All Member Meeting
September 15, 2022
12:00 p.m. – 1:30 p.m.
To watch live or later, visit: https://lanecounty.ompnetwork.org/

AGENDA

Topic		
1. <u>Welcome and Agenda Review</u>/ Kris McAlister, Chair Member Check In and Quick Updates	5	min
2. <u>Land Acknowledgement</u>/ Kris McAlister, Chair	5	min
3. <u>Follow-up from Previous Meeting and Consent Agenda</u>/ Chair ■ Approve Minutes from August 18, 2022 All Member meeting ■ Review August Statement Financial Dashboard and Financials	5	min
4. <u>Community Action Organizational Standards Process</u> / Brianna Vincent ■ 2021 County Audit Update	5	min
5. <u>Continuum of Care (CoC) Annual NOFO</u>/ Amanda Borta ■ CoC Projects Rating and Ranking Process ■ **VOTE to APPROVE:** CoC Project Rating & Ranking ■ COC Application Narrative ■ **VOTE to APPROVE:** CoC Application	40	min
6. <u>Continuum of Care (CoC) Unsheltered Homelessness NOFO</u> ■ Unsheltered Homelessness Request for Proposal Update and Proposed Program Plan / Amanda Borta ■ Unsheltered Homelessness NOFO Application Narrative / Amanda Borta ■ DRAFT Unsheltered Homelessness Plan / Kate Budd ■ **VOTE to APPROVE:** DRAFT Unsheltered Homelessness Plan / Kate Budd	25	min
7. <u>Public Comment</u> *Individuals who plan to offer comment must register and indicate they wish to give public comment in the chat box, with name and contact information*	3	min

8. <u>Wrap Up/ Next Meeting</u>
Summarize board decisions, assignments/action items, next steps, and next month's meeting agenda.
■ Three PHB Member Seats are open for applicants through Sept 30, 2022 @ 5pm -
   - Person with current or previous lived experience of houselessness.
   - Faith Based Representative
   - Direct Service Provider
 	
Next Meetings: *October 20 All Member Mtg*
                     November 17 Executive Committee
	3	min

9. <u>Adjournment</u>		

The Poverty and Homeless Board (PHB) is an action oriented group of elected officials, community stakeholders, and individuals who represent low-income and homeless people's concerns. The purpose of the PHB is to create innovative partnerships and programs that use best practices to reduce poverty and homelessness in Lane County. The PHB will work to generate resources, community and legislative support for housing and services to achieve its goals.

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

 1. the CoC Application,
 2. the CoC Priority Listing, and
 3. all the CoC's project applications that were either approved and ranked, or rejected.

 As the Collaborative Applicant, you are responsible for reviewing the following:

 1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
 2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
 3. All information provided to ensure it is correct and current.
 4. Responses provided by project applicants in their Project Applications.
 5. The application to ensure all documentation, including attachment are provided.

 Your CoC Must Approve the Consolidated Application before You Submit It
 - 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.
 - 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.
 Answering Multi-Part Narrative Questions
 Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

 Attachments
 Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
 - Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
 - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
 - PHA Crosswalk; and
  - Frequently Asked Questions

1A-1. CoC Name and Number: OR-500 - Eugene, Springfield/Lane County CoC

1A-2. Collaborative Applicant Name: Lane County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Lane County

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
  - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
  - Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	

	In the chart below for the period from May 1, 2021 to April 30, 2022:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	No	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	No	No
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	No	No
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
10.	Law Enforcement	Yes	Yes	No
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	No	Yes
12.	LGBTQ+ Service Organizations	No	No	No
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	No	No	No
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	No	No	No
18.	Organizations led by and serving LGBTQ+ persons	No	No	No
19.	Organizations led by and serving people with disabilities	Yes	No	No
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
23.	State Domestic Violence Coalition	No	No	No
24.	State Sexual Assault Coalition	No	No	No
25.	Street Outreach Team(s)	Yes	No	Yes
26.	Substance Abuse Advocates	Yes	No	No
27.	Substance Abuse Service Organizations	Yes	No	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	Yes	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Philanthropic Organization	Yes	Yes	No
35.	Healthcare Representatives	Yes	Yes	No

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

		Describe in the field below how your CoC:
	1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
	2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
	3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

The Poverty & Homelessness Board (PHB) is the CoC board. When a PHB member position is vacated or term is expiring, announcement of a vacancy is posted on the LaneCounty.org website & emailed to a targeted distribution list of over 320 people. Vacancies occur at least annually. Voting & non-voting board position terms are staggered 3 years. Elected official or designee positions are annually appointed by their jurisdictions. CoC staff advertise vacancies at homeless service provider locations, and public or community meetings.Vacancy notices are emailed widely & shared among advocate networks and providers, as well as by the local news media and on the radio. The application is available in a variety of formats including paper, by mail, or electronic submission. Options are provided if individuals need assistance in completing an application. Information on the Lane County website, including vacancy postings, can be translated into at least ten languages. The lived experience advisory group, LEAGUE, conducts targeted outreach and helps recruit people with lived experience of homelessness to apply for open positions to both the PHB and other committees. Targeted recruiting for membership is conducted to engage key partners and individuals who represent diverse viewpoints including organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities). The CoC has improved outreach to BIPOC communities due to partnerships made with Public Health and COVID-related outreach. Concentrated and strategic outreach is conducted with special population service providers, such as those that serve youth, families, survivors of domestic violence, veterans, and rural areas to recruit for PHB voting positions & attend PHB meetings. All meetings are viewable live on the internet, and broadcast on local TV. There are designated positions for people with lived experience on the Board and through LEAGUE, including positions for homeless youth representative on the Board and Youth Executive Committee. PHB meetings are open to the public & allow public comments, which are addressed in the discussion by PHB members, & followed up as necessary. During PHB meetings, the Board chair often asks for input from the audience. Decisions made are used for system improvement opportunities.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

