564	3,421,200	509,636	17.50%
Interest Earnings	3,510,276	3,491,085	2,061,730	1,483,204	(578,526)	-28.06%
<b>Total Revenue</b>	<b>74,588,787</b>	<b>78,374,962</b>	<b>83,916,223</b>	<b>69,170,743</b>	<b>(14,745,480)</b>	<b>-17.57%</b>
Resource Carryover	82,047,691	80,505,976	81,042,338	70,519,926	(10,522,412)	-12.98%
Interfund Loans	8,750	8,750	283,000	4,283,000	4,000,000	1413.43%
Fund Transfers In	1,057,032	3,562,412	5,748,235	1,585,033	(4,163,202)	-72.43%
<b>TOTAL RESOURCES</b>	<b>157,702,259</b>	<b>162,452,098</b>	<b>170,989,796</b>	<b>145,558,702</b>	<b>(25,431,094)</b>	<b>-14.87%</b>
<b>EXPENDITURES:</b>						
Personnel Services	28,930,216	28,109,339	29,403,863	30,576,594	1,172,731	3.99%
Materials and Services	23,811,191	25,789,497	34,200,869	35,470,324	1,269,455	3.71%
Capital Expenses	21,317,543	21,311,576	28,625,869	15,464,400	(13,161,469)	-45.98%
Fiscal Transactions	1,061,133	5,316,358	10,872,078	3,649,839	(7,222,239)	-66.43%
Total Resrvs & Contg	0	0	67,091,124	59,623,734	(7,467,390)	-11.13%
<b>TOTAL EXPENDITURES</b>	<b>75,120,084</b>	<b>80,526,767</b>	<b>170,193,803</b>	<b>144,784,891</b>	<b>(25,408,912)</b>	<b>-14.93%</b>
<b>Total FTE</b>	<b>380.31</b>	<b>363.16</b>	<b>340.81</b>	<b>344.81</b>	<b>4.00</b>	<b>1.17%</b>
<b>EXPENDITRS BY FUND</b>						
General Fund	4,996,910	1,234,738	0	0	0	0.00%
Land Management Fund	0	5,139,166	5,324,242	5,790,279	466,037	8.75%
Motor & Equip Pool Fd	8,134,882	7,867,682	24,284,848	23,911,960	(372,888)	-1.54%
Parks & Open Spaces Fd	2,058,222	2,069,482	3,701,293	3,019,661	(681,632)	-18.42%
Pub Land Cornrs Pres Fd	863,954	912,199	1,099,657	772,307	(327,350)	-29.77%
Road Fund	44,948,095	43,078,486	93,213,689	71,463,114	(21,750,575)	-23.33%
Solid Waste Disposal Fd	14,047,428	20,164,993	42,246,651	39,657,362	(2,589,289)	-6.13%
Special Revenue Fund	70,592	60,022	323,423	170,208	(153,215)	-47.37%
<b>TOTAL FUNDS</b>	<b>75,120,083</b>	<b>80,526,768</b>	<b>170,193,803</b>	<b>144,784,891</b>	<b>(25,408,912)</b>	<b>-14.93%</b>

