



Poverty and Homelessness Board

Strategic Planning Committee

Friday, April 19, 2019

2:30 – 4:00 p.m.

H&HS Charnelton Building
151 W. 7th Avenue, Eugene
Conference Room 530

Agenda

1. Welcome, Introductions, Agenda Review – *Chair*
2. Review /Approve Minutes of December 6, 2017
3. Recommended Revisions to the PHB Governance Charter
(CSBG Org Standard 5.6 and CoC Interim Rule)
4. Current Strategic Plan
*Review and Update Progress toward Goals
(CSBG Org Standards 6.1, 6.2, 6.3, 6.5)*
5. Strategic Plan Revisions
*Responsible Committee Updates
Existing goals that fall under TAC Recommendations*
6. Future Agenda Items:
Community Needs Assessment review and integration into Strategic Plan *(CSBG Org Standard 3.5)*
7. Public Comment
Individuals who plan to offer comment must sign in with name and contact information prior to beginning of the meeting.
8. Determine Next Meeting Date/Time

Poverty and Homelessness Board
Governance Charter
Eugene/ Springfield / Lane County, Oregon

Updated ~~04/1919/1917~~

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Poverty and Homelessness Board Governance Charter Eugene/ Springfield / Lane County, Oregon

Acronyms:

- Annual Homeless Assessment Report (AHAR)
- Continuum of Care (CoC)
- Emergency Solutions Grant (ESG)
- Homeless Management Information System (HMIS)
- Housing Inventory Chart (HIC)
- Human Services Commission (HSC)
- Human Services Division (HSD)
- Point in Time Count (PIT)
- Poverty and Homelessness Board (PHB)

POVERTY and HOMELESSNESS BOARD PURPOSE

The Poverty and Homelessness Board (PHB) meets both the requirements of the HUD Continuum of Care Board and the Community Action Agency. The PHB Governance Charter and organizational structure is required for all funds governed by the Continuum of Care title IV McKinney-Vento Homeless Assistance Act 42 U.S.C. 11301 and the Continuum of Care Program Interim Rule. The PHB Governance Charter and organizational structure is also required for all funds governed by Community Action Agencies, Chapter 319yy, Section 17b-885 and Sec. 17b-887.

Through a public process and Continuum of Care member participation, it was determined that Lane County be designated as the Continuum of Care (CoC) to serve as the Collaborative Applicant to operate the Continuum of Care. Lane County was also designated an Administrator of the Homeless Management Information System (HMIS) to review and approve privacy, security, and data quality plans, policies and procedures, and performance measures for the ~~Human Services Management Information System (HMIS)~~.

HMIS ServicePoint enhances Service Provider collaboration, service delivery, and data collection capabilities. The mission of ServicePoint HMIS Project is to be an integrated network of homeless, prevention and other service providers that use a central database to collect, track and report uniform information on client needs and services. The HMIS lead agency ensures that it administers HMIS in compliance with HUD requirements.

HMIS documents the demographics of people experiencing homelessness, at-risk of homelessness, and poverty in Lane County according to the HUD HMIS Data Standards. It is then the goal of the project to identify patterns in the utilization of assistance, and document the effectiveness of the services for the client. This will be accomplished through analysis of data that is gathered from the actual experiences of persons who are homeless or at-risk of homelessness and the service providers who assist them in shelters, homeless assistance programs, prevention programs, and basic needs services throughout the County.

The PHB shall serve the geographic area of the **Eugene/Springfield/Lane County, Oregon** to:

- Promote community-wide commitment to the goal of ending homelessness and assisting low-income individuals to meet their basic needs and achieve self-sufficiency.
- Promote access to and effective use of mainstream programs.
- Plan systematically for and evaluate programs, including actions to develop information as to the

problems and causes of homelessness and poverty in the community, to determine how much and how effectively assistance is being provided to deal with those problems and causes, and to establish priorities among projects, activities, and areas as needed for the best and most efficient use of resources.