The Lane County Poverty & Homelessness Board (PHB) is the designated CoC Board. The CoC Board, in collaboration with LC Human Services Division as CoC Lead, solicits & considers opinions from organizations & individuals that have knowledge of, or an interest in preventing & ending homelessness through its direct membership & broad outreach to the community. The 21-member board itself has broad representation including elected officials from local jurisdictions, education, law enforcement, the VA, victim services, philanthropy, business, substance abuse & mental health service agencies, faith-based orgs., local housing authority, formerly homeless adults & youth, child welfare, and homeless services providers. The CoC Board communicates and solicits relevant information at monthly public meetings. Meeting notices are sent to over 50 community agencies & 100 individuals representing advocacy groups, nonprofits, schools, city, government officials, and people with lived experience. At times up to 30 community members attend in the audience. Each meeting has an opportunity for public comment. The PHB welcomes active engagement in meetings from community members. Community representatives are invited to PHB meetings to provide for nuanced conversation about important issues. Furthermore, LC CoC has an official advisory group to the PHB, LEAGUE (Lived Experience Advisory Group for Unhoused Engagement), made up of 100% individuals with current or former experience of homelessness. This group provides an avenue for PLE to participate directly and advise the CoC on overall planning around homelessness. Since 2018, PHB meetings have been livestreamed online (CC), recorded, & broadcast community television, in addition to being archived online (available with CC). Since 2020, all meetings have been held virtually. These formats allow for increased accessibility to CoC progress for stakeholders, and for community members to expand their options to engage. In addition to formal CoC meetings, the CoC also considers opinions through other formats for more specific or nuanced topics including online surveys, focus groups, and targeted or facilitated discussions. For example, the CoC may gather providers and other stakeholders serving families with children to discuss gaps in services or needs specific to this population, or may conduct focus groups with current residents of shelter to gather feedback on plans to address unsheltered homelessness.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications–the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

Prior to & upon release of the CoC NOFO, Lane County (LC) consults with the Poverty and Homelessness Board (PHB) to determine opportunities for new CoC projects, based on identified needs & gaps. In 2022, LC released a Request for Proposals (RFP) to secure a provider(s) for new CoC projects through both Bonus and DV Bonus opportunities, released 8/11/2022. RFPs are posted on the LC procurement website with instructions on how to submit a proposal, posted publicly on the county-wide listserv, sent to a borad email distribution list which includes stakeholders, community members, current CoC or non-CoC funded providers & people with lived experience (PLE). Agencies not currently receiving CoC funding are encouraged to apply and may inquire further through a LC Bidder's Conference, if held, or CoC Funding Orientation (held annually). FAQs are posted publicly on the LC bids website with the RFP. Proposals are submitted electronically to LC staff. Applications received are scored by a selection panel, with representation of PHB members and PLE, based on a pre-determined rubric posted with the RFP. In order to be inclusive to proposals from entities that have not received CoC funds, LC requests details of similar, relevant experience working with vulnerable populations, allowing providers to demonstrate parallel experience. Final recommendations for inclusion of new projects in the CoC Application are made & approved by the selection committee. Applicants have an opportunity to protest the RFP itself if they feel it is unnecessarily restrictive & also may review their scores or protest should they believe the panel has unfairly rejected the applicant's bid. In FY22, no project proposals for CoC funding were received through the posted RFP. In this instance, LC as Lead Applicant, proposed submitting a direct proposal on behalf of the CoC to the Poverty and Homelessness Board, with input from relevant stakeholders. LC has a responsibility to provide effective access to its website information, including posted RFPS, to those with disabilities. In placing information on the LC website, the LC Information Services Dept. uses the technical standards adopted by the U.S. Access Board for electronic & information technology in order to ensure accessibility. Individuals who encounter an accessibility issue related to information posted to the website are encouraged & provided with a method to contact LC to resolve the issue.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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   - Section 3 Resources;
   - PHA Crosswalk; and
    - Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistentif the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Nonexistent
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	No
12.	Organizations led by and serving LGBTQ+ persons	No
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		

	1C-2.	CoC Consultation with ESG Program Recipients.	
		NOFO Section VII.B.1.b.	

		Describe in the field below how your CoC:
	1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
	2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
	3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
	4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

Lane County (LC, subrecipient) receives ESG funding from Oregon Housing & Community Services (OHCS, Recipient) for Rapid Re-housing (RRH), Homelessness Prevention (HP), & Emergency Shelter (ES). LC also received ESG-CV from OHCS through direct allocation & competitive award. ESG-CV is used for Street Outreach, ES, RRH, HP, & HMIS activities required to respond to COVID-19. LC consults with OHCS, CoC Board (PHB); Human Services Commission (HSC), a multi-jurisdictional committee with representation from LC, along with entitlement Cities of Eugene & Springfield; & other stakeholders, including ESG providers, to determine annual ESG funding allocations. ESG-CV allocation planning required additional input solicited directly from public health, people with lived experience, service providers, the faith-based community, and advocacy groups, among others. Final allocation plans are driven by housing needs analysis, Point In Time (PIT) and By Name List data, and evaluation of service gaps. Panel discussions of current providers are held and facilitated at the HSC monthly meetings to hear more about current trends, gaps, needs, and challenges. In 2021, provider panels were held on the topics of ES, HP, Homeless Access Centers, Workforce Services, Youth and DV Services, and Nonprofit Capacity. Final plans are presented to & approved by the PHB & HSC. A risk assessment is performed on LC ESG and ESG-CV subrecipients annually. The agency's risk level, along with ongoing evaluation, determines the level of monitoring received. At minimum, LC conducts site visits with ESG subrecipients annually. Select ESG-CV monitoring occurred in 2021 based on risk analysis and will continue in 2022. Assertive Corrective Action Plans are put in place for any deficiencies identified. Technical assistance is provided as needed to resolve issues with performance or grant administration. To report and monitor performance, LC uses HMIS to create the ESG CAPER tables as required by HUD. The report is generated quarterly for all ESG/ESG-CV projects. Each report is reviewed by LC for data quality and sent to OHCS for further review & upload into SAGE. LC CoC is an active participant in the Consolidated Plan update processes and provides information, including PIT and HIC data, to the Con Plan jurisdictions in development of their plans (City of Eugene, Springfield and State of Oregon).

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

	Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	No
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	
		No

1C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

	Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	No
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

	Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Lane County was selected as a Round 4/5 YHDP Community which has allowed us to further develop formal education partnerships at the local and national level. The CoC has a formal partnership with the National Center for Homeless Education through our YHDP efforts. The NCHE has centered our YHDP Coordinated Community Plan with an education focus. NCHE has provided our efforts with technical assistance, links to other communities doing the work to end youth homelessness and trainings. They provided expertise during our development of the CCP. The NCHE helped to lead the work to incorporate rural school districts into the discussion. The NCHE provided the CoC with a stipend that is being used to supplement the pay of a Housing Navigator (position held through a non-profit). The HN is part of the 15th Nights efforts regarding homeless students -their efforts include the rapid access network that quickly link YYA with supplies and basic needs to help them ensure success in the completion of their education. The HN will help connect students to housing options, both in-and-out of the CoC, including ensuring the connection to CE assessments. Our education CCP efforts have linked in higher education partners including the newly developed University of Oregon Basic Needs & Off-Campus Support Department as well as Lane Community College's Basic Needs Director. Both of these positions/departments provide supportive services to higher education students, including those under the age of 25, who require supports and housing to ensure the completion of their education. We are strategically linking these two offices into our CCP strategic plan to ensure participation and completion of our action steps/goals. Our efforts include the launch of a CCP specific to education. The co-chairs of the EdCCP include the founder of 15th Night and a local McKinney Vento Liaison (MVL) (both of these people/positions have been involved from the start of our YHDP efforts beginning from our round-1 application for YHDP funds) and includes TA from the NCHE. The EdCCP is going to ensure that YYA are successful in their education needs-this an education specific CCP launch event that will include MVL/school staff from all across Lane County. This tiered approach allows the CoC to develop strong relationships with school staff from different districts, hear about those districts unique needs and develop strong strategies for accomplishing the goals outlined in the CCP.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