## Public Works

<b>DEPARTMENT FINANCIAL SUMMARY BY PROGRAM</b>						
<b>PROGRAMS</b>	<b>FY 06-07 Actual</b>	<b>FY 07-08 Actual</b>	<b>FY 08-09 Curr Bgt</b>	<b>FY 09-10 Proposed</b>	<b>\$ Chng Fr Curr</b>	<b>% Chng Fr Curr</b>
Bridges	988,638	963,274	0	0	0	0.00%
Building & Electrical	1,505,668	1,535,931	1,367,376	1,315,688	(51,688)	-3.78%
Construction Services	2,080,555	2,090,881	2,562,500	2,860,174	297,674	11.62%
Design Engineering	1,194,140	1,115,184	1,429,033	1,380,969	(48,064)	-3.36%
Digital Mapping/GIS	293,922	226,410	0	0	0	0.00%
Electrical	347,129	261,875	0	0	0	0.00%
Engineering Admin	518,776	344,506	377,539	565,349	187,810	49.75%
Environmental Services	0	0	41,101	454,908	413,807	1006.81%
Equip Maintn & Repair	1,508,398	1,486,711	1,765,486	1,841,518	76,032	4.31%
Facilities Services	262,973	170,759	232,108	212,179	(19,929)	-8.59%
Fleet Admin & Suppt	741,396	623,056	4,930,256	2,000,923	(2,929,333)	-59.42%
Fleet Procurements	2,449,169	2,755,970	3,747,672	3,995,986	248,314	6.63%
Fleet Replacement	3,435,920	3,001,945	13,841,434	16,073,533	2,232,099	16.13%
Land Management Svcs	1,197,938	2,044,228	1,506,324	1,868,854	362,530	24.07%
Landfill Developpt & Clos	2,829,240	6,885,928	18,736,064	18,442,092	(293,972)	-1.57%
Nuisance Abatement	103,320	101,392	107,675	147,022	39,347	36.54%
Parks & Rec SDC	70,592	60,022	323,423	170,208	(153,215)	-47.37%
Parks Improvements	97,671	104,617	1,263,041	464,331	(798,710)	-63.24%
Parks Operations	1,960,551	1,964,866	2,438,252	2,555,330	117,078	4.80%
Plng, Zoning, Lg Rg Plng	1,737,074	2,202,215	1,952,373	2,242,256	289,883	14.85%
Public Works Admin	2,688,425	3,136,074	3,322,577	3,354,628	32,051	0.96%
Right-of-Way Services	1,074,238	800,454	901,091	944,073	42,982	4.77%
Road & Bridge Maintnce	5,548,231	5,213,209	19,170,272	19,584,806	414,534	2.16%
Road Fund General Exp	30,473	1,612,536	5,873,852	4,521,332	(1,352,520)	-23.03%
Roads CIP	14,531,616	12,411,704	52,957,451	31,980,465	(20,976,986)	-39.61%
Safety Program	154,586	127,104	180,689	178,341	(2,348)	-1.30%
Sign Shop	1,725,448	1,636,279	0	0	0	0.00%
Special Projects, Fencing	1,350,785	1,286,457	0	0	0	0.00%
Subsurface Sanitation	556,230	591,529	498,169	363,481	(134,688)	-27.04%
Surveyors	3,264,574	2,684,343	2,882,668	2,009,596	(873,072)	-30.29%
Traffic Engineering	304,709	303,876	0	0	0	0.00%
Transportation Planning	1,506,496	1,387,986	4,423,566	4,643,509	219,943	4.97%
Vegetation	1,483,238	1,389,126	0	0	0	0.00%
Waste Disposal	6,323,270	7,357,759	11,258,577	10,854,433	(404,144)	-3.59%
Waste Management Svs	4,791,599	5,819,914	12,103,234	9,758,907	(2,344,327)	-19.37%
Zone 1 – Metro	2,009,380	2,113,405	0	0	0	0.00%
Zone 2 - Cottage Grove	956,293	1,029,951	0	0	0	0.00%
Zone 3 - Dexter (JC)	956,542	1,095,309	0	0	0	0.00%
Zone 4 - Veneta	1,245,549	1,311,006	0	0	0	0.00%
Zone 5 - Florence	1,295,334	1,278,977	0	0	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>75,120,084</b>	<b>80,526,768</b>	<b>170,193,803</b>	<b>144,784,891</b>	<b>(25,408,912)</b>	<b>-14.93%</b>

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<b>DEPARTMENT REVENUE SUMMARY</b>						
<b>REVENUE ACCOUNTS</b>	<b>FY 06-07 Actual</b>	<b>FY 07-08 Actual</b>	<b>FY 08-09 Curr Bgt</b>	<b>FY 09-10 Proposed</b>	<b>\$ Chng Fr Curr</b>	<b>% Chng Fr Curr</b>
Car Rental Tax	996,948	314,129	300,000	250,000	(50,000)	-16.67%
Road Assessments	(40,155)	21,259	65,000	25,000	(40,000)	-61.54%
<b>TAXES &amp; ASSESSMENTS</b>	<b>956,793</b>	<b>335,388</b>	<b>365,000</b>	<b>275,000</b>	<b>(90,000)</b>	<b>-24.66%</b>
Structural	590,706	507,108	426,564	426,564	0	0.00%
Mechanical Permit	105,004	99,165	73,881	73,881	0	0.00%
Plumbing Permits	199,265	151,597	139,509	139,509	0	0.00%
Electrical Permit	235,651	241,241	222,223	222,223	0	0.00%
Mobile Home Permits	28,978	25,223	25,172	25,172	0	0.00%
Mobile Home Elect Permit	11,699	9,443	9,959	9,959	0	0.00%
Zoning Permits	957,266	804,129	594,583	594,583	0	0.00%
Public Works Permits	42,736	35,432	50,000	30,000	(20,000)	-40.00%
COVP-Contin Op Permit	56,199	56,059	40,000	35,000	(5,000)	-12.50%
Facility Access Permits	83,400	79,157	110,000	50,000	(60,000)	-54.55%
State Constructn Srtx Coll	43,438	29,301	37,862	37,862	0	0.00%
Mobile Hm St Qtrly Srchrg	654	30			0	0.00%
<b>LICENSES &amp; PERMITS</b>	<b>2,354,996</b>	<b>2,037,885</b>	<b>1,729,753</b>	<b>1,644,753</b>	<b>(85,000)</b>	<b>-4.91%</b>
Local Fines	122,207	61,072	92,000	106,000	14,000	15.22%
Court Fines	0	0	0	200	200	100.00%
<b>FINES, FORF, &amp; PENALT</b>	<b>122,207</b>	<b>61,072</b>	<b>92,000</b>	<b>106,200</b>	<b>14,200</b>	<b>15.43%</b>
Sale Of Capital Assets	171,685	201,059	100,000	100,000	0	0.00%
Land Sales	452,480	2,822,534	60,000	250,000	190,000	316.67%
Recycled Materials	28,532	211,778	24,000	180,000	156,000	650.00%
Scrap Metal Sales	328,341	570,463	408,000	198,000	(210,000)	-51.47%
Timber Sales	74,779	0	0	0	0	0.00%
Royalties	20,514	20,964	25,000	25,000	0	0.00%
Map Sales	2,540	2,759	2,000	1,600	(400)	-20.00%
Commemor Medal Sales	33,074	30,232	38,000	38,000	0	0.00%
Commemorative Art Sales	1,530	960	500	500	0	0.00%
Covered Bridge Memorabi	35	400	400	400	0	0.00%
Miscellaneous Sales	27,622	32,574	8,650	3,650	(5,000)	-57.80%
Season Passses Parks	0	77,455	0	100,000	100,000	100.00%
Admissions	164,299	148,785	175,000	175,000	0	0.00%
Concessions	5,786	2,950	6,000	6,000	0	0.00%
Amusements	6,022	6,213	6,000	7,000	1,000	16.67%
Moorage	89,393	104,865	90,000	90,000	0	0.00%
Picnic Reservations	58,890	55,642	40,000	40,000	0	0.00%
Camp Lane Reservations	30,293	32,120	28,000	30,000	2,000	7.14%
Camping	309,917	277,014	316,000	405,000	89,000	28.16%
Misc. Camping Revenue	9,684	12,894	9,000	12,000	3,000	33.33%
Rent - Other Properties	84,839	96,557	134,182	134,182	0	0.00%
<b>PROPERTY A &amp; RENTALS</b>	<b>1,900,256</b>	<b>4,708,219</b>	<b>1,470,732</b>	<b>1,796,332</b>	<b>325,600</b>	<b>22.14%</b>

