



Poverty and Homelessness Board

Executive Committee

October 17, 2019

12:00 p.m. – 1:30 p.m.

Eugene Atrium Building (Sloat Room)
99 West 10th, Eugene

AGENDA

1. Welcome and Agenda Review
2. Consent Agenda
 - a. Approve Minutes from July 18, 2019
3. For consideration/updates:
 - a. Consider for appointment: Makayla Elliott, Youth Representative
 - b. Vice Chair Elections- Noreen Dunnells
4. Healthcare Committee Report. *Dr. Rick Kincade, Healthcare Committee Chair (15 min)*
5. Staff Updates
 - a. Progress Report on Youth Recommendation to the County Commissioners
 - b. Strategic Initiatives Manager Update- *Steve Manela*
 - c. Report Back from Community Impact Kickoff- *Robert Cerince*
6. Governance and Strategic Planning. *Board Members.*
7. Public Comment

Individuals who plan to offer comment must sign in with name and contact information prior to beginning of the meeting.
8. Wrap Up

Summarize board decisions, assignments, and next steps.

The Poverty and Homeless Board (PHB) is an action oriented group of elected officials, community stakeholders, and individuals who represent low-income and homeless people's concerns. The purpose of the PHB is to create innovative partnerships and programs that use best practices to reduce poverty and homelessness in Lane County. The PHB will work to generate resources, community and legislative support for housing and services to achieve its goals.

Strategic Planning

- 1) **Amend the Strategic Plan to align priorities and actions, incorporating TAC recommendations, Community Needs Assessment, and subcommittee work plans.**
 - a. **Goal:** Clarify vision and direction of the work of the Poverty and Homelessness board, aligning PHB Strategic Plan with overall community work for system improvements (TAC recommendation implementation); Community Needs Assessment priorities; and aligning subcommittee/workgroup work plans.
 - b. **Proposal:** Executive Committee (EC) to lead the strategic planning process.

At next Executive Committee meeting (October 17), EC will have facilitated discussion to pull out strategies that are most important and that they think can be accomplished with the remaining time of the **existing** Strategic Plan (through 2021).

- a. October 17: Executive Committee determine prioritization for **existing** strategies within remaining time frame of Strategic Plan.
- b. Send this prioritization to Subcommittees and have them select the items for which they would like to be responsible. Subcommittees determine between October, turn in items January.
- c. Subcommittees select which items they will work on and prioritize.
 - i. Subcommittees can maintain their own individualized work plans, but should report back to EC their progress on their mutually agreed upon Strategic Plan priorities.
 - ii. Subcommittees select and submit 1-3 strategies that they propose be **added** to the existing Strategic Plan.
- d. January 2020 Executive Committee meeting: EC review subcommittee/workgroup proposed new strategies, determine which ones to add to the Strategic Plan. EC propose amendments to Strategic Plan with changes and committee assignments.
- e. February 2020 All-Member PHB meeting: PHB to formally accept Strategic Plan with amendments.