Projects that serve households with children are required to designate a staff person as the educational liaison that will ensure children are enrolled in school and connected to appropriate services in the community including early childhood programming, Head Start, and McKinney Vento Educational Services. Projects that serve households with children are also expected to incorporate the following within the service model and/or through policies and procedures, as appropriate: A case management model that includes developmentally appropriate intake and service planning for each member of the family; Services are provided where the child is living or the project provides space for home-based, early childhood services; Facilitation of on-site development screening for all children that enter the program; Actively assist families in accessing child care options; Assess, track, and monitor the health of children in the program, including providing connection to health care providers. These expectations are reviewed through the annual CoC Evaluation process and monitoring.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

	Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	Yes
3.	Early Childhood Providers	Yes	No
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	Yes
6.	Head Start	No	Yes
7.	Healthy Start	Yes	Yes
8.	Public Pre-K	Yes	No
9.	Tribal Home Visiting Program	No	Yes
	Other (limit 150 characters)		
10.	Relief Nursery Home Visiting	Yes	Yes

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

Lane County (LC) CoC regularly collaborates with victim service providers (VSP) to update CoC wide policies and ensure all housing and services provided are trauma informed and can meet the needs of survivors. There are dedicated representatives from a VSP on the Poverty and Homelessness Board (CoC Board) as well as the Coordinated Entry (CE) Stakeholder Committee. These two groups are involved in making improvements to the CE system and updating CoC policies. An example of this collaboration is the partnership to roll out Emergency Housing Vouchers in 2021. The CoC worked with the PHA and VSPs to prioritize survivors of domestic violence, dating violence, sexual assault and stalking for EHV. Together, we developed a streamline process through CE that emphasized client confidentiality. Lane CoC also works with service providers to coordinate an annual training for CoC projects and CE staff that addresses best practices in serving survivors.

	1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
		NOFO Section VII.B.1.e.	

		Describe in the field below how your CoC coordinates to provide training for:
	1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
	2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

Lane County (LC) CoC works collaboratively with service providers to coordinate an annual training for CoC projects and Coordinated Entry staff that addresses best practices in serving survivors of DV, dating violence, sexual assault, and stalking. All Coordinated Entry assessors are required to attend annual training on the assessment process, which includes how to use safeguards that protect the confidentiality of the survivor and prioritize their safety needs. As a part of annual training on CoC Standards, providers receive information on the requirements under VAWA and Emergency Transfer Plans. Lane County is also committed to trauma-informed care as one of the department's priority initiatives of the strategic plan. Part of this plan is to include community partners across the CoC. Lane County hosted a harm reduction training that discussed best practices to reduce harm and use motivational interviewing skills to develop victim-centered safety plans. In addition to coordinating trainings, Lane County incorporates trauma-informed care as a foundation with all contracts, providing tools on reviewing policies through a trauma informed lens, and assessing other training needs related to trauma informed care and serving vulnerable populations.

	1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
		NOFO Section VII.B.1.e.	

	Describe in the field below:
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

Lane County has two primary victim service providers (VSPs): Hope & Safety Alliance (H&SA, formerly Womenspace) and Siuslaw Outreach Services (SOS). H&SA and SOS use separate implementations of Osnium as a comparable database. Lane County does not have access to the system structure or data in Osnium. Neither agency receives ESG or CoC funding currently. In HMIS, client history of experience with Domestic Violence data elements are collected for Adults and Heads of Household in roughly half the projects participating in HMIS in the system and all CoC or ESG projects (SO, ES, TH, RRH and PSH). In Fiscal Year 2021-2022, 12,746 clients responded to this question in the entry assessment. 24.6% of the clients reported a history of domestic violence. 25.7% of these individuals were fleeing domestic violence at the time of project enrollment (start date/entry date). Lane County utilizes data from HMIS to inform planning and funding strategy around the needs of those experiencing or fleeing domestic violence, dating violence, sexual assault, and stalking. VSPs have also been invited to participate in panel discussions at the Human Services Commission to inform the Cities and County of needs and current trends. Lane County has also used data to determine a prioritization for applicants fleeing DV, dating violence, sexual assault, and stalking for the Emergency Housing Voucher program.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:
1.	the emergency transfer plan policies and procedures; and
2.	the process for individuals and families to request an emergency transfer.

(limit 2,500 characters)

Lane CoC adopted HUD's model Emergency Transfer Plan in 2017. This plan requires that all households seeking or receiving CoC program assistance receive a Notice of Occupancy Rights under the Violence Against Women Act at the time of program enrollment, recertification and exit, regardless of known survivor status. This notice outlines the protections for the tenant or applicant under VAWA, procedures for removing a perpetrator from the household, moving to another unit, documentation procedures, and confidentiality. Individuals and families can request a confidential emergency transfer by submitting a written request directly with the housing program. The request should include a statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit or that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer. The housing program will then review the request and make reasonable attempts to locate a new unit. The housing program will also coordinate with the Coordinated Entry System to determine bridge/emergency shelter availability and potential transfers to other housing programs.

	1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
		NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

Lane County (LC, applicant) contracts with local service providers for housing and service activities to assist individuals and families experiencing homelessness. Currently, LC subcontracts with Hope & Safety Alliance (H&SA) and Suislaw Outreach Services (SOS) (local VSPs) to offer services that ensure DV survivors experiencing homelessness are assisted to quickly move into safe affordable housing. H&SA operates a DV access point in the metro area offering advocacy services, emergency shelter, motel vouchers, essential needs (e.g. food, clothing closet, supplies, etc.), access to Coordinated Entry and housing navigation. H&SA offers extensive access to a variety of supportive services through internal programming and community partnerships. SOS operates programming in the coastal area, providing advocacy services, motel vouchers, essential needs, and access to housing resources. Lane County and H&SA prioritize survivors through Coordinated Entry, based on established CoC policies and procedures. Street Outreach teams that are deployed across the geographic expanse of the county ensure that survivors in all areas of the county are provide service engagement to help connect them to housing and other resources. Outreach staff are trained in provding victim-centered services and connecting survivors with the closest victim services provider. Through case conferencing efforts, DV survivors are identified and service engagement is coordinated to ensure they are being connected to appropriate resources. The unique needs of each household are discussed by the providers who participate in case conferencing to ensure that the survivors are engaged via trauma informed practices. LC has worked to develop specific housing options for people experiencing or fleeing domestic violence. A DV housing preference secured with the housing authority, Homes for Good, provides access to vouchers and individuals fleeing DV were identified as a priority group for the distribution of Emergency Housing Vouchers to ensure additional access to housing. Domestic Violence is identified in the Tenant Selection Plan as a priority population for rural-dedicated HOME Tenant Based Assistance, for which SOS (local VSP) is a referring agency.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC's coordinated entry includes:
1.	safety protocols,
2.	planning protocols, and
3.	confidentiality protocols.