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<b>DEPARTMENT REVENUE SUMMARY</b>						
<b>REVENUE ACCOUNTS</b>	<b>FY 06-07 Actual</b>	<b>FY 07-08 Actual</b>	<b>FY 08-09 Curr Bgt</b>	<b>FY 09-10 Proposed</b>	<b>\$ Chng Fr Curr</b>	<b>% Chng Fr Curr</b>
Natnl Forest Timber Sales	20,532,465	21,774,522	19,617,497	16,554,320	(3,063,177)	-15.61%
Flood Control Leases	0	16,261	0	0	0	0.00%
BLM	1,550	14,883	0	0	0	0.00%
Federal Title II Reimburs	50,000	83,262	210,000	0	(210,000)	-100.00%
Federal Title III Reimburs	0	7,540	330,373	1,132,520	802,147	242.80%
<b>FEDERAL REVENUES</b>	<b>20,584,015</b>	<b>21,896,468</b>	<b>20,157,870</b>	<b>17,686,840</b>	<b>(2,471,030)</b>	<b>-12.26%</b>
ODOT Funds Exchange	0	1,114,932	762,080	1,313,541	551,461	72.36%
ODOT	33,783	333,721	10,025,000	25,000	(10,000,000)	-99.75%
Miscellaneous State	10,300	0	12,000	12,000	0	0.00%
OWEB (Watershed)	0	0	439,300	0	(439,300)	-100.00%
Campground Grant	0	31,016	375,000	0	(375,000)	-100.00%
Misc - State Revenue	23,747	40,963	0	20,000	20,000	100.00%
Prior Year Revenues	0	0	0	0	0	0.00%
<b>STATE GRANT REVENU</b>	<b>67,830</b>	<b>1,520,633</b>	<b>11,613,380</b>	<b>1,370,541</b>	<b>(10,242,839)</b>	<b>-88.20%</b>
Department of Revenue	398,693	173,492	170,000	90,000	(80,000)	-47.06%
Video Lottery Proceeds	170,000	0	0	0	0	0.00%
Highway Funds/Gas Tax	14,396,645	13,561,893	12,842,216	12,127,547	(714,669)	-5.56%
OTIA III Maint & Preservtn	840,465	781,607	0	600,000	600,000	100.00%
Gasoline Tax Refund	91,773	91,112	75,500	77,000	1,500	1.99%
Recreational Vehicle Fee	331,421	346,531	310,000	359,035	49,035	15.82%
<b>OTHER STATE REVENU</b>	<b>16,228,997</b>	<b>14,954,635</b>	<b>13,397,716</b>	<b>13,253,582</b>	<b>(144,134)</b>	<b>-1.08%</b>
Eugene	2,000	0	0	0	0	0.00%
<b>LOCAL GRANTS</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>
Other Local	9,590	0	25,000	25,000	0	0.00%
<b>LOCAL REVENUES</b>	<b>9,590</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0.00%</b>
Site Inspections	164,236	108,390	50,788	50,788	0	0.00%
Waste System Inspections	378,398	274,239	246,581	246,581	0	0.00%
Recording Fees	23,380	21,052	19,776	9,776	(10,000)	-50.57%
Public Land Corn Preserv	760,735	630,126	500,000	490,000	(10,000)	-2.00%
Zoning Certification Fee	379,569	264,070	247,797	197,797	(50,000)	-20.18%
Technology Assessment	65,946	61,681	195,693	195,693	0	0.00%
LMD Permit Admin Fee	492,854	451,337	300,255	400,000	99,745	33.22%
Long-Range Plang Srchrg	237,797	272,413	246,200	300,000	53,800	21.85%
Subdivision Fees	143,836	202,838	207,942	160,000	(47,942)	-23.06%
Rural Addressing Fees	18,329	14,605	21,457	21,456	(1)	0.00%
Plan Check Fees	438,104	404,038	239,848	306,855	67,007	27.94%
Land Vacation Fees	4,102	5,650	8,200	8,200	0	0.00%
Land Survey Fees	64,910	54,690	36,000	36,000	0	0.00%
Partition Plat Check Fees	31,310	53,620	65,650	65,650	0	0.00%
Engineering	22,639	264,968	445,000	167,000	(278,000)	-62.47%

