



Poverty and Homelessness Board

All-Member Meeting

February 17, 2022

12:00 p.m. – 1:30 p.m.

Watch live or later at <https://lanecounty.ompnetwork.org/>

AGENDA

Topic

1. Welcome and Agenda Review, Roll Call/ Chair Kris McAlister 5 min
Members give one sentence update related to the position they represent on the board
2. Land Acknowledgement/ Chair Kris McAlister 5 min
3. Follow-up from Previous Meeting and Consent Agenda/ Chair 5 min
 - Approve Minutes of December 16, 2021 All Member meeting
 - Accept January 2022 Financials
4. Committee Reports/ Chair 15 min
 - Employment – Dave Heavirland
 - Shelter – Dan Bryant/ Kris McAlister
 - Health Care – Dr. Willy Foster
 - *NEW* Coordinated Care – James Ewell
 - LEAGUE – Julie Lambert
 - Membership – Shawn Murphy
 - Youth Homelessness – Susan Lopez
5. Jurisdiction Reports/ Chair 10 min
 - City of Springfield
 - City of Eugene
 - Rural Communities
6. Fiscal Deep Dive/ Steve Manela 5 min
 - Community Action Agency Org Standards Fiscal Requirements
7. Behavioral Health Updates/ Jeremy Jalabert & Dr. Pauline Gichohi 40 min
 - Crisis Center Update
 - Programs for People who are Unhoused
 - Workforce development opportunities to support vacancies.
8. Public Comment/ Chair 5 min
Individuals who plan to offer comment must register and indicate they wish to give public comment in the chat box, with name and contact information
9. Wrap Up and Adjourn/ Chair
Summarize board decisions, assignments, next steps, planning next meeting’s agenda

Next Meetings: March 17, 2022 - Executive Committee
April 21, 2022 - All Member

Upcoming Trainings/Opportunities:

- Capacity Building Support Listening Session – February 23, 2022, from 9am-10am – Virtual Mtg
 - Contact [Diana Alldredge](#)
- CoC Orientation and Refresher Training – March 7, 2022, from 2pm-3:30pm Virtual Mtg
 - Sign-up Here: <https://www.surveymonkey.com/r/2022CoCOrientation>

The Poverty and Homeless Board (PHB) is an action oriented group of elected officials, community stakeholders, and individuals who represent low-income and homeless people’s concerns. The purpose of the PHB is to create innovative partnerships and programs that use best practices to reduce poverty and homelessness in Lane County. The PHB will work to generate resources, community and legislative support for housing and services to achieve its goals.

memo

To: Poverty and Homelessness Board (PHB) Members
From: James Ewell
CC:
Date: February 17, 2022
Re: Approval of the recommended Coordinated Entry Stakeholder Committee members.

The chairs of the Coordinated Entry Stakeholders Committee, Dr. Willy Foster and Councilor Mike Fleck, recommend the following applicants be approved by the PHB as the inaugural group members.

The opportunity to apply for the committee was advertised via the Lane County Human Services Division mailing list as well as to HMIS users via Servicepoint. Applications for voting membership were accepted from January 21st to February 4, 2022. PHB members were also able to nominate applicants. Applications were reviewed by committee co-chairs Dr. Willy Foster and Mike Fleck, with administrative assistance from Lane County staff member James Ewell.

Applicants selected for nomination were chosen by Dr. Foster and Councilor Fleck based on the following criteria: Experience, training and/or qualifications related to Coordinated Entry, motivation for participating on the committee, potential contribution to the committee and dedication to diversity.

Member Recommendations

- **Domestic Violence**-Laural Blackwell (Hope & Safety Alliance)
- **Intellectual/Developmental Disability**- Jaclyn LaRue (Mainstream Housing, Inc.)
- **Front Door Assessor/HMIS User**-Jeff Wolfe (SVDP-Service Station)
- **Lived Experience**-Richard Self and Martha Bryson (LEAGUE members)
- **Medical/Physical Health**- Katharine Ryan (PacificSource)
- **Mental Health**-Devin Jenkins (Laurel Hill)
- **Youth**-Prince Booker (Looking Glass)
- **Veterans**-Shannon Smyth (Veterans Administration)
- **Shelter**-Arwen Maas-DeSpain (Carry It Forward)
- **PSH/RRH**-Dana Petersen (Sheltercare)
- **Culturally Specific Provider**-TBD