(limit 2,500 characters)

CoC & non-CoC funded programs make safety and client choice a priority. The LC CoC consulted local victim service providers and adopted victim-centered practices that align with HUD's Final Rule on VAWA, including the adoption of and training on an emergency transfer plan, amended VAWA lease addendum, and notice of occupancy rights. When service providers make contact with a homeless household (HH) fleeing DV or sexual violence, HHs are referred to victim services agencies, such as Hope and Safety Alliance (H&SA), Siuslaw Outreach Services (SOS), and Sexual Assault Support Services (SASS). To promote client safety and confidentiality, H&SA, SOS, and SASS do not add client identifying information in an electronic database for these services, while nonvictim services providers give clients the opportunity to de-identify their record in HMIS if the clients feel their safety is at risk. Victim services providers assist with emergency crisis, safety planning, legal advocacy, and counseling services. They work in collaboration with the Department of Justice and the Department of Health and Human Services where clients have the option to be screened for additional services. These services all promote trauma informed principles. H&SA and SASS offer peer-to-peer mentoring where survivors can share their common experience and form authentic relationships. Survivors receive information about the traumatic effects of abuse or violence and are offered a wide range of resources. Other safeguards to protect confidentiality include aggregate reporting and non-disclosure of the physical location of emergency shelters. There are several programs dedicated to HHs fleeing DV: 14 DV ES units with H&SA and 4 DV ES beds through SOS. Some HHs do not want to access DV services, yet still want their safety ensured. These HHs can move through the housing and homeless system while maintaining their privacy through the safeguards mentioned previously.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

	1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
	3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

		Describe in the field below:
	1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
	2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
	3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and

| | 4. | your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies. |

(limit 2,500 characters)

The Lane County (LC) CoC has a CoC-wide anti-discrimination policy outlined in the CoC Written Standards, which is updated based on feedback, as needed, and approved by the CoC Board. Lane County is committed to non-discrimination and equal access across the homeless service system. All providers are required to comply with all State and Federal statutes regarding non-discrimination including, but not limited to, the Fair Housing Act, the Americans with Disabilities Act, the Civil Rights Act, and the Equal Access to Housing Final Rule. Discriminatory housing practices based on race, color, religion, sex, national origin, disability, familial status, language, ethnicity, socio-economic status, sexual orientation, gender identity, veteran's status, or political beliefs are prohibited. Additionally, LC requires that providers take steps to affirmatively market and outreach to those who are least likely to request assistance, remove barriers to accessing services, and ensure equity across services to the greatest extent possible. LC has required a trauma-informed and equity based framework for all programs funded in the CoC. Utilizing this framework, agencies are encouraged and assisted in ensuring their spaces are accessible and welcoming to all. CoC policies require that staff be trained in cultural competence and that programming be provided in a manner that is adaptable to meet the needs of diverse groups. LC reviews agency policies and procedures for compliance with this policy through the annual CoC Evaluation process and project-level monitoring. Upon review, if policies, procedures, or practices do not comply with the established policy, or otherwise create a barrier for individuals receiving services, including individuals or families identifying as LGBTQ+, the LC CoC would issue a corrective action, provide specific steps, and offer technical assistance as appropriate. LC will review and provide feedback on agency policies and procedures as requested.

| 1C-7. | Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. | |
| | NOFO Section VII.B.1.g. | |

| You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen. |
| Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC's geographic area, provide information on the one: |

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Homes for Good	13%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

	Describe in the field below:	
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

The Lane County CoC has worked extensively with Homes for Good, the sole PHA in Lane County, to revise their Administrative Plan (revision effective 10/1/19) and expand their existing Disabled Homeless Housing Choice Voucher local preference (DHHCV). The PHA has had a disabled homeless local preference since 2017. In 2018, Lane County signed an MOU with the PHA to refer disabled homeless individuals for the DHHCV local preference, which has 25 vouchers available per program year. Due to this partnership, the DHHCV opportunity has expanded for those in the community to include people who are Frequent Users of Systems (FUSE) clients referred by the CoC. In 2019, the CoC was able to implement this expansion of the DHHCV in conjunction with local resources and a SAMHSA grant that provides housing-focused case management to literally homeless FUSE clients. This links clients with the DHHCV as well as medical, behavioral health and case management resources. Other partners who refer for this preference include HIV Alliance, Options Counseling, and South Lane Mental Health. Landlords who rent to those with a DHHCV are able to participate in a Landlord Guaranty Program which provides financial reimbursement in the event that property is damaged by a tenant. Additionally, the CoC worked with Homes for Good to create preferences for 3 PBV projects that prioritize chronically homeless households in Permanent Supportive Housing (The Keystone, The Nel, and The Commons on MLK) that total 111 PSH units.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	

	In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?	

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	
	Project Based Vouchers used for CoC Programs	Yes

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Mainstream Voucher

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section VII.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes

1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored–For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	

PHA
Homes for Good

1C-7e.1. List of PHAs with MOUs

Name of PHA: Homes for Good

1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

	Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

	1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	10
	2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	10
	3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

		Describe in the field below:
	1.	how your CoC evaluates every recipient–that checks Housing First on their Project Application–to determine if they are actually using a Housing First approach;
	2.	the list of factors and performance indicators your CoC uses during its evaluation; and
	3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