Goal	Strategy	Description	DRAFT Status	TAC Rec.	PHB Sub-Committee	Current Partners (funders and providers)	Notes on Current Progress	Goal toward progress
1.1		Create 600 additional housing opportunities throughout Lane County by 2021 for chronically homeless individuals and people with particular needs, including: veterans, youth, domestic violence survivors, those with mental illness, drug and alcohol abuse problems, and those exiting criminal justice, foster care and child welfare systems.						
1.1	a	Develop 100 Housing First units, including a 51-unit apartment building with on-site behavioral health services, and 50 micro-apartment housing units with mobile support services by 2019.			SSHD	Lane County, Homes for Good, Kaiser Permanente, Nonprofits, City of Eugene	Predevelopment completed, finalizing financing and investors for the Commons on MLK 51 units. This project will focus on chronically homeless adults with disabilities and those who are frequent users of systems. Additional 50 unit project in planning stage (potentially Fairgrounds property).	51/100 PSH
1.1	b	Dedicate 100 units of Housing First, including 50 scattered site HUD housing vouchers and Homes for Good units, and 50 units integrated into low-income housing developments for special populations by 2019.			SSHD	Homes for Good, Nonprofits, Laurel Hill, ShelterCare	Through the Lane County Continuum of Care, Homes for Good was awarded a grant for 33 units of Scattered Site Permanent Supportive Housing. Homes for Good has also agreed to Project Base Section 8 certificates for the Commons on MLK (51 units, see above). Homes for Good was awarded 33 additional Mainstream Housing Vouchers through a competitive process through HUD. Homes for Good formed partnerships with Laurel Hill and Sponsors, who will offer supportive services to the Mainstream voucher holders. OHCS provided \$18,150,00 in funding to assist with barriers.	46 scattered site PSH (CoC); 33 Mainstream Vouchers, 51 units Housing First Commons on MLK, 17 Emerald
1.1	c	Develop assertive engagement "wrap around" services and supports for 150 scattered site and integrated Housing First units by 2019. Promote successful housing outcomes and move more individuals to independent living.			Healthcare Committee, SSHD (identify units)	Lane County, Trillium Behavioral Health	Lane County has worked with Trillium to support reimbursement for Intensive Case Management Services for OHP members in Supportive Housing.	
1.1	d	Develop and dedicate an additional 100 units and rental assistance for Veterans to meet the goal of ending veteran homelessness.			SSHD	Lane County, Homes for Good, SVDP, VA	PHB and partners continue to support the efforts that began with Operation 365 to house homeless veterans. 520 homeless veterans on the Veteran By Name List (VBNL) have been housed (temporary or permanent) since March 2016. Lane County was awarded technical assistance to participate in a statewide initiative called "Operation Welcome Home" to address veteran homelessness. TAC recommendation to...	
1.1	e	Create a long-term, supportive housing production and operations plan for 300 units for individuals and family households.			SSHD	Homes for Good, SVDP, City of Eugene, City of Springfield, Nonprofits	Sponsors "Pay for Success" project with Homes for Good- "The Oaks" 55 units. Sponsors building 10 tiny home units (5 duplexes), received funding from Lane County Housing Improvement Plan (HIP) grant. Continuing discussion of additional supportive housing production under the initiative Operation 600. Continuing work of production and identification of PSH units through TAC study implementation plan (which recommended 350 new/repurposed PSH into our system).	66/300
1.1	f	Develop tactics to help reduce risk to private landlords and help incentivize them to rent to people with special needs.			SSHD	Rental Owner's Association, Homes for Good, Legal Aid	Established landlord risk mitigation fund program. Lane County implemented Barrier Busters program- including financial assistance for security deposits, rent arrears, and other costs for vulnerable households to access housing quickly. Human Services Commission approved funding 1/3 of FTE position to staff Landlord Partnership Program at Homes for Good. Lane County and City of Eugene considering systemwide Landlord Engagement strategy through implementation of TAC recommendations.	
1.2		Create additional emergency shelter and respite care for homeless individuals, youth and families with children awaiting housing by 2021.						
1.2	a	Create 300 beds of emergency shelter for homeless singles including 150 year-around beds and 150 beds of winter season shelter.			SSHD	Lane County, Homes for Good, SVDP, City of Eugene	As of Winter 2018/19, created 195 units of seasonal emergency shelter through Dusk to Dawn program, with additional 20 unit micro-site Dawn to Dawn. Lane County and City of Eugene cooperation for Public Shelter and Homeless Service System Study to collect input on community impact and necessary services for 75 unit low-barrier public shelter. Lane County and City of Eugene in development of TAC recommendation implementation plan.	215 Winter Seasonal Alternative to Shelter (Dusk to Dawn).
1.2	b	Create 30 units of year-around emergency shelter for homeless families with children, including domestic violence survivors with children.			SSHD	Lane County, City of Eugene, SVDP, inter-faith community	SVDP acquisition and opening of family shelter facility the Annex in South Eugene (60 shelter bed capacity, 18 units). PHB leadership advocated for \$497K from State during short legislative session for winter operations of family shelter.	