I. PHB BOARD ROLES AND RESPONSIBILITIES

- A. Designate Lane County as Continuum of Care Collaborative Applicant to prepare and oversee the development and submission of an annual application for CoC program funds and to operate the CoC.
- B. Conduct year-round Continuum of Care planning of homeless and homeless prevention housing and services in conjunction with Emergency Solutions Grant (ESG) recipients in the geographic area.
- C. Adopt and follow a written process for board selection. The process must be reviewed, updated, and approved by the PHB at least once every 5 years;
- D. Annually update the governance charter.
- E. Establish performance targets appropriate for projects funded under the ESG and CoC grant programs and other anti-poverty programs serving low income persons.
- F. Establish and operate a coordinated entry system that provides an initial, comprehensive assessment of the needs of individuals and families for housing and services.
- G. Assure the coordination and implementation of a housing and service system for homeless and low income citizens that promote self-sufficiency.
- H. Designate Lane County as the administrator for the Homeless Management Information System (HMIS). Review and approve privacy, security, and data quality plans, policies and procedures, and performance measures for -HMIS.
- I. Plan for and conduct a Point-in-Time Count of homeless persons that is conducted at least biannually.
- J. Review an annual gaps analysis that is conducted of both homeless and low income citizens' needs and services.
- K. Develop program and financial priorities for the distribution of public funds.
- L. Assure a collaborative, fair, and transparent process for developing priorities for projects to be submitted in grant applications to funders.
- M. Review the efficiency and effectiveness of funding expenditures for funded activities.
- N. Monitor implementation of the CoC and ongoing alignment with vision, goals and strategies.
- O. Delegate activities and oversee committees, work groups and task forces as appropriate.
- P. Review customer satisfaction data related to funded programs.
- Q. Review a community assessment every three years, including key findings and develop or modify the PHB strategic plan accordingly.

II. PHB MEMBERSHIP

A. Board Composition

The PHB shall include community representatives within the geographic area who are:

1. Appointed representatives from local government entities:
 - a. The following five (5) members from local governmental entities shall be elected officials or their designees, one each, designated by Lane County and the Cities of Eugene and Springfield, a rural Lane County elected official, and an at-large elected official. If there is more than one applicant for the rural Lane County elected official position or at-large elected official, a nominee will be selected by the PHB Board and forwarded to the Board of County Commissioners for approval. Appointments are encouraged to include elected officials or designees that serve on the regional policy boards for human services, housing, and employment. Elected officials' positions may be filled by the elected official or their designee and either the elected official or their designee will have full membership authority, including the ability to vote.

- i) City of Eugene
- ii) City of Springfield
- iii) Lane County
- iv) Rural Lane County Elected Official
- v) At-Large Elected Official

b. The following five (5) members shall be representatives of community interest and may include representation from such groups as:

- i) Law enforcement
- ii) Philanthropic sector
- iii) Faith-based organizations
- iv) Education (public schools, colleges or university)
- v) Business
- vi) Local hospitals
- vii) Victim Services Provider
- viii) Other community interests to be determined upon need

c. The following five (5) members shall be democratically selected representatives of low-income community representatives who are:

- i) Homeless or formerly homeless individual.
- ii) A subrecipient agency of the Emergency Solutions Grants program (ESG).
- iii) The remaining two representatives may include representation from such groups as:

- ~~NA~~on-profit supportive housing provider
- ~~NA~~on-profit affordable housing developer
- ~~S~~ocial service representative
- ~~H~~omeless youth representative

2. In addition to the Board members, ~~up to seven~~ six (6) Ex-Officio participants would be invited to attend meetings and participate in the discussion representing these stakeholders and may include representation from such groups as:

- a. The director of the Oregon Department of Health and Human Services or the director's designee.
- b. The director of the Housing and Community Services Agency of Lane County or the director's designee.
- c. The director of the Workforce Partnership or the director's designee.
- d. The director of the U.S. Department of Veterans Affairs, Behavioral Health Recovery & Reintegration or the director's designee.
- e. The director of the St. Vincent de Paul or their designee.
- f. The director of an emergency shelter or their designee.
- g. A representative of the Coordinated Care Organization.
- ~~f-h.~~ The Executive Director of the Public Housing Agency, or their designee.
- ~~g-i.~~ Others to be determined upon need.