Evaluating fidelity to Housing First (HF) requires the CoC to confirm a project's commitment to HF (say it), reflect HF in policy & procedures (P&P) (write it) & demonstrate HF in project activities (do it). To confirm projects' commitment to HF, Lane County (LC) CoC conducts an annual Evaluation of projects to review performance & compliance. HF & System Priorities, incl. serving the most vulnerable, makes up 20% of the score. Agencies must affirm the project meets all requirements of HF to obtain points. This includes quickly connecting individuals with permanent housing; not screening out for income, substance use, criminal history, DV history, housing "readiness"/"motivation to change", or rental history; & not terminating for failure to participate in services or make progress on a service plan, failure to increase income, DV, or any other factor not in a typical lease agreement. Projects must also submit written eligibility & termination policies, which must align with HF & be provided to participants. LC annual monitoring process further supplements to verify information. During monitoring, agencies submit a monitoring questionnaire & most recent copies of P&P, which are reviewed for consistency with responses in the Evaluation & HF principles. During site visits, monitoring staff initiate discussion with program staff to further assess & evaluate program implementation. Files are reviewed for documentation, with attention paid to case notes, services & interactions with participants under a HF approach. If concerns are presented at any of these stages, LC provides recommendations for changes in program implementation or P&P, & offers TA as needed. HF is also monitored through Coord. Entry; LC reviews & monitors the rate of returned referrals & reasons for denial. If barriers are evident, LC works with the agency to reduce or eliminate them. Agencies are provided with & encouraged to complete the HUD HF Assessment Tool to assess their fidelity to HF. The Lived Experience Advisory Group (LEAGUE) conducts participant feedback sessions (PFS) with current participants of CoC programs. These focus groups provide feedback directly from participants in a peer to peer setting. Questions are designed to facilitate discussion of key factors such as safety, client rights/grievance & services. Agencies selected for a PFS receive a report of feedback & are asked to describe how they responded to an issue that arose from the session during the annual Evaluation.

1D-3.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:	
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;	
3.	how often your CoC conducts street outreach; and	
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)

The Lane County (LC) CoC has ten street outreach (SO) teams through LC &
local service providers, serving the geographic area & targeting specialized
populations including Youth, Frequent Users Systems Engagement (FUSE);
SSVF (Vets); PATH; Rural LC; LC Coordinated Entry CWL Outreach; Health
Focused Outreach, and Housing Navigation Outreach teams. The main goal of
these teams is to connect individuals to housing & support services. All of the
SO teams are trained as Front Door Assessors to connect individuals to the
Coordinated Entry System (CES). This approach improves accessibility of the
CES for people who may not otherwise access mainstream or homeless
services. SO teams have Spanish-speaking bilingual staff, cell phones, & bus
passes to distribute. Staff are trained in motivational interviewing, harm
reduction, and trauma informed practices to increase engagement. SO also
employs peers, or people with lived experience, as a strategy to build trust with
participants. Currently outreach covers 100% of the accessible geographic
area, including the metro area, all of the larger rural communities & the vast
majority of outlying areas (LC is nearly 90% forestland). SO is conducted 6 days
a week between all 10 teams. Although the specific times of day each SO team
conducts their outreach varies, SO efforts are being provided across our CoC
between 8am-9pm, Monday-Saturday. Bi-weekly SO case conferencing
meetings are hosted by LC staff & attendees include all 10 of the contracted SO
teams as well as several other grassroots outreach teams. Through group
discussion, utilization of the Homeless By Name List (HBNL), and HMIS data,
we are able to identify individuals experiencing homelessness in our community
who have not been engaged by SO teams, identify ways to locate them &
coordinate outreach engagement. FUSE SO identifies & engages individuals
who are regularly accessing emergency rooms & jails, often those least likely to
request assistance & highly vulnerable. Through partnerships with local law
enforcement, city & county public works depts., unsheltered individuals they
come into contact with are identified & shared with LC SO Supervisor who
deploys SO teams to engage those individuals. SO teams track those engaged
both internally & through HMIS so we are easily able to identify individuals who
are being engaged by multiple teams, reduce duplication, and focus efforts on
engaging individuals on the HBNL who are not being engaged by any outreach
teams.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	Yes
2.	Engaged/educated law enforcement	Yes	Yes
3.	Engaged/educated local business leaders	Yes	Yes
4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.l.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC–only enter bed data for projects that have an inventory type of "Current."	297	254

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	No
2.	SSI–Supplemental Security Income	No
3.	TANF–Temporary Assistance for Needy Families	No
4.	Substance Abuse Programs	No
5.	Employment Assistance Programs	No
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

As both the Community Action Agency (CAA) and the CoC, Lane County (LC) remains abreast of legislative actions, state, local, & federal resources & systematically updates CoC partners & the community through an extensive email list, regular HMIS Agency Admin meetings, ad-hoc provider meetings, & monthly advisory board meetings. CoC program staff assess households (HH) so they can apply for benefits that add to housing & economic stability. They assist with mainstream benefit applications for federal/state/local programs. LC facilitates case coordination between Department of Human Services (DHS) Family Coaches under the TANF program & housing programs. LC & the Public Child Welfare Agency (DHS) created an ROI process to be able to coordinate when families receiving TANF are in need of housing assistance. CoC staff is designated as the local SOAR lead, coordinating SOAR efforts locally and connecting program staff to training. Oregon funds a General Assistance (GA) program for those applying for SSI, the CoC has disseminated information about GA availability. The CoC funds & trains CoC staff to assist people with mainstream benefits. The CoC targets rural, urban, & vulnerable subpopulations to increase mainstream benefits, including funding bilingual staff. LC coordinates with the FQHC and White Bird, the two largest primary care providers for unhoused patients and certified Medicaid assisters, to help clients enroll in health insurance. The CoC HealthCare Workgroup (HCW) focuses on designing strategies & tactics to increase access to integrated healthcare. Members represent the FQHC, Medicaid, Volunteers in Medicine, service providers, & behavioral health. The CoC works with LC Behavioral Health and advocates for additional billing codes through local CCOs/Medicaid to include tenancy supports.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

Over the past several years, Lane County (LC) CoC has worked to increase its capacity for non-congregate shelter through multiple strategies, building upon existing infrastructure and best practices. The LC homeless services system offered several non-congregate options prior to the COVID 19 pandemic, but expanded on this intervention as the need for non-congregate shelter grew. The use of non-congregate options such as motel voucher programs, Conestoga Huts, and tiny homes have been strategies the LC CoC has employed for many years. During the urgency of the pandemic, these programs increased to accommodate a growing number of individuals and families in need of non-congregate shelter, and now these resources continue to exist and serve a larger number of people. Additionally, LC CoC implemented new strategies including Pallet Shelters and Hotel/Motel Shelter Programs. LC leased two local motels to serve as non-congregate shelter for those at highest risk of complications from COVID 19. Lane County also purchased, and is making use of, 182 Pallet Shelters in both urban and rural settings, serving single adults, youth and families. Pallet Shelters are leveraged by a number of organizations for various programs, including rural winter warming, transitional housing, and temporary emergency shelter in urban areas. Pallet shelters are also being utilized for safe sleeping programs in combination with vehicles and other locally produced micro-shelters, like Conestoga Huts. Locally, these non-congregate shelter sites are being described as alternative shelter. Moreover, the motels rented by LC served approximately 120 single adults at a time, providing a safe non-congregate setting for vulnerable seniors and people with health conditions in 2020 through 2022.