## Public Works

<b>DEPARTMENT REVENUE SUMMARY</b>						
<b>REVENUE ACCOUNTS</b>	<b>FY 06-07 Actual</b>	<b>FY 07-08 Actual</b>	<b>FY 08-09 Curr Bgt</b>	<b>FY 09-10 Proposed</b>	<b>\$ Chng Fr Curr</b>	<b>% Chng Fr Curr</b>
Field Engineering	0	26,012	0	70,000	70,000	100.00%
Materials Testing	59,825	162,793	150,000	165,000	15,000	10.00%
Surveying	49,068	158,275	50,000	95,000	45,000	90.00%
Striping	219,123	179,656	60,000	60,000	0	0.00%
Signage & Graphics	24,820	35,159	10,000	16,000	6,000	60.00%
Electricians	10,841	12,190	5,000	8,000	3,000	60.00%
Road Maintenance	526,751	70,953	44,000	135,000	91,000	206.82%
Construction Reimbursemt	3,571,759	1,000,051	1,800,000	350,000	(1,450,000)	-80.56%
Maintenance Reimbursemt	125,012	108,198	664,419	551,086	(113,333)	-17.06%
Miscellaneous PW	91,501	12,691	23,000	15,000	(8,000)	-34.78%
System Development Chrg	69,424	49,692	50,000	50,000	0	0.00%
Garbage Fees	2,430,648	8,299,543	8,000,000	7,911,000	(89,000)	-1.11%
Special Waste Fees	0	188,348	50,000	217,000	167,000	334.00%
Industrial Waste Fees	0	278,571	420,000	188,000	(232,000)	-55.24%
Other Solid Waste Fees	0	652,925	800,000	700,000	(100,000)	-12.50%
Credit Card Fees	5,305,239	1,594	0	0	0	0.00%
Nuisance Abatement	0	(14,791)	0	0	0	0.00%
Community Cleanup	0	(9,237)	0	0	0	0.00%
System Benefit Fee	4,582,270	6,404,177	6,000,000	5,805,600	(194,400)	-3.24%
Discounts and Rebates	0	(284,499)	(300,000)	(300,000)	0	0.00%
Mileage Equipment	42,421	67,564	43,000	43,000	0	0.00%
Fleet Repairs	127,350	89,280	100,000	100,000	0	0.00%
Fuel Costs	39,960	44,609	40,000	50,000	10,000	25.00%
Misc. Fees/Reimbursmnt	900	107	0	0	0	0.00%
Miscellaneous Svc Chrges	35,246	28,282	22,027	16,027	(6,000)	-27.24%
Special Projects	67,238	2,039	31,000	25,000	(6,000)	-19.35%
Telephone Calls	572	687	0	0	0	0.00%
Private Donations	8,000	0	0	0	0	0.00%
Mckenzie Rvr Coop Maint	24,850	0	37,673	25,673	(12,000)	-31.85%
Real Property Services	66,938	104,882	0	175,000	175,000	100.00%
Refunds & Reimbursemnts	(3,374)	29,459	6,500	6,500	0	0.00%
Cash Over & Under	(2,200)	(3,928)	0	0	0	0.00%
Rural Addressing Reimbrs	22,699	24,790	0	0	0	0.00%
Setback Reimbursement	37,680	883	0	0	0	0.00%
Vehicle Rental	1,446,428	1,382,775	3,354,500	3,265,909	(88,591)	-2.64%
Fleet Repairs	453,788	465,623	332,200	410,000	77,800	23.42%
Fuel Costs	95,856	96,181	100,000	115,000	15,000	15.00%
Fleet Hourly Equipment	4,687,068	5,602,328	4,775,000	4,975,000	200,000	4.19%
WMD Reimbursements	62,000	62,000	89,000	89,000	0	0.00%
Miscellaneous Intrnl Svcs	192,495	107,776	502,972	119,500	(383,472)	-76.24%
<b>FEES AND CHARGES</b>	<b>27,698,339</b>	<b>28,521,353</b>	<b>30,091,478</b>	<b>28,108,091</b>	<b>(1,983,387)</b>	<b>-6.59%</b>
Departmental Administratn	735,928	685,669	2,536,564	3,321,200	784,636	30.93%
Admin Charges Clerical	417,559	162,554	375,000	100,000	(275,000)	-73.33%
<b>ADMINISTRATIVE CHRGS</b>	<b>1,153,487</b>	<b>848,223</b>	<b>2,911,564</b>	<b>3,421,200</b>	<b>509,636</b>	<b>17.50%</b>