B. PHB Selection/Election

1. The PHB will be comprised of 15 voting members. Other than those members that are appointed by the governmental entities *as set forth in Section II.A.1 above, there will be an annual call for nominations from the public to fill any vacancies* ~~then~~ existing on the board. The Lane County Board of Commissioners will approve new members to fill such vacancies by majority vote. Vacancies may be filled immediately or through the annual nominating process.

2. For good cause, such as missing two consecutive regular PHB meetings without notice or explanation, a letter will be sent to the member requesting clarification of membership status. The PHB may recommend to the Board of Commissioners that the member's position be declared vacant and a replacement be selected. Such appointments shall be for the duration of the unexpired term.
3. In the event that a member is unable to complete his/her term on the PHB, the Board shall be notified as soon as possible for appropriate consideration and action. ~~The newly appointed member shall serve the remainder of the original term.~~

C. PHB Conflict of Interest

1. No PHB voting board member may participate in or influence discussions or resulting decisions concerning the award of a grant or other financial benefits to the organization that the member represents (per the CoC Rule, 24 CFR 578.95).
2. In accordance with ORS Chapter 244, no PHB or subcommittee member shall participate in a decision in which he or she has a private pecuniary interest. ~~Affected members shall disqualify themselves from participation by written notification to the PHB as mandated by ORS 244.120.~~
3. Board members and Ex-Officio members are to sign a copy of the PHB's Conflict of Interest form annually and submit it to Lane County staff.

D. PHB Board Terms

Elected representatives shall serve for a term of one year, which terms shall begin within thirty days after the beginning of the calendar year. Community and Citizen Members shall serve for terms of three years.

E. PHB Board Leadership

1. A Chair and Vice Chair will be elected by ~~a majority vote of the~~ PHB voting members (electronic voting is allowable). The term of office shall be one year or until a successor has been elected. In the case of a vacancy occurring in the office of chairperson or vice chairperson, the PHB shall fill the position by election at its regular meeting.
2. It shall be the duty of the chairperson to preside at all meetings of the PHB; to enforce observation of the Charter; to decide all questions of order; to offer for consideration all motions regularly made; to apportion duties of the members of the PHB; to call all special meetings; to appoint all necessary subcommittees; the chair is entitled to vote on all issues.
3. In the absence of the chairperson, the vice-chairperson shall assume the duties of the office of the chairperson.

III. BROADER CoC MEMBERSHIP

Beyond the PHB membership, the Continuum of Care Interim Rule requires a description of the CoC membership beyond the board. This area highlights the broader CoC membership. These stakeholders bring their expertise with homeless subpopulations and systems and are a resource to inform and/or participate in PHB activities and committees. The CoC will issue a public invitation for new members to join the CoC within the CoC's geographic area ~~will occur~~ at least annually.

The broader CoC membership consists of relevant representatives from the geographic area of Eugene, ~~Springfield,~~ and Lane County, Oregon to carry out the responsibilities set forth by the CoC Program Interim Rule. The CoC actively seeks out participation from a variety of groups for both the PHB's workgroups and committees. The following are examples of organizations and individuals to comprise the broader CoC membership to include: mental health and substance abuse providers, hospitals, health care, universities, affordable housing developers, law enforcement, homeless and formerly homeless persons, veterans, nonprofit homeless providers, victim service providers, faith-based organizations, governments, businesses, advocates, public housing agencies, school districts, and social service providers.