In addition to Pallet Shelters, Lane County is making use of local Turnkey Project funds to support non-congregate shelter using a local motel, Bridges on Broadway (BOB). The BOB will support up to 50 non-congregate units serving both individuals and couples, who are at highest risk for complications from COVID 19. Participants in this non-congregate shelter program receive on-site case management and supportive services to ensure access to resources for stability and opportunities for permanent housing. In the future, it is the intent to develop the building to create additional Permanent Supportive Housing units.

	ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
		NOFO Section VII.B.1.o.	

		Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:
	1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and
	2.	prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)

Lane County (LC) CoC collaborated with Lane County Public Health (LCPH) to develop policies to respond to infectious disease outbreaks including COVID 19. LC CoC has communicated with LCPH to implement COVID safety precautions for both congregate and non-congregate facilities. Policies and procedures have been developed for non-congregate shelter beds that are reserved for people who are unhoused, are ill with COVID 19 or have had recent exposure. Additionally, policies and procedures have been developed for non-congregate shelter beds that are reserved for people at high risk of COVID. LCPH has also developed a Congregate Care Settings Tool Kit that provides detailed guidance for staff to manage and prevent COVID 19 outbreaks within facilities. These apply to any congregate settings including shelters and residential care facilities. Furthermore, LC CoC requires that contracts for shelter programs uphold guidance from the CDC, Oregon Health Authority and LCPH regarding COVID 19 precautions. During the pandemic, LCPH in collaboration with LC CoC mobilized an incident command structure that included representatives from various departmental divisions. The incident command was able to overcome challenges, utilize streamlined processes and coordinate to ensure effective communication and response to infectious disease mitigation and prevention. This type of governance structure created an understanding of the challenges faced by the unhoused during a pandemic. This understanding led to better targeted policy guidance and resource allocation. For example, LCPH and the LC CoC collaborated around spacing requirements for congregate shelters. Moreover, LCPH and the LC CoC coordinated with street outreach teams to distribute PPE and vaccine to unsheltered individuals. This same type of collaboration and coordination with shelter providers was employed to ensure that unhoused individuals in shelter and shelter operators have access to vaccine, PPE, testing kits and other essentials, free of charge. Additionally, policy changes for Coordinated Entry "Front Door Sites" were implemented and in-person assessments were changed to telephone assessments to help mitigate exposure. More recently, this same collaboration has facilitated the sharing of prevention procedures for Monkeypox with shelter providers. Before the pandemic, LCPH has also coordinated with LC CoC shelter providers to prevent the spread of TB via education and training.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	

	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:
1.	sharing information related to public health measures and homelessness, and
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

In order to prevent and limit infectious disease outbreaks such as COVID 19, the Lane County (LC) CoC has shared information related to public health measures and how that information pertains to homelessness, by communicating with Coordinated Care Organizations (CCOs), local hospitals, Lane County Public Health (LCPH) and Community Health Centers (CHCs) to ensure provision for transportation to testing sites and identify active cases amongst the unhoused for contact tracing efforts. Lane County was involved with community-wide efforts to establish drive-thru testing sites at various locations in urban and rural settings to serve both housed and unhoused community members, including those who are recipients of Medicaid. Information about these efforts was shared with providers serving unhoused community members in order to ensure access to the disease prevention resources available. Community-based organizations serving sheltered and unsheltered individuals have had active communication with LCPH focusing on shelter-in-place supports, and COVID testing, including regular on-site testing in shelter settings. LCPH also partnered with street outreach teams, to provide information and supplies to help control infections, including PPE and vaccine access at key locations. Additionally, LCPH, helped to organize testing and vaccine clinics at local permanent supportive housing sites, such as the MLK Commons Permanent Supportive Housing Project.
Currently, LCPH collaborates with LC CoC program providers to ensure access to respite sites for unhoused individuals who have tested positive for COVID 19, need isolation and have no other options for housing. This type of collaboration prevents outbreaks within congregate shelter facilities.
Throughout the past two and a half years, shelter providers have adhered to CDC, as well as state and local public health guidance regarding appropriate response to the COVID 19 pandemic and infectious disease prevention. More recently, LCPH developed a specialized informational guide for congregate care settings, including shelters serving the unhoused, that gives detailed guidance based on current CDC and local recommendations to prevent the spread of COVID 19.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.		
	NOFO Section VII.B.1.p.		

	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

Lane County (LC) CoC uses a "no wrong door" approach in which homeless families and individuals can present at different access points for the entire CoC and be assessed using the same assessment process and methodology. Access to Coordinated Entry occurs both in brick and mortar locations operated by providers across the geographic expanse of our county, as well as via street outreach teams that operate in hard to reach urban and rural areas that include smaller communities, remote wooded areas and riverbanks. Additionally, Lane County (LC) CoC is finalizing a contract with 211.org to bring on virtual access points via a phone hotline and website. All households (hh) are assessed using the VI-SPDAT (for Adult HH and Unaccompanied Youth) or the VI-(F)SPDAT (for HH with children) to determine the household's vulnerability and level of service needs. Once assessed, they are prioritized based on who is most in need of assistance, rather than a first come first-serve basis. The standardized assessment ensures the prioritization and referral process is consistent across the geographic area, regardless of where someone presents for assistance. There are three exceptions where there are specialized access points to take into account the different needs, vulnerabilities and risks factors of 3 populations: unaccompanied youth, adults accompanied by children, and households fleeing DV. Households who encompass more than one of these populations can be served at all the access points for which they qualify as a target population. As of May 2021, a Coordinated Entry Stakeholders group has been working on a variety of Coordinated Entry improvement goals including working to ensure the use of a standardized assessment that is racially equitable, improving ease of access to Coordinated Entry and identifying our own local prioritization plan. The committee is comprised of representatives from participating projects as well as individuals with lived experience of homelessness and Coordinated Entry. Additionally, in May of 2022 a University of Oregon Capstone project surveyed homeless households that participated in Coordinated Entry and Lane County used that feedback to help determine goals for the Coordinated Entry Stakeholder Commitee's scope of work.

| | 1D-9a. | Program Participant-Centered Approach to Centralized or Coordinated Entry. | |
| | | NOFO Section VII.B.1.p. | |

		Describe in the field below how your CoC's coordinated entry system:
	1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
	2.	prioritizes people most in need of assistance;
	3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
	4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