1.2	c	Create 40 Overnight/Safe Parking spaces for homeless persons who live in their vehicles.			SSHD	Lane County, SVDP, City of Eugene	Created 10 Safe Parking spaces at Lane County Behavioral Health- winter strategy, with additional 10 added Winter 2018/2019. 1 space added overnight parking in River Road/Santa Clara unincorporated area. City of Eugene Recreation staff and Eugene City Manager's office recently worked together to get 2 new overnight parking spots for families with children opened at the Amazon & Hilyard Community Centers. They are currently slated to operate like Safe Parking in that the families are supposed to vacate the spots during the day while the community centers and First Place Family Center are open. City of Springfield expanded funding for Car Camping Program for 5 additional car camping sites.	28/40	
1.2	d	Create 16 infirmary beds of emergency shelter to provide immediate medical triage, assessment, and care.			Healthcare Committee	Trillium, Local hospitals	See Healthcare Committee Workplan.		
1.2	e	Create 20 beds of crisis respite for persons experiencing acute mental illness.			Healthcare Committee	Lane County	Healthcare Committee Workplan.		
1.2	f	Develop ACT Team and multidisciplinary services for shelter and supportive housing.			Healthcare Committee	Trillium, non-profits	Worked with Laurel Hill Center to coordinate access to ACT Teams supported by Trillium. Lane County was awarded a five year grant from SAMHSA for outreach and to engage people experiencing homelessness in services such as substance use and mental health treatment, focusing on the FUSE population.		
1.2	g	Expand Rapid Re-housing funding and services to more quickly move people into housing.			Executive Committee, Youth Homelessness Solutions Workgroup	State of Oregon, HUD	Expanded Rapid Rehousing funding with State of Oregon Emergency Housing Account (EHA). Continuing to explore expansion and enhancement of Rapid Rehousing through TAC recommendation implementation plan.		
1.3		Increase opportunities to enhance services for frequent users through service integration and coordination, and the development of new partnerships.							
1.3	a	Create a Frequent Users Systems Engagement (FUSE) Workgroup as part of an initiative to break the cycle of incarceration and homelessness among individuals with complex behavioral health challenges who are the highest users of jails, hospitals, emergency medical, homeless shelters and encampments, and other crisis service systems.			FUSE Steering Committee	LC, KP, LC Sheriff, EPD, SPD, Peacehealth, Willamette Family Treatment, Community Court, Whitebird, Hourglass, EMS, Trillium, Sheltercare	One Year Pilot and Evaluation complete. Continued funding at current capacity. Receipt of Meyer Memorial Trust and Trillium grant in 2017/18, 10 FUSE clients in Rapid Rehousing, 40 Street Outreach. New project: Sahalie funded through 2017 CoC award (ShelterCare) for 13 PSH units. SAMHSA award for dedicated street outreach/ACT team to engage individuals on the FUSE list in substance use and mental health treatment, as well as linkage to housing.		
2.1		Increase the stability of low-income individuals and families in Lane County. Ensure they are stably housed and have adequate employment income and/or benefits to meet their basic needs.							
2.1	a	Develop nutrition, employment services, and affordable childcare for residents in affordable and supportive housing programs.			SSHD, Employment Workgroup, Healthcare Committee, Executive Committee		The PHB recognizes that there is a need to consolidate the breadth of information/resources that are available regarding services before determining how to enhance or expand services. Resource list/development of consolidated information strategy for individuals to access resources in real time is in development. Lane County applied for Hack-For-A-Cause to help develop this, in conjunction with Lane County Quality and Compliance & HMIS teams. Current resources regarding nutrition include: "Extra Helping"-Food for Lane County working with affordable housing communities such as Cornerstone, SVdP, NEDCO. Community Health Centers of Lane County and DHS have worked on nutrition within affordable housing. FFLC have increased their capacity to distribute perishable food quickly. New proposals to support affordable housing include service plans that integrate nutrition, employment, and childcare.		
2.1	b	Develop transportation options for program participants.			SSHD	LTD	Lane Transit District (LTD) currently provides some bus passes for certain events (PIT Count) and nonprofit programs at reduced cost. Age 65+ ride bus free. LTD considering sliding scale income-based fare subsidy through State transportation plan funding. PHB identified a need to compile a resource list of providers of transportation. Need to consider rural access to transportation.		
2.1	c	Expand rental assistance programs.					Lane County Expanded Homeless Diversion and Prevention Programs through state funding.		
2.1	d	Support the preservation of existing affordable housing.			SSHD	City of Eugene, Homes for Good	Support for YaPoah Terrace and Homes for Good units. City of Eugene dedicated \$1.5M CDBG funds for YaPoah Terrace (222 units senior affordable housing). Homes for Good investing in renovations and upgrades for scattered site public housing units.		
2.2		Reduce homelessness among low-income families with children and school age youth, as measured by the Oregon Department of Education, by 30 percent by 2021.							