Goal	Strategy	Description	DRAFT Status	TAC Rec.	PHB Committee	Current Partners (funders and providers)	Notes on Current Progress	Notes on 2020-2021 Progress
1.1		Create 600 additional housing opportunities throughout Lane County by 2021 for chronically homeless individuals and people with particular needs, including: veterans, youth, domestic violence survivors, those with mental illness, drug and alcohol abuse problems, and those exiting criminal justice, foster care and child welfare systems.						
1.1	a	Develop 100 Housing First units, including a 50-unit apartment building with on-site behavioral health services, and 50 micro-apartment housing units with mobile support services by 2019.			SSHD	Lane County, Homes for Good, Kaiser Permanente, Nonprofits, City of Eugene	Predevelopment completed, currently seeking financing for MLK HOusing First 50 units. Fairgrounds Family Project in planning stage.	MLK Commons provides 51 PSH units. OHA RAP provides 60 PSH units. Keystone PSH provides 15 units. The Nel (45 Units PSH) will be opening in 2022
1.1	b	Dedicate 100 units of Housing First, including 50 scattered site HUD housing vouchers and Homes for Good units, and 50 units integrated into low-income housing developments for special populations by 2019.			SSHD	Homes for Good, Nonprofits, Laurel Hill, ShelterCare	Through the Lane County Continuum of Care, Homes for Good was awarded a grant for 33 units of Scattered Site Permanent Supportive Housing. Homes for Good also agreed to 51 Project Base Section 8 vouchers for the MLK Commons Housing First Project.	181 Emergency Housing Assistance Vouchers (EHV) through Homes for Good. The recent Continuum of Care grant award included 13 scattered site units for the Sahalie Project. These 13 scattered site units are dedicated for FUSE project participants. 17 units Emerald Village.
1.1	c	Develop assertive engagement "wrap around" services and supports for 150 scattered site and integrated Housing First units by 2019. Promote successful housing outcomes and move more individuals to independent living.			Healthcare Committee, SSHD (identify units)	Lane County, Trillium Behavioral Health	Lane County has worked with Trillium to support reimbursement for Intensive Case Management Services for OR Health Plan members in Supportive Housing.	All Housing First unit tenants have access to case management, physical health, behavioral health, peer, supported employment and basic need supports. The PHB decided this was not a model to utilize.
1.1	d	Develop and dedicate an additional 100 units and rental assistance for Veterans to meet the goal of ending veteran homelessness.			SSHD	Lane County, Homes for Good, SVDP, VA	PHB and partners continue to support the efforts that began with Operation 365 to house homeless veterans. 448 homeless veterans have been housed (temporary or permanent) since March 2016.	Added 42 VASH units through HOMES for Good. Increased the number of households served housed through SSVF program. Significantly increased rent assistance provided to Veteran households.
1.1	e	Create a long-term, supportive housing production and operations plan for 300 units for individuals and family households.			SSHD	Homes for Good, SVDP, City of Eugene, City of Springfield, Nonprofits	Sponsors "Pay for Success" project with Homes for Good- "The Oaks" 55 units. Sponsors building 10 tiny home units (5 duplexes). Continuing discussion of additional supportive housing production under the initiative Operation 600.	MLK Commons provides 51 PSH units. OHA RAP provides 60 PSH units. Keystone PSH provides 15 family focused units. The Nel will be opening 45 additional units.
1.1	f	Develop tactics to help reduce risk to private landlords and help incentivize them to rent to people with special needs.			SSHD	Rental Owner's Association, Homes for Good, Legal Aid	Implemented Landlord Partnership Project through Homes for Good. Established landlord risk mitigation fund program. HSC approved funding 1/3 of FTE position to staff Landlord Partnership Program at Homes for Good.	Lane County will be hiring a Landlord Partnership focused staff member in early 2022.