## Public Works

<b>DEPARTMENT REVENUE SUMMARY</b>						
<b>REVENUE ACCOUNTS</b>	<b>FY 06-07 Actual</b>	<b>FY 07-08 Actual</b>	<b>FY 08-09 Curr Bgt</b>	<b>FY 09-10 Proposed</b>	<b>\$ Chng Fr Curr</b>	<b>% Chng Fr Curr</b>
Investment Earnings	3,479,405	3,477,696	2,046,439	1,359,423	(687,016)	-33.57%
Interest On Assessments	20,043	4,699	10,000	10,000	0	0.00%
Miscellaneous Interest	10,057	8,297	5,291	13,781	8,490	160.46%
Int Recd Interfund Loan	771	393	0	100,000	100,000	100.00%
<b>INTEREST EARNINGS</b>	<b>3,510,275</b>	<b>3,491,085</b>	<b>2,061,730</b>	<b>1,483,204</b>	<b>(578,526)</b>	<b>-28.06%</b>
Fund Balance	82,047,691	80,505,976	81,042,338	70,519,926	(10,522,412)	-12.98%
Interfund Loan Received	0	0	283,000	0	(283,000)	-100.00%
Prin Recd Interfund Loan	8,750	8,750	0	4,283,000	4,283,000	100.00%
Transfer Fr General Fund	0	1,234,738	550,000	450,000	(100,000)	-18.18%
Transfer Fr Sp Rev Funds	828,358	1,275,272	892,325	390,033	(502,292)	-56.29%
Transfer From Ent Funds	78,674	51,685	70,000	70,000	0	0.00%
Transfer Fr Int Svc Fnds	0	0	507,510	0	(507,510)	-100.00%
Intrafund Transfer	150,000	1,000,717	3,728,400	675,000	(3,053,400)	-81.90%
<b>FISCAL TRANSACTIONS</b>	<b>83,113,474</b>	<b>84,077,139</b>	<b>87,073,573</b>	<b>76,387,959</b>	<b>(10,685,614)</b>	<b>-12.27%</b>
<b>TOTAL RESOURCES</b>	<b>157,702,259</b>	<b>162,452,099</b>	<b>170,989,796</b>	<b>145,558,702</b>	<b>(25,431,094)</b>	<b>-14.87%</b>