IV. PHB MEETINGS

The PHB shall:

- A. Conduct at least quarterly public meetings; a third of the voting PHB membership shall constitute a quorum for the transaction of business.
- B. Provide prior reasonable notice of PHB meetings and such notices shall be published on the Lane County website. Each meeting shall have on its agenda the opportunity for members of the public to provide input and comment.
- C. Review and approve the minutes and consider recommendations from such committees established as provided in Section II.E. above, including such meetings as may be necessary to conduct the business of CoC Operations, CoC Planning, and HMIS Governance.
 - 1. The PHB shall hold regular meetings or as needed (with a minimum of four meetings per year). These will, to the degree possible, be the same time, day, and place. ~~The PHB may meet more frequently during the budget process.~~
 - 2. Special meetings of the PHB may be called by the chair, or in the absence of the chair, the vice-chair, or a majority of the PHB.
 - 3. All meetings of the PHB shall comply with the Public Meeting Law as set forth in ORS 192.610 through 192.710. ~~The PHB is responsible for compliance with the law, including but not limited to the requirements of notice and written minutes of meetings.~~
 - 4. A quorum for the purpose of doing business shall be a third of the voting PHB membership.
 - ~~5. All meetings shall be conducted in accordance with Robert's Rules of Order.~~
 - 6. Each member of the PHB shall be entitled to one vote on all issues at meetings at which the member is present, except as provided in section II.C.1 and II.C.2 (Conflict of Interest), and no proxy votes shall be allowed. All actions of the PHB shall require the affirmative vote one third, regardless of any vacancies.
 - 7. Input from non-voting members of the PHB shall be gathered during discussion and not via any process that could be confused by the public as an official vote, such as hand raising or a verbal aye or no.

D. PHB Committees

The PHB shall create committees as necessary to accomplish its purpose, roles, and responsibilities. The PHB Chairperson may serve as an ~~ex-officio~~ member of all committees. At least one Board Member shall serve on each standing committee. ~~Committee meetings shall be scheduled by the Committee Chairperson. The responsibilities of Committee Chairpersons include convening and presiding over meetings, developing meeting agendas, identification and recruitment of members from the public to ensure wide community representation, and providing reports to the PHB as requested.~~

- 1. The PHB shall have the power to create subcommittees, both permanent, functional, and ad-hoc, in numbers and with responsibilities believed by the PHB and committee to be necessary.
- 2. Each permanent committee will consist of at least three members of the PHB, with the exception of any committees specifically designated for those with lived experience of homelessness.
- 3. The PHB chairperson shall appoint and charge a PHB member to be the Chairperson for each subcommittee.
- 4. Committee members with full membership authority may nominate individuals with expertise related to the committee focus to join the committee. Nominees shall complete a simple application or provide a resume to document this expertise. ~~Through discussion, the committee will select nominees to recommend for addition to the committee. Final nominee(s) will be brought before the full PHB board for approval.~~

V. EXECUTIVE COMMITTEE

A. Membership

The PHB Executive Committee membership shall consist of up to seven members, including: the chair and vice-chair, three elected officials, (one from each jurisdiction), two low-income representatives and two community members. The Executive Committee shall meet as often as deemed necessary.

B. Meetings

All meetings of the PHB shall comply with the Public Meeting Law as set forth in ORS 192.610 through 192.710. -The PHB is responsible for compliance with the law, including but not limited to the requirements of notice and written minutes of meetings.

C. Duties of the Executive Committee:

1. Review and approve agenda for full board meeting.
2. Act in the PHB full board's name when urgent matters require immediate action. The Executive Committee will inform all Board members of such actions.
3. Monitor the implementation of the PHB Strategic Plan.
4. Review and approve state and federal reports and grant applications related to PHB programs.
5. Review and comment on relevant legislation.