Goal	Strategy	Description	DRAFT Status	TAC Rec.	PHB Committee	Current Partners (funders and providers)	Notes on Current Progress	Notes on 2020-2021 Progress
1.2		Create additional emergency shelter and respite care for homeless individuals, youth and families with children awaiting housing by 2021.						
1.2	a	Create 300 beds of emergency shelter for homeless singles including 150 year-around beds and 150 beds of winter season shelter.			SSHD	Lane County, Homes for Good, SVDP, City of Eugene	Created 120 units of seasonal emergency shelter through Dusk to Dawn shelters. Lane County and City of Eugene cooperation for Public Shelter and Homeless Service System Study to collect input on community impact and necessary services for a new low-barrier public shelter. <i>PHB member Kris McAlister: Exploring Western Shelters (potential 60 people).</i>	Dusk to Dawn continues to operate 24/7 at 105 bed capacity (reduction due to COVID protocol). 120 Pallet Shelters have been acquired by Lane County and are being overseen at multiple sites across the county for both year round shelter and winter warming. Plans are underway to construct a 75-person Navigation Center (low-barrier shelter) and scheduled to operate on July 1, 2022. Additionally, up to 119 shelter beds are currently operating to serve those most vulnerable to complications from COVID 19. These programs are staffed by SVdP and Carry It Forward. The Brooklyn St. shelter will provide 12 congregate beds for a specialized population (yet to be determined) by Q 2 of 2022.
1.2	b	Create 30 units of year-around emergency shelter for homeless families with children, including domestic violence survivors with children.			SSHD	Lane County, City of Eugene, SVDP, inter-faith community	SVDP acquisition of family shelter facility in South Eugene (anticipated 30+ households). PHB leadership advocated for \$497K from State during short legislative session for winter operations of family shelter.	The Annex Family Shelter is currently operated by SVdP in South Eugene. The program serves up to 28 households each night and 65 to 75 families per year.
1.2	c	Create 40 Overnight/Safe Parking spaces for homeless persons who live in their vehicles.			SSHD	Lane County, SVDP	Created 10 Safe Parking spaces at Lane County Behavioral Health- winter strategy, and 10 spaces overnight parking in River Road/Santa Clara unincorporated area. City of Eugene Recreation staff and Eugene City Manager's office recently worked together to get 2 new overnight parking spots for families with children opened at the Amazon & Hilyard Community Centers. They are currently slated to operate like Safe Parking in that the families are supposed to vacate the spots during the day while the community centers and First Place Family Center are open.	City of Eugene has partnered with SVdP to operate a safe sleep site which opened in Oct 2021 and accomodated up to 55 vehicles. Eugene City Council has also approved four additional sites including Chase Commons, 2243 Roosevelt Blvd, 410 Garfield St, and Dani St which will ultimately accomodate up to 170 spaces. lane County and city of Eugene are partnering to support these Safe Sleep Sites.
1.2	d	Create 16 infirmary beds of emergency shelter to provide immediate medical triage, assessment, and care.			Healthcare Committee	Trillium, Local hospitals	Referred to Healthcare Committee	Partnership between PeaceHealth and St. Vincent de Paul created 6 Pallet Shelters dedicated to providing shelter and staff support for people discharging from the hospital. Lane County supported this effort by providing Pallet Shelters. A PHB Health Committee Action Team focused on respite met and reviewed data related to potential needs and gaps within our community.
1.2	e	Create 20 beds of crisis respite for persons experiencing acute mental illness.			Healthcare Committee	Lane County	Referred to Lane County Behavioral Health to lead efforts around the creation of a crisis center	This continues to be a priority with the creation of a community behavioral health crisis center identified as a 2021 to 2024 strategic goal
1.2	f	Develop ACT Team and multidisciplinary services for shelter and supportive housing.			Healthcare Committee	Trillium, non-profits	Worked with Laurel Hill Center to coordinate access to ACT Teams supported by Trillium.	The Healthcare Committee recommended against focusing on the ACT model, which requires specific standards to achieve fidelity and is not necessary or appropriate for all individuals living in shelter and supportive housing
1.2	g	Expand Rapid Re-housing funding and services to more quickly move people into housing.			Executive Committee, Youth Work Group	State of Oregon, HUD	Expanded Rapid Rehousing funding with State of Oregon Emergency Housing Account.	Implemented new, revised RRH Program Standards in 2021 incorporating a Progressive Engagement approach, and prioritized RRH enrolled households for Emergency Housing Vouchers, creating more movement within the model and allowing more households to be served through existing resources; Expanded RRH for families through ESG-CV; Reserved additional funding for RRH through ESG-CV for individuals and youth, but have been unable to secure a provider which remains a challenge in expanding RRH efforts locally.
1.3		Increase opportunities to enhance services for frequent users through service integration and coordination, and the development of new partnerships.						
1.3	a	Create a Frequent Users Systems Engagement (FUSE) Workgroup as part of an initiative to break the cycle of incarceration and homelessness among individuals with complex behavioral health challenges who are the highest users of jails, hospitals, emergency medical, homeless shelters and encampments, and other crisis service systems.			FUSE Steering Committee	LC, KP, LC Sheriff, EPD, SPD, Peacehealth, Willamette Family Treatment, Community Court, Whitebird, Hourglass, EMS, Trillium, Sheltercare	One Year Pilot Complete. In evaluation process. Continued funding at current capacity. Receipt of Meyer Memorial Trust and Trillium grant, 10 FUSE clients in Rapid Rehousing, 40 Street Outreach. New project: Sahalie funded through 2017 CoC award (ShelterCare).	FUSE programming initially included a street outreach team and up to 10 slots of RRH. It has since grown to include the street outreach team (1 Peer Support Specialist, 2 QMHA outreach workers, 1 QMHP Lead), 13 slots of RRH, preference for Housing Choice Vouchers, 10 emergency shelter beds, preference for The Commons on MLK PSH (51 units), and preference for Sahalie PSH (13 units). FUSE Outreach shows promising results regarding notable reductions in systems of care utilization. Sahalie will provide 13 scattered site PSH units for FUSE clients.