## Public Works

<b>DEPARTMENT EXPENSE SUMMARY</b>						
<b>EXPENDITURE ACCOUNTS</b>	<b>FY 06-07</b>	<b>FY 07-08</b>	<b>FY 08-09</b>	<b>FY 09-10</b>	<b>\$ Chng</b>	<b>% Chng</b>
	<b>Actual</b>	<b>Actual</b>	<b>Curr Bgt</b>	<b>Proposed</b>	<b>Fr Curr</b>	<b>Fr Curr</b>
Permanent Operating Salaries	16,021,326	15,400,309	15,807,273	16,129,571	322,298	2.04%
Extra Help	463,369	418,678	527,276	614,704	87,428	16.58%
Unclassified Temporary	15,120	34,579	0	(28,992)	(28,992)	100.00%
Overtime	324,948	387,020	357,916	441,408	83,492	23.33%
Reduction Unfund Vac Liab	368,916	278,007	316,934	271,690	(45,244)	-14.28%
Compensatory Time	157,194	171,701	171,936	194,808	22,872	13.30%
Employee Benefits	10,204,305	0	0	0	0	0.00%
Risk Management Benefits	292,482	315,674	387,161	408,364	21,203	5.48%
Social Security Expense	0	1,043,094	1,067,208	1,093,907	26,699	2.50%
Medicare Insurance Expense	0	244,079	249,982	256,109	6,127	2.45%
Unemployment Insur (State)	0	153,013	167,596	171,056	3,460	2.06%
Workers Comp	0	58,181	51,758	52,976	1,218	2.35%
Disability Insur - Long-term	0	121,500	156,151	164,765	8,614	5.52%
PERS - OPSRP Employer rate	0	1,854,326	1,936,618	1,582,094	(354,524)	-18.31%
PERS Bond	1,082,557	1,107,699	862,073	1,277,811	415,738	48.23%
PERS - 6% Pickup	0	942,214	988,803	1,001,911	13,108	1.33%
Health Insurance	0	4,014,870	4,621,092	5,033,531	412,439	8.93%
Dental Insurance	0	379,220	401,599	448,647	47,048	11.72%
Vision Insurance	0	74,913	101,680	112,125	10,445	10.27%
EE Assistance Pgm - IBH	0	21,061	19,845	19,500	(345)	-1.74%
Life Insurance	0	49,588	63,584	62,400	(1,184)	-1.86%
Flexible Spending	0	3,053	4,249	3,900	(349)	-8.21%
Disability Insur - Short Term	0	8,008	7,948	8,184	236	2.97%
Defer. Comp Emplr Contrib.	0	235,008	368,988	391,368	22,380	6.07%
Retiree Medical	0	793,544	841,554	864,757	23,203	2.76%
Salary Offset	0	0	(75,361)	0	75,361	-100.00%
<b>PERSONNEL SERVICES</b>	<b>28,930,216</b>	<b>28,109,338</b>	<b>29,403,863</b>	<b>30,576,594</b>	<b>1,172,731</b>	<b>3.99%</b>
Professional & Consulting	1,086,225	1,307,627	2,758,412	2,913,600	155,188	5.63%
Surveyor's Services	56,661	0	0	0	0	0.00%
Rural Addressing & Setbacks	22,699	24,790	6,918	0	(6,918)	-100.00%
Land Management Services	387,010	270,201	376,000	244,000	(132,000)	-35.11%
Data Processing Services	6,840	6,676	912	912	0	0.00%
Public Safety Services	132,616	135,853	127,500	149,100	21,600	16.94%
Laundry Services	48	22	5,000	5,000	0	0.00%
Banking & Armored Car Svc	39,896	41,188	40,056	42,856	2,800	6.99%
Road Work Services	300,533	214,187	274,000	335,000	61,000	22.26%
Bridge Work Services	36,030	69,803	112,000	112,000	0	0.00%
Intergovernmental Agreemnts	291,534	294,257	487,353	437,553	(49,800)	-10.22%
Agency Payments	64,558	9,946	9,500	0	(9,500)	-100.00%
State Payback	39,560	28,920	42,000	37,862	(4,138)	-9.85%
Motor Fuel & Lubricants	1,389,731	1,717,270	2,276,441	2,444,341	167,900	7.38%
Automotive Equipment Parts	579,430	564,871	764,850	760,350	(4,500)	-0.59%
Tires	103,149	92,030	177,000	200,500	23,500	13.28%

## Public Works

DEPARTMENT EXPENSE SUMMARY						
EXPENDITURE ACCOUNTS	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Curr Bgt	FY 09-10 Proposed	\$ Chng Fr Curr	% Chng Fr Curr
Machinery & Equip Parts	46,361	29,473	43,046	62,000	18,954	44.03%
Refuse & Garbage	115,787	120,148	107,600	126,600	19,000	17.66%
Spec Handlg/Haz Waste Disp	198,179	184,522	203,600	202,600	(1,000)	-0.49%
Light, Power & Water	474,293	506,044	476,854	474,429	(2,425)	-0.51%
Telephone Services	222,979	194,261	185,049	186,365	1,316	0.71%
Purchased Insurance	322,337	388,013	423,242	390,110	(33,132)	-7.83%
Damage Claims	36,686	43,120	50,000	70,000	20,000	40.00%
Vehicle Repair	125,990	129,174	90,000	120,000	30,000	33.33%
Maintenance of Equipment	421,520	431,339	321,513	319,350	(2,163)	-0.67%
Maintenance of Structures	138,148	153,482	308,752	305,752	(3,000)	-0.97%
Maintenance of Grounds	30,962	44,365	496,000	409,000	(87,000)	-17.54%
Maintenance Agreements	236,658	225,354	243,703	289,895	46,192	18.95%
Operating Licenses & Permits	468,128	360,240	441,050	386,250	(54,800)	-12.42%
External Equipment Rental	96,778	64,514	79,537	69,137	(10,400)	-13.08%
External Vehicle Rental	0	4,722	5,000	0	(5,000)	-100.00%
Real Estate & Space Rentals	5,786	12,101	36,400	33,900	(2,500)	-6.87%
Fleet Services Rentals	5,640,969	6,532,222	6,497,412	6,652,716	155,304	2.39%
Copier Charges	45,269	44,190	34,934	36,479	1,545	4.42%
Mail Room Charges	33,197	25,827	14,109	23,560	9,451	66.99%
Direct/Information Services	2,266,328	2,414,144	2,511,013	2,607,778	96,765	3.85%
County Overhead Charges	2,257,330	2,428,366	2,647,473	2,586,241	(61,232)	-2.31%
Dept Support/Direct	617,666	472,995	446,312	569,911	123,599	27.69%
PC Replacement Services	97,248	128,960	129,810	117,430	(12,380)	-9.54%
Dept Support/Indirect	448,598	360,956	2,763,176	3,621,371	858,195	31.06%
Office Supplies & Expense	174,774	221,731	372,499	253,990	(118,509)	-31.81%
Educational Materials	0	175	0	0	0	0.00%
Membrshp/Professionl Lics	17,061	11,335	18,109	23,115	5,006	27.64%
Printing & Binding	48,618	72,516	74,930	87,136	12,206	16.29%
Advertising & Publicity	128,392	130,851	183,592	195,138	11,546	6.29%
Microfilm Imaging Services	113	2,772	1,450	1,450	0	0.00%
Photo/Video Supplies & Svcs	3,631	7,461	13,106	8,750	(4,356)	-33.24%
Postage	34,953	7,335	29,364	33,800	4,436	15.11%
Radio/Comm. Supp & Svcs	40,875	29,862	60,125	148,871	88,746	147.60%
DP Supplies And Access	68,518	61,274	1,093,026	1,088,300	(4,726)	-0.43%
DP Equipment	887	12,058	104,811	80,950	(23,861)	-22.77%
Furniture, Equipment & Tools	116,039	144,122	154,965	163,350	8,385	5.41%
Institutional Supplies	1,242	722	500	500	0	0.00%
Food	24	0	0	0	0	0.00%
Special Supplies	101,558	186,204	352,057	341,057	(11,000)	-3.12%
Clothing & Personal Supp	17,512	16,668	26,113	24,363	(1,750)	-6.70%
Safety Supplies	78,554	63,977	73,351	75,951	2,600	3.54%
Janitorial Supplies	57,377	50,987	55,360	57,760	2,400	4.34%
Traffic Supplies	684,982	673,426	553,490	552,690	(800)	-0.14%
Road Work Supplies	2,838,192	3,539,770	4,220,639	4,255,659	35,020	0.83%
Agricultural Supplies	32,020	28,279	178,052	144,352	(33,700)	-18.93%