D. Quorum

1. A majority of members of the Executive Committee shall constitute a quorum.

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VI. PHB REPORTS

The PHB shall approve the following reports and documents prior to releasing such reports and documents to the community:

- A. CoC Program Grant Project Priority List
- B. Annual Report on homeless services needs and gaps
- C. Annual Point In Time Count (PIT)
- D. Annual Housing Inventory Chart (HIC)
- E. Annual Homeless Assessment Report (AHAR)
- F. Homeless Coordinated Entry System

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VII. AMENDMENT TO CHARTER

This Governance Charter may be amended or repealed or new rules adopted by two-thirds vote of the members at any regular or special meeting called for that purpose at which a quorum is present and with the approval of the County Board of Commissioners. Written notice of such proposed amendment, and the nature of, shall have given to the membership at least 10 days prior to the date of the meeting at which the amendments are to be considered.

Goal	Strategy	Description	DRAFT Status	Due Date	PHB Sub-Committee	Current Partners (funders and providers)	Notes on Current Progress	Goal toward progress
1.1		Create 600 additional housing opportunities throughout Lane County by 2021 for chronically homeless individuals and people with particular needs, including: veterans, youth, domestic violence survivors, those with mental illness, drug and alcohol abuse problems, and those exiting criminal justice, foster care and child welfare systems.						
1.1	a	Develop 100 Housing First units, including a 51-unit apartment building with on-site behavioral health services, and 50 micro-apartment housing units with mobile support services by 2019.		2019	SSHD	Lane County, Homes for Good, Kaiser Permanente, Nonprofits, City of Eugene	Predevelopment completed, currently finalizing financing and investors for the Commons on MLK 51 units. This project will focus on chronically homeless adults with disabilities and those who are frequent users of systems. Additional 50 unit project in planning stage (potentially Fairgrounds property).	51/100 PSH
1.1	b	Dedicate 100 units of Housing First, including 50 scattered site HUD housing vouchers and Homes for Good units, and 50 units integrated into low-income housing developments for special populations by 2019.			SSHD	Homes for Good, Nonprofits, Laurel Hill, ShelterCare	Through the Lane County Continuum of Care, Homes for Good was awarded a grant for 33 units of Scattered Site Permanent Supportive Housing. Homes for Good has also agreed to Project Base Section 8 certificates for the Commons on MLK (51 units, see above). Homes for Good was awarded 33 additional Mainstream Housing Vouchers. The Continuum of Care grant awarded in 2018 included 13 scattered site units for the Sahalie Project. These 13 scattered site units are dedicated for FUSE project participants.	46 scattered site PSH (CoC); 33 Mainstream Vouchers, 51 units Housing First Commons on MLK
1.1	c	Develop assertive engagement "wrap around" services and supports for 150 scattered site and integrated Housing First units by 2019. Promote successful housing outcomes and move more individuals to independent living.			Healthcare Committee, SSHD (identify units)	Lane County, Trillium Behavioral Health	Lane County has worked with Trillium to support reimbursement for Intensive Case Management Services for OHP members in Supportive Housing.	
1.1	d	Develop and dedicate an additional 100 units and rental assistance for Veterans to meet the goal of ending veteran homelessness.			SSHD	Lane County, Homes for Good, SVDP, VA	PHB and partners continue to support the efforts that began with Operation 365 to house homeless veterans. 521 homeless veterans on the Veteran By Name List (VBNL) have been housed (temporary or permanent) since March 2016. Lane County was awarded technical assistance to participate in a statewide initiative called "Operation Welcome Home" to address veteran homelessness.	
1.1	e	Create a long-term, supportive housing production and operations plan for 300 units for individuals and family households.			SSHD	Homes for Good, SVDP, City of Eugene, City of Springfield, Nonprofits	Sponsors "Pay for Success" project with Homes for Good- "The Oaks" 55 units. Sponsors building 10 tiny home units (5 duplexes), received funding from Lane County Housing Improvement Plan (HIP) grant. Continuing discussion of additional supportive housing production under the initiative Operation 600. Continuing work of production and identification of PSH units through TAC study implementation plan (which recommended 350 new/repurposed PSH into our system).	65/300
1.1	f	Develop tactics to help reduce risk to private landlords and help incentivize them to rent to people with special needs.			SSHD	Rental Owner's Association, Homes for Good, Legal Aid	Implemented Landlord Partnership Project through Homes for Good. Established landlord risk mitigation fund program. HSC approved funding 1/3 of FTE position to staff Landlord Partnership Program at Homes for Good. Lane County, City of Eugene, and Homes for Good considering systemwide Landlord Engagement strategy through implementation of TAC recommendations.	