2.2	a	Develop a homeless diversion program for families and unaccompanied youth in conjunction with the school districts (i.e. periodic homeless, precariously housed, doubled up). Identify flexible funding to address critical barriers to stabilization.			Executive Committee, Youth Homelessness Solutions Workgroup	State of Oregon, Lane County, SVDP, Looking Glass	Implemented Diversion program with State of Oregon funding. Family program with SVDP, Youth program with Looking Glass. TAC recommendation to implement Diversion strategies with fidelity to the model.
2.3		Increase employment opportunities, education, and employment and training activities for participants who are in poverty, and/or homeless with special needs.					
2.3	a	Support collaboration among job partners to develop employment and training programs for individuals who are homeless or in supportive housing with significant barriers to employment.			Employment Work Group	Lane Workforce Partnership, Lane County Workforce Services, CCS, LCC, DHS, Goodwill, SVDP, Vocational rehabilitation	Employment workgroup created matrix to identify gaps in services specific to employment services for individuals experiencing homelessness. Collaboration planned with community partners.
2.3	b	Implement employment training programs. Identify resources for targeted employment programs for people who are unstably housed.			Employment Work Group	Lane County Workforce Program	Implemented STEP Housing and Employment Program. [more information about this program?]
2.4		Increase access to integrated health care for persons who are unstably housed, homeless or are community members in supportive housing.					
2.4	a	Support collaboration among community health care organizations that serve people who are experiencing homelessness and supportive housing community members.			Healthcare Committee	CHC Lane County, Whitebird Clinic, VLM, Occupy Medical	PHB Healthcare Committee established and developed workplan to address.
2.4	b	Develop expanded outreach and site based healthcare for people who are experiencing homelessness and supportive housing community members.			Healthcare Committee	CHC Lane County, Whitebird Clinic, VLM, Occupy Medical	Referred to Healthcare Committee. TAC recommendation to expand and coordinate stree outreach efforts.
3.1		Increase public understanding of poverty and homelessness issues and how they're being addressed.					
3.1	a	Develop a brand and communication plan for PHB.			Executive Committee		PHB Chair Pat Walsh has agreed to take on this task. PHB identifies a need to set expectations for communication plan. PHB members have written op-eds, engaged with media regarding poverty and homelessness. Increased updates on Lane County website, livestream/record/broadcast PHB meetings on MetroTV.
3.1	b	Promote the capabilities of the Coordinated Entry System, in conjunction with HMIS, to identify the characteristics or trends of individuals in the homeless system.			HMIS RFP Evaluation Committee	Lane County	HMIS lead Lise Stuart reports and presentations to the PHB. RFP HMIS Evaluation Committee has revised evaluation standards for CoC-funded projects and is in the process of reviewing Coordinated Entry standards and CoC procedures. TAC recommendation to make changes to Coordinated Entry.
3.1	c	Educate and engage the community on poverty and homelessness issues through social media (highlight best practices).			Executive Committee	Register Guard editorial board	Editorial Series on Homelessness in Register Guard. Engage with media regarding volunteer recruitment and information about PIT Count and results. Engaged with media regarding TAC Public Shelter Feasibility Study and Homeless Service System analysis.
3.2		Advocate for support to reduce poverty and homelessness.					
3.2	a	Align and coordinate legislative agendas (early) with other groups that are working on similar efforts or have common interests. Develop a one-page "leave behind" sheet with key talking points. Coordinate with federal and state agencies.			Executive Committee	Oregon Housing Alliance, Association of Oregon Counties, League of OR cities, OR opportunity network, Housing Policy Board	Successfully coordinated with Oregon Housing Alliance to advocate for increased EHA and SHAP funding. 2018 E-Board request from the Governor for additional emergency funding. Align priorities with Oregon Housing Alliance legislative priorities and work. Community Action Agency legislative advocacy through Lane County staff.
3.2	b	Align and coordinate policy agendas among cities in Lane County and the county government.			Executive Committee	Lane County, City of Eugene, City of Springfield	Lane County, City of Eugene, and City of Springfield staff have met to align agendas.
3.2	c	Participate and collaborate with public, private, and community organizations to advocate for support.			Executive Committee	Lane County, City of Eugene, City of Springfield	PHB members have given presentations to advocacy and community groups such as the Eugene Human Rights Workgroup on Homelessness, Southtowne Rotary Club, University of Oregon students, Springfield Shelter Rights Alliance, and more.