## Public Works

<b>DEPARTMENT EXPENSE SUMMARY</b>						
<b>EXPENDITURE ACCOUNTS</b>	<b>FY 06-07</b>	<b>FY 07-08</b>	<b>FY 08-09</b>	<b>FY 09-10</b>	<b>\$ Chng</b>	<b>% Chng</b>
	<b>Actual</b>	<b>Actual</b>	<b>Curr Bgt</b>	<b>Proposed</b>	<b>Fr Curr</b>	<b>Fr Curr</b>
Building Materials Supplies	44,425	58,032	67,800	54,800	(13,000)	-19.17%
Electrical Supplies	55,398	30,575	63,200	64,200	1,000	1.58%
Bridge Work Supplies	169,649	64,650	145,000	135,000	(10,000)	-6.90%
Engineering Supplies	20,370	13,407	28,929	23,000	(5,929)	-20.50%
Medical Supplies	18	0	200	200	0	0.00%
Business Expense & Travel	17,089	18,179	30,481	29,981	(500)	-1.64%
Committee Stipends & Exp	10,396	6,686	7,100	7,350	250	3.52%
Awards & Recognition	8,399	12,833	12,455	14,550	2,095	16.82%
Outside Education & Travel	99,233	93,141	148,782	145,857	(2,925)	-1.97%
County Training Classes	5,716	12,962	18,806	21,106	2,300	12.23%
Training Services & Materials	16,100	104,459	56,150	54,350	(1,800)	-3.21%
Tuition Reimbursement	0	0	1,700	1,600	(100)	-5.88%
Miscellaneous Payments	13,958	16,164	15,200	11,200	(4,000)	-26.32%
Room Tax	21,403	20,713	26,000	26,000	0	0.00%
<b>MATERIALS &amp; SERVICES</b>	<b>23,811,191</b>	<b>25,789,498</b>	<b>34,200,869</b>	<b>35,470,324</b>	<b>1,269,455</b>	<b>3.71%</b>
Heavy Equipment	3,674,901	1,634,782	1,218,635	1,270,000	51,365	4.21%
Equipment Attachments	209,965	259,152	335,000	321,800	(13,200)	-3.94%
Vehicles	572,958	358,853	583,000	395,000	(188,000)	-32.25%
Reproducing & Duplicating	0	11,882	0	0	0	0.00%
Communications Equipment	0	0	2,076,208	1,000,000	(1,076,208)	-51.84%
Data Processing Equipment	38,665	11,317	10,000	0	(10,000)	-100.00%
Machinery & Equipment	32,836	15,094	25,000	85,000	60,000	240.00%
Scientific & Laboratory	36,446	61,043	9,900	0	(9,900)	-100.00%
<b>CAPITAL OUTLAY</b>	<b>4,565,771</b>	<b>2,352,122</b>	<b>4,257,743</b>	<b>3,071,800</b>	<b>(1,185,943)</b>	<b>-27.85%</b>
Professional Services	3,600	0	150,000	0	(150,000)	-100.00%
Architectural Services	42,340	22,607	28,000	28,000	0	0.00%
Engineering Services	305,435	308,087	78,000	133,600	55,600	71.28%
Other Professional Services	289	0	0	0	0	0.00%
Land Acquisition	0	0	20,000	20,000	0	0.00%
Testing & Inspection	0	1,601	0	0	0	0.00%
Improvements	933	0	0	30,000	30,000	100.00%
Maintenance Shops	185,912	403,552	675,000	475,000	(200,000)	-29.63%
Miscellaneous	0	0	830,000	900,000	70,000	8.43%
Other Prof Svcs-Infrastructure	92,200	13,603	23,600	36,000	12,400	52.54%
Bridge Engineering Svcs	285,580	154,327	183,311	150,000	(33,311)	-18.17%
Bridge Contracts	476,888	2,506,950	540,000	0	(540,000)	-100.00%
Permits & System Developmnt	(1,082)	0	0	0	0	0.00%
Paving	3,027,228	2,049,031	3,889,000	4,639,000	750,000	19.29%
Bridges & Structures	865,463	19,480	1,385,000	785,000	(600,000)	-43.32%
Rights of Way	444,707	267,783	40,000	40,000	0	0.00%
Infrastructure Safety Improve.	0	0	1,280,000	330,000	(950,000)	-74.22%
General Construction	7,372,061	11,111,416	9,316,215	3,471,000	(5,845,215)	-62.74%
County/City Road Partnership	2,453,919	0	4,750,000	0	(4,750,000)	-100.00%