Goal	Strategy	Description	DRAFT Status	Due Date	PHB Sub-Committee	Current Partners (funders and providers)	Notes on Current Progress	Goal toward progress
1.2		Create additional emergency shelter and respite care for homeless individuals, youth and families with children awaiting housing by 2021.						
1.2	a	Create 300 beds of emergency shelter for homeless singles including 150 year-around beds and 150 beds of winter season shelter.			SSHD	Lane County, Homes for Good, SVDP, City of Eugene	As of Winter 2018/19, created 195 units of seasonal emergency shelter through Dusk to Dawn program, with additional 20 unit micro-site Dawn to Dawn. Lane County and City of Eugene cooperation for Public Shelter and Homeless Service System Study to collect input on community impact and necessary services for 75 unit low-barrier public shelter. Lane County and City of Eugene in development of TAC recommendation implementation plan.	215 Winter Seasonal Alternative to Shelter (Dusk to Dawn).
1.2	b	Create 30 units of year-around emergency shelter for homeless families with children, including domestic violence survivors with children.			SSHD	Lane County,, City of Eugene, SVDP, inter-faith community	SVDP acquisition and opening of family shelter facility the Annex in South Eugene (60 shelter bed capacity, 18 units). PHB leadership advocated for \$497K from State during short legislative session for winter operations of family shelter.	
1.2	c	Create 40 Overnight/Safe Parking spaces for homeless persons who live in their vehicles.			SSHD	Lane County , SVDP, City of Eugene	Created 10 Safe Parking spaces at Lane County Behavioral Health- winter strategy, with additional 10 added Winter 2018/2019. 1 space added overnight parking in River Road/Santa Clara unincorporated area. City of Eugene Recreation staff and Eugene City Manager's office recently worked together to get 2 new overnight parking spots for families with children opened at the Amazon & Hilyard Community Centers. They are currently slated to operate like Safe Parking in that the families are supposed to vacate the spots during the day while the community centers and First Place Family Center are open. City of Springfield expanded funding for Car Camping Program for 5 additional car camping sites.	28/40
1.2	d	Create 16 infirmary beds of emergency shelter to provide immediate medical triage, assessment, and care.			Healthcare Committee	Trillium, Local hospitals	See Healthcare Committee Workplan.	
1.2	e	Create 20 beds of crisis respite for persons experiencing acute mental illness.			Healthcare Committee	Lane County	Healthcare Committee Workplan.	
1.2	f	Develop ACT Team and multidisciplinary services for shelter and supportive housing.			Healthcare Committee	Trillium, non-profits	Worked with Laurel Hill Center to coordinate access to ACT Teams supported by Trillium. Lane County was awarded a five year grant from SAMHSA for outreach and to engage people experiencing homelessness in services such as substance use and mental health treatment, focusing on the FUSE population.	
1.2	g	Expand Rapid Re-housing funding and services to more quickly move people into housing.			Executive Committee, Youth Homelessness Solutions Workgroup	State of Oregon, HUD	Expanded Rapid Rehousing funding with State of Oregon Emergency Housing Account (EHA). Continuing to explore expansion and enhancement of Rapid Rehousing through TAC recommendation implementation plan.	
1.3		Increase opportunities to enhance services for frequent users through service integration and coordination, and the development of new partnerships.						
1.3	a	Create a Frequent Users Systems Engagement (FUSE) Workgroup as part of an initiative to break the cycle of incarceration and homelessness among individuals with complex behavioral health challenges who are the highest users of jails, hospitals, emergency medical, homeless shelters and encampments, and other crisis service systems.			FUSE Steering Committee	LC, KP, LC Sheriff, EPD, SPD, Peacehealth, Willamette Family Treatment, Community Court, Whitebird, Hourglass, EMS, Trillium, Sheltercare	One Year Pilot and Evaluation complete. Continued funding at current capacity. Receipt of Meyer Memorial Trust and Trillium grant in 2017/18, 10 FUSE clients in Rapid Rehousing, 40 Street Outreach. New project: Sahalie funded through 2017 CoC award (ShelterCare) for 13 PSH units. SAMHSA award for dedicated street outreach/ACT team to engage individuals on the FUSE list in substance use and mental health treatment, as well as linkage to housing.	