Goal	Strategy	Description	DRAFT Status	TAC Rec.	PHB Committee	Current Partners (funders and providers)	Notes on Current Progress	Notes on 2020-2021 Progress
2.1	Increase the stability of low-income individuals and families in Lane County. Ensure they are stably housed and have adequate employment income and/or benefits to meet their basic needs.							
2.1	a	Develop nutrition, employment services, and affordable childcare for residents in affordable and supportive housing programs.			SSHD		PHB recognizes that there is a need to consolidate the breadth of information that is out there regarding services before determining how to enhance or expand services. "Extra Helping"-Food for Lane County working with affordable housing communities- Cornerstone, SVdP, NEDCO. Community Health Centers of Lane County and DHS have worked on nutrition within affordable housing. FFCLC distributing perishable food quickly. New proposals to support affordable housing include service plans. Darcy Philips Cornerstone. Agencies self-fund. Christina Payne re: employment. PHB Employment Workgroup. Head Start partnerships. Childcare aspect to Executive Committee? Nutrition: HealthCare Committee.	CSBG funds are assisting: 2,000 Spfld residents, 11,000 Eugene residents, 2,000 Florence/coast residents, 4,000 S County/Cottage Grove residents with food boxes, basic needs, replacing legal documents to obtain employment and housing, bus passes, prescription assistance. In addition, CSBG Cares funding is assisting Centro Latino in rural outreach to help 75 new clients, 225 visits annually.
2.1	b	Develop transportation options for program participants.			SSHD	LTD	LTD currently provides some bus passes for certain events (PIT Count) and programs at reduced cost. Age 65+ ride bus free. LTD considering sliding scale income-based fare subsidy through State transportation plan funding. PHB identified a need to compile a resource list of providers of transportation. PHB to write a letter of support for sliding scale fare, ask them to continue work on income-based fare and other strategies. Need to consider rural access to transportation.	CSBG funds are being utilized in Eugene, Springfield, Cottage Grove and Florence to issue bus passes at the Community Service Centers.
2.1	c	Expand rental assistance programs.					Expanded Homeless Diversion and Prevention Programs.	Over 28 million in rent and utility assistance has been provided to households Lane County during the COVID crisis.
2.1	d	Support the preservation of existing affordable housing.			SSHD	City of Eugene, Homes for Good	Support for YaPoah Terrace and Homes for Good units. City of Eugene dedicated \$1.5M CDBG funds for YaPoah Terrace (222 units senior affordable housing). Homes for Good investing in renovations and upgrades for scattered site public housing units.	The Coleman is in development to house people involved with Sponsors. Construction begins in 2023. Glenwood Place is in development to as workforce housing. The Sarang and Hayden Bridge Landlord were preserved by converting the funding mechanism to project based vouchers. Market District Commons integrated affordable housing with market rate housing.
2.2	Reduce homelessness among low-income families with children and school age youth, as measured by the Oregon Department of Education, by 30 percent by 2021.							
2.2	a	Develop a homeless diversion program for families and unaccompanied youth in conjunction with the school districts (i.e. periodic homeless, precariously housed, doubled up). Identify flexible funding to address critical barriers to stabilization.			Executive Committee, Youth Homelessness Solutions Workgroup		Implemented Diversion program with State of Oregon funding. Family program with SVDP, Youth program with Looking Glass. TAC recommendation to implement Diversion strategies with fidelity to the model.	Barrier buster (Lane County) and rapid response (Sheltercare) programs have been created to quickly address needs of households that can self-resolve their homelessness with coaching and/or small amount of move-in cost assistance. The YHDP grant will provide an opportunity to create a diversion/rapid response program for youth households.
2.3	Increase employment opportunities, education, and employment and training activities for participants who are in poverty, and/or homeless with special needs.							
2.3	a	Support collaboration among job partners to develop employment and training programs for individuals who are homeless or in supportive housing with significant barriers to employment.			Employment Work Group		Employment workgroup created matrix to identify gaps in services specific to employment services for individuals experiencing homelessness. Collaboration planned with community partners.	Stalled due to COVID.
2.3	b	Implement employment training programs. Identify resources for targeted employment programs for people who are unstably housed.			Employment Work Group		Implemented STEP Housing and Employment Program.	Program has been in existence for multiple years.
2.4	Increase access to integrated health care for persons who are unstably housed, homeless or are community members in supportive housing.							
2.4	a	Support collaboration among community health care organizations that serve people who are experiencing homelessness and supportive housing community members.			Healthcare Committee		PHB Healthcare Committee established and developed workplan to address.	This committee is ongoing and currently focused on the development of respite care for people who are unhoused and in-need of continuing care.
2.4	b	Develop expanded outreach and site based healthcare for people who are experiencing homelessness and supportive housing community members.			Healthcare Committee		Referred to Healthcare Committee. TAC recommendation to expand and coordinate stree outreach efforts.	Created the Carry It Forward Springfield outreach program, the Lane County rural outreach programs and the WhiteBird expanded outreach in Eugene program will begin in February/March of 2022.