## Public Works

DEPARTMENT EXPENSE SUMMARY							
EXPENDITURE ACCOUNTS	FY 06-07 Actual	FY 07-08 Actual	FY 08-09 Curr Bgt	FY 09-10 Proposed	\$ Chng Fr Curr	% Chng Fr Curr	
OTIA III County/City Rd Prtshp	430,112	0	0	0	0	0.00%	
Spec Proj, Pmts To Agency	0	0	1,030,000	1,030,000	0	0.00%	
Assisted Housing Project Rds	11,964	696,410	150,000	325,000	175,000	116.67%	
Community Development	220,000	0	0	0	0	0.00%	
CAP Project Partnership	534,224	1,404,606	0	0	0	0.00%	
<b>CAPITAL PROJECTS</b>	<b>16,751,773</b>	<b>18,959,453</b>	<b>24,368,126</b>	<b>12,392,600</b>	<b>(11,975,526)</b>	<b>-49.14%</b>	
Int Pd Interfund Loan	771	393	0	8,490	8,490	100.00%	
<b>FISCAL TRANSACTIONS</b>	<b>771</b>	<b>393</b>	<b>0</b>	<b>8,490</b>	<b>8,490</b>	<b>100.00%</b>	
Transfer To Special Rev. Fds	868,674	2,039,856	2,336,678	1,860,000	(476,678)	-20.40%	
Transfer To Debt Service Fds	32,938	31,904	0	0	0	0.00%	
Transfer To Capital Proj. Fds	0	0	0	0	0	0.00%	
Transfer To Enterprise Funds	0	1,234,738	0	0	0	0.00%	
Transfer To Internal Svc Fds	0	0	470,000	823,349	353,349	75.18%	
Transfer To Trust Funds	0	0	54,000	0	(54,000)	-100.00%	
Intrafund Transfer	150,000	1,000,717	3,728,400	675,000	(3,053,400)	-81.90%	
Interfund Loan Granted	0	1,000,000	4,283,000	0	(4,283,000)	-100.00%	
Prin Pd Interfund Loan	8,750	8,750	0	283,000	283,000	100.00%	
<b>FUND TRANSFERS</b>	<b>1,060,362</b>	<b>4,315,965</b>	<b>6,589,078</b>	<b>3,641,349</b>	<b>(2,947,729)</b>	<b>-44.74%</b>	
Operational Contingency	0	0	15,061,074	8,165,697	(6,895,377)	-45.78%	
Operational Reserves	0	0	4,015,653	12,896,909	8,881,256	221.17%	
Unapprop. Ending Fund Balan	0	0	14,260,685	11,214,369	(3,046,316)	-21.36%	
Reserves - Closure/Post Closr	0	0	10,391,363	13,375,303	2,983,940	28.72%	
Reserves - Future Projects	0	0	21,862,349	11,721,456	(10,140,893)	-46.39%	
Reserve-Compensated HRS/BEN	0	0	1,500,000	2,250,000	750,000	50.00%	
Bonded Indebtedness Reserv	0	0	0	0	0	0.00%	
User Year End Expense Offst	0	0	0	0	0	0.00%	
<b>TOTAL RESERVES</b>	<b>0</b>	<b>0</b>	<b>67,091,124</b>	<b>59,623,734</b>	<b>(7,467,390)</b>	<b>-11.13%</b>	
<b>TOTAL EXPENDITURES</b>	<b>75,120,084</b>	<b>80,526,768</b>	<b>170,193,803</b>	<b>144,784,891</b>	<b>(25,408,912)</b>	<b>-14.93%</b>	