Goal	Strategy	Description	DRAFT Status	Due Date	PHB Sub-Committee	Current Partners (funders and providers)	Notes on Current Progress	Goal toward progress
2.1		Increase the stability of low-income individuals and families in Lane County. Ensure they are stably housed and have adequate employment income and/or benefits to meet their basic needs.						
2.1	a	Develop nutrition, employment services, and affordable childcare for residents in affordable and supportive housing programs.			SSHD, Employment Workgroup, Healthcare Committee, Executive Committee		The PHB recognizes that there is a need to consolidate the breadth of information/resources that are available regarding services before determining how to enhance or expand services. Resource list/development of consolidated information strategy for individuals to access resources in real-time is in development. Lane County applied for Hack-For-A-Cause 2019 to help develop this, in conjunction with Lane County Quality and Compliance & HMIS teams. Current resources regarding nutrition include: "Extra Helping"-Food for Lane County working with affordable housing communities such as Cornerstone, SVdP, NEDCO. Community Health Centers of Lane County and DHS have worked on nutrition within affordable housing. FFLC have increased their capacity to distribute perishable food quickly. New proposals to support affordable housing include service plans that integrate nutrition, employment, and childcare.	
2.1	b	Develop transportation options for program participants.			SSHD	LTD	Lane Transit District (LTD) currently provides some bus passes for certain events (PIT Count) and nonprofit programs at reduced cost. Age 65+ ride bus free. LTD offers half fare for youth (ages 6-18) and people with qualifying disabilities (SSI,SSDI, service-connected disabilities through VA). Looking Glass Safe Place program partners with LTD for free rides to Looking Glass Station 7 when youth request a Safe Place. PHB identified a need to compile a resource list of providers of transportation. Need to consider rural access to transportation.	
2.1	c	Expand rental assistance programs.					Lane County Expanded Homeless Diversion and Prevention Programs through state funding.	
2.1	d	Support the preservation of existing affordable housing.			SSHD	City of Eugene, Homes for Good	Support for YaPoah Terrace and Homes for Good units. City of Eugene dedicated \$1.5M CDBG funds for YaPoah Terrace (222 units senior affordable housing). Homes for Good investing in renovations and upgrades for scattered site public housing units.	
2.2		Reduce homelessness among low-income families with children and school age youth, as measured by the Oregon Department of Education, by 30 percent by 2021.						
2.2	a	Develop a homeless diversion program for families and unaccompanied youth in conjunction with the school districts (i.e. periodic homeless, precariously housed, doubled up). Identify flexible funding to address critical barriers to stabilization.			Executive Committee, Youth Homelessness Solutions Workgroup	State of Oregon, Lane County, SVDP, Looking Glass	Implemented Diversion program with State of Oregon funding. Family program with SVDP, Youth program with Looking Glass.	
2.3		Increase employment opportunities, education, and employment and training activities for participants who are in poverty, and/or homeless with special needs.						
2.3	a	Support collaboration among job partners to develop employment and training programs for individuals who are homeless or in supportive housing with significant barriers to employment.			Employment Work Group	Lane Workforce Partnership, Lane County Workforce Services, CCS, LCC, DHS, Goodwill, SVDP, Vocational Rehabilitation	Employment workgroup created matrix to identify gaps in services specific to employment services for individuals experiencing homelessness. Collaboration planned with community partners.	
2.3	b	Implement employment training programs. Identify resources for targeted employment programs for people who are unstably housed.			Employment Work Group	Lane County Workforce Program	Lane County Health and Human Services participate in Snap Training and Employment Partnership (STEP) Housing and Employment Program through DHS, along with Food for Lane County, Lane Community College, Goodwill, and Oregon Employment Department	
2.4		Increase access to integrated health care for persons who are unstably housed, homeless or are community members in supportive housing.						
2.4	a	Support collaboration among community health care organizations that serve people who are experiencing homelessness and supportive housing community members.			Healthcare Committee	CHC Lane County, Whitebird Clinic, VLM, Occupy Medical	PHB Healthcare Committee established and developed workplan to address.	
2.4	b	Develop expanded outreach and site based healthcare for people who are experiencing homelessness and supportive housing community members.			Healthcare Committee	CHC Lane County, Whitebird Clinic, VLM, Occupy Medical	Referred to Healthcare Committee.	