Goal	Strategy	Description	DRAFT Status	TAC Rec.	PHB Committee	Current Partners (funders and providers)	Notes on Current Progress	Notes on 2020-2021 Progress
3.1	Increase public understanding of poverty and homelessness issues and how they're being addressed.							
3.1	a	Develop a brand and communication plan for PHB.			Executive Committee		PHB Chair Pat Walsh has agreed to take on this task. PHB identifies a need to set expectations for communication plan. PHB members have written op-eds, engaged with media regarding poverty and homelessness. Increased updates on Lane County website, livestream/record/broadcast PHB meetings on MetroTV.	Press releases have been shared for major system events or advancements, including the Point in Time Count, Rent Assistance, new PSH buildings and the receipt of the YHDP grant.
3.1	b	Promote the capabilities of the Coordinated Entry System, in conjunction with HMIS, to identify the characteristics or trends of individuals in the homeless system.			HMIS RFP Evaluation Committee		HMIS lead Lise Stuart reports and presentations to the PHB. RFP HMIS Evaluation Committee has revised evaluation standards for CoC-funded projects and is in the process of reviewing Coordinated Entry standards and CoC procedures. TAC recommendation to make changes to Coordinated Entry.	Developed new data dashboards for the general public.
3.1	c	Educate and engage the community on poverty and homelessness issues through social media			Executive Committee		Editorial Series on Homelessness in Register Guard. Engage with media regarding volunteer recruitment and information about PIT Count and	Press releases have been shared for major system events or advancements, including the Point in Time Count, Rent Assistance, new
3.2	Advocate for support to reduce poverty and homelessness.							
3.2	a	Align and coordinate legislative agendas (early) with other groups that are working on similar efforts or have common interests. Develop a one-page "leave behind" sheet with key talking points. Coordinate with federal and state agencies.			Executive Committee		Successfully coordinated with OregonHousing Alliance to advocate for increased EHA and SHAP funding. 2018 E-Board request from the Governor for additional emergency funding. Align priorities with Oregon Housing Alliance legislative priorities and work. Community Action Agency legislative advocacy through Lane County staff.	Worked closely with CAPO to progress legislative priorities focused on addressing COVID related needs. Including rent assistance, statewide ARPA allocations and Lane County specific legislative asks.
3.2	b	Align and coordinate policy agendas among cities in Lane County and the county government.			Executive Committee		Lane County, City of Eugene, and City of Springfield staff have met to align agendas.	This effort continued with the TAC report strategies at the center.
3.2	c	Participate and collaborate with public, private, and community organizations to advocate for support.			Executive Committee		PHB members have given presentations to advocacy and community groups such as the Eugene Human Rights Workgroup on Homelessness, Southtowne Rotary Club, University of Oregon students, Springfield Shelter Rights Alliance, and more.	PeaceHealth, Kaiser, Trillium and PacificCare have allocated significant funding to support homelessness funding.