Goal	Strategy	Description	DRAFT Status	Due Date	PHB Sub-Committee	Current Partners (funders and providers)	Notes on Current Progress	Goal toward progress
3.1		Increase public understanding of poverty and homelessness issues and how they're being addressed.						
3.1	a	Develop a brand and communication plan for PHB.			Executive Committee		PHB Chair Pat Walsh has agreed to take on this task. PHB identifies a need to set expectations for communication plan. PHB members have written op-eds, engaged with media regarding poverty and homelessness. Increased updates on Lane County website, livestream/record/broadcast PHB meetings on MetroTV.	
3.1	b	Promote the capabilities of the Coordinated Entry System, in conjunction with HMIS, to identify the characteristics or trends of individuals in the homeless system.			HMIS RFP Evaluation Committee	Lane County	HMIS lead Lise Stuart reports and presentations to the PHB. RFP HMIS Evaluation Committee has revised evaluation standards for CoC-funded projects and is in the process of reviewing Coordinated Entry standards and CoC procedures.	
3.1	c	Educate and engage the community on poverty and homelessness issues through social media (highlight best practices).			Executive Committee	Register Guard editorial board	Editorial Series on Homelessness in Register Guard. Engage with media regarding volunteer recruitment and information about PIT Count and results. Engaged with media regarding TAC Public Shelter Feasibility Study and Homeless Service System analysis.	
3.2		Advocate for support to reduce poverty and homelessness.						
3.2	a	Align and coordinate legislative agendas (early) with other groups that are working on similar efforts or have common interests. Develop a one-page "leave behind" sheet with key talking points. Coordinate with federal and state agencies.			Executive Committee	Oregon Housing Alliance, Association of Oregon Counties, League of OR cities, OR opportunity network, Housing Policy	Successfully coordinated with Oregon Housing Alliance to advocate for increased EHA and SHAP funding. 2018 E-Board request from the Governor for additional emergency funding. Align priorities with Oregon Housing Alliance legislative priorities and work. Community Action Agency legislative advocacy through Lane County staff.	
3.2	b	Align and coordinate policy agendas among cities in Lane County and the county government.			Executive Committee	Lane County, City of Eugene, City of Springfield	Lane County, City of Eugene, and City of Springfield staff have met to align agendas.	
3.2	c	Participate and collaborate with public, private, and community organizations to advocate for support.			Executive Committee	Lane County, City of Eugene, City of Springfield	PHB members have given presentations to advocacy and community groups such as the Eugene Human Rights Workgroup on Homelessness, Southtowne Rotary Club, University of Oregon students, Springfield Shelter Rights Alliance, and more.	