To ensure accessibility, Lane County (LC) CoC uses a "no wrong door" approach in which homeless families and individuals can present at different access points for the entire CoC and be assessed using the same assessment process and methodology. All households (hh) are assessed using the VI-SPDAT (for Adult HH and Unaccompanied Youth) or the VI-(F)SPDAT (for HH with children) to determine the household's vulnerability and level of service needs. Once assessed, they are prioritized based on who is most vulnerable, rather than a first come first-serve basis, and scores are weighted by length of time homeless. Street outreach teams are trained to conduct assessments in the community while doing outreach, which improves accessibility of the CE system for individuals who are least likely to seek assistance at one of the existing access points. These teams conduct outreach in the urban and rural areas, including hard-to-reach areas like the woods and riverbanks. Specialized teams target specific vulnerable populations, such as Youth, Frequent Users of Systems (FUSE) and those in remote rural areas. LC staff work closely with street outreach providers and assessors to evaluate existing coverage and identify ways to expand coverage, with coordination occurring via bi-weekly street outreach case conferencing. The LC Coordinated Entry team utilizes the Homeless By-Name List (HBNL) to better engage individuals who are less likely to seek assistance or who have not yet been assessed. LC is also currently finalizing a contract with 211.org to allow for virtual access to CE via phone hotline, website and cell phone app which will allow for a greater ease of access and less burden for those households who are least likely to apply for homeless assistance. In order to ensure individuals access PH in a timely manner, once added to the CE housing referral list, prioritized households are immediately engaged by the LC CE Outreach Team and begin work on housing navigation activities that help to streamline the time it takes between referral and program enrollment. This team can help identify and remove barriers to housing, assist in obtaining needed documentation, and maintain ongoing contact with individuals until warm handoff to a housing provider occurs. Additionally, households are presented with and able to speak with team member about what housing options are available and are able to make a choice of which program to be referred to based on their personal preferences.

1D-10.	Promoting Racial Equity in Homelessness–Conducing Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/26/2022

1D-10a.	Process for Analyzing Racial Disparities–Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

Describe in the field below:

1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

The Lane County (LC) CoC conducts a racial disparities analysis annually by comparing available data from the Homeless Management Information System (HMIS) and US Census data. HMIS staff examine aggregate records for over 40,000 participants who received services tracked in HMIS between July 2021-June 2022. The analysis is intended to determine whether any populations are over or under represented in various program types, based on new entries and exits for each group and their representation in the overall population. The analysis also includes comparison of racial disparities year over year.
In the most recent analysis (21-22), the analysis found:

Those identifying as Asian are generally underrepresented in all program types, compared to representation in the general population.

Those identifying as Latino or Hispanic (any race) are generally overrepresented in new entries (+9%). When we look closer, we can identify that the overrepresentation in new entries is primarily to COVID Rental Assistance programs (+20%) and Homelessness Prevention programs (+13%). This may be due to targeted outreach and resource allocations to Latino households and Latino-serving agencies for prevention and rent assistance as a result of the over-representation of this population in LC COVID cases.

Those identifying as Black or African American (+2%), American Indigenous (+1.6%), and Multi Race (+8%) have some level of overrepresentation in PSH entries.

In looking at exits to permanent housing, those identifying as BIPOC or Latino are more likely to exit Emergency Shelter to Permanent Housing (19%) as compared with those identifying as White (14%). Those identifying as American Indigenous are less likely to exit ES to PH (8%) and less likely to exit RRH to PH (46%) compared with those identifying as White (14%,69%).

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.	

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	No
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes

5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	No
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Lane County (LC) has developed a Racial Equity Plan (REP) which outlines goals/action steps around racial equity in several key areas: Governance & Leadership; Contracting; Training; Data; & Programs. Gov. & Leadership focuses primarily on ensuring leadership of LC & CoC Board (PHB) are representative of people served. LC is recruiting a more diverse Board membership, incl. BIPOC individuals & people with lived experiences. The Membership Committee of the PHB has discussed strategies to take action in this area. Contracting goals include better engagement with culturally specific organizations (CSOs) & eliminating barriers to contracting with CSOs not previously funded, as well as reinforcing an equity focus in contracting. Changes have been made to incorporate changes into Requests for Proposals (i.e. added equity framework questions, staff/board racial or ethnic makeup, etc.). Training goals include ensuring staff have training at CoC & project level to best meet the needs of BIPOC individuals, & have an understanding of how racism is embedded in our systems & what can be done to dismantle it. Through data, we have committed to further analyze disparities that exist in our system to gain a better understanding of why disparities exist & how to address them. The data will inform our strategies under Programs going forward and LC, through the PHB, has affirmed a commitment to an equity framework in all programs. One area we have begun to address on the system level is Coordinated Entry assessment, noting that the VI-SPDAT may not be an equitable CE tool & reviewing other options. In 2022, LC added an Equity and Inclusion section to the annual CoC project Evaluation to gather information about providers' strategies to address disparities in service provision, as well as successes and challenges. Providers noted various strategies and steps taken to improve racial equity incl. collaborating with CSOs, such as NAACP or Black Unity, or consultants to provide training for staff; incorporate cultural competence into staff training requirements; hiring BIPOC individuals & making sure that staff reflect the populations that are being served; reviewing data to identify disparities; creating equity committees or workgroups for accountability; & creating welcoming physical environments for all persons seeking services. The CoC will continue to assess and work with providers to address racial disparities in service provision and outcomes.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

As part of the annual Racial Disparities Analysis completed by Lane County, the CoC compares data year over year to determine progress on preventing or eliminating disparities. Lane County developed, and presented to the CoC Board, a Racial Equity Plan in 2021 outlining key areas of focus for racial equity including governance and leadership; contracting; training; data; and program specific areas to be determined. This Racial Equity Plan was the first step in moving forward on continuous quality improvement around racial equity in the CoC. While we have a long way to go, we have identified these key areas where measures and goals will be identified. Once specific measures are identified, the CoC will track progress more closely on a system and project level using data available through HMIS as other sources.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC's Outreach Efforts.	
	NOFO Section VII.B.1.r.	

| | Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes. |

(limit 2,500 characters)

Lane County (LC) has an active Lived Experience Advisory Group for Unhoused Engagement, known as LEAGUE that began in 2018. LEAGUE is made up of 100% homeless or formerly homeless individuals and is an official advisory group to the Poverty & Homelessness Board (PHB, CoC Board). LEAGUE members are engaged as leaders and decision-makers in our community and advise on all topics related to the CoC's efforts to address homelessness. The PHB Chair is a member with lived experience. LEAGUE members also participate in committees of the PHB, review panels, and other special projects (e.g. PSH development). LEAGUE members are consulted on CoC required tasks such as the PIT Count strategy, local Evaluation process, selection of projects, and CoC application completion. LEAGUE is actively recruiting additional members, with particular emphasis on recruiting individuals with recent experience, those living in rural areas of Lane County, as well as those who identify with marginalized groups (e.g BIPOC, LGBTQ+) or represent diverse experiences. Members of LEAGUE conduct outreach to recruit additional leaders through word of mouth, tenant councils, other community groups, flyers, social media (e.g. local FB groups), & local radio (KEPW). The membership application goes out via email to over 100 stakeholders & is posted publicly on the Lane County website. Recognizing that LEAGUE's membership is limited & not fully representative of all groups, the LC CoC conducts targeted outreach to specific groups as needed for input on strategies, project development, or other nuanced topics, particularly if input is most relevant from people with current experience of homelessness. For example, focus groups or surveys are conducted with people residing in shelter to gauge needs, gaps or insights for planning purposes (e.g. shelter/navigation center design).
In addition, LC is a YHDP Community with an active Youth Advisory Board of young leaders who make all critical decisions as they relate to youth homelessness in the CoC. Youth leaders act as decision makers for selection of projects, goals identified in the Coordinated Community Plan, and project design. Recruitment and leadership development efforts continue for the YAB. Outreach is conducted through existing YAB members, youth tenant councils, word of mouth, schools, community groups, drop in centers, social media, etc. There is also designated representation from Youth on the PHB.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

| | Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed: |

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	5	0
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	5	0
3.	Participate on CoC committees, subcommittees, or workgroups.	5	0
4.	Included in the decisionmaking processes related to addressing homelessness.	5	0
5.	Included in the development or revision of your CoC's local competition rating factors.	5	0

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

One of the primary ways Lane County (LC) provides professional development opportunities for people with lived experience (PLE) is through the Lived Experience Advisory Group for Unhoused Engagement, known as LEAGUE. LEAGUE is made up of 100% homeless or formerly homeless individuals and is an official advisory group to the Poverty & Homelessness Board (PHB, CoC Board). Participating in LEAGUE allows PLE to gain experience participating in an advisory board, facilitating meetings, leading group efforts, and conducting public presentations. LC supports and seeks out professional development opportunities for LEAGUE members, invites members to participate in trainings, and assists in removing barriers as needed. LEAGUE members were sponsored in 2022 to attend as presenters at the Housing First Partners' Conference in Seattle. Three members were able to present as a panel on best practices for incorporating a lived experience advisory group into the CoC structure. CoC organizations also provide for professional development opportunities in a variety of ways including through employment, volunteer positions, and peer leader and mentorship programs. Many CoC funded programs have added peer support specialist positions which allows PLE, often individuals who have previously engaged with an agency or program themselves, to further develop professional experience by supporting individuals as peers who are still engaged in programming or working toward stability. In recognizing the value PLE bring to this work, agencies prioritize hiring individuals with lived experience for support roles as well as leadership positions. CoC organizations also provide professional development opportunities through established tenant councils, group activities, and resident volunteer programs.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

	Describe in the field below how your CoC:	
1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and	
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness	

(limit 2,500 characters)

Lane County (LC) has an established formal process for gathering feedback from people who have received assistance through CoC and ESG programs referred to as Participant Feedback Sessions (PFS). PFS is a feedback process developed by the Lived Experience Advisory Group (LEAGUE), which is made up of 100% homeless or formerly homeless individuals. A number of projects are selected for PFS annually. When selected for a PFS, the project must arrange for a time for individuals currently enrolled in programming to attend a focus group session, led by LEAGUE members as peers. During the PFS, LEAGUE members facilitate group discussion and gather general feedback about the program, as well as have each individual rate the project through a survey on a variety of topics including connection to services, interactions with staff, safety, stability, grievance and issue resolution, among others. No program staff are present during these discussions and all feedback is collected anonymously. Once the PFS is completed, the agency receives a report summarizing the scores from the survey, general comments or feedback (positive and negative) and noted areas for improvement. During the annual evaluation, agencies selected for a PFS must select at least one issue that arose from feedback, describe how they responded to it, and how this response was communicated back to participants. Agencies not selected for a PFS are asked to provide a specific issue that arose from their own feedback processes and how they responded. All projects are expected to have anonymous methods for feedback and to seek feedback regularly from participants to improve programming. This is reviewed during annual Evaluation and monitoring. In addition, LC will ask about steps taken to address challenges raised by PLE during annual monitoring and how the agency has addressed those challenges. Aside from this formal process, LC also will seek feedback from other program areas not funded through CoC or ESG, such as shelter programs, to gain insight into what can be improved, either through survey or focus groups. This feedback is used to develop or improve future programming. Lastly, public comment is offered at all LC public meetings, including CoC Board meetings. This is an opportunity for any individual to present issues, concerns, or challenges, including PLE or those enrolled in programming. Public comment may be responded to during the meeting or after through follow up discussion individually.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	

	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:	

	1.	reforming zoning and land use policies to permit more housing development; and
	2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

The CoC advocated to support the City of Eugene's missing middle ordinance, approved in May 2022. The ordinance aims to increase the housing types and promote affordability by requiring smaller minimum lot sizes, minimum parking spot reductions for housing near transit and permitted detached plexes. The CoC also provided feedback on Oregon Housing and Community Services' proposed legislative agenda, which includes regulatory changes and promote collaborative approaches across state and local governments regulatory changes to increase affordable housing development. The Lane County Affordable Housing Action Plan was adopted in April 2022. The CoC advocated for the adoption and participated in providing feedback for the plan during its development. The plan encourages public land identification and highlights a number of potential land use and zoning changes that can occur within Lane County to further the supply of affordable housing as well as opportunities to remove and reduce regulatory barriers specifically in unincorporated areas within Lane County to match current housing demand.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.	05/25/2022

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	
	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

	You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
	Complete the chart below to provide details of your CoC's local competition:

	1.	What were the maximum number of points available for the renewal project form(s)?	78
	2.	How many renewal projects did your CoC submit?	11
	3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section VII.B.2.d.	

		Describe in the field below:
	1.	how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
	2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
	3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
	4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

The Evaluation and Intent to Renew (E&IR, local competition) process is determined and approved annually by a committee of the CoC Board (PHB). The E&IR is completed by all current projects seeking renewal CoC funding. The FY22 Evaluation included 6 sections: Grant Expenditure & Match; HMIS; Equity & Inclusion; Participant Focus; System Priorities & Housing First; and Project Performance for a total of 78 points. All projects are evaluated and scored based on objective criteria utilizing HMIS and APR data to analyze performance on a variety of metrics including bed utilization; rapid placement in, exits to & retention in PH; income & non-cash benefits increase; expenditure of funds; and data quality. DV providers (none currently CoC funded) will be evaluated based on data from comparable database. Projects must run and submit reports (i.e. APR, CoC Evaluation Report) with their E&IR submission. Data are reviewed and further verified in HMIS for all measures.
To consider the severity of needs & vulnerabilities of participants, and account for the potential impact on performance, the evaluation reviews whether the project follows a Housing First (HF) approach, the level of vulnerability of those served (average VI-SPDAT score, weighted by length of time homeless), and the percentage of participants who are chronically homeless or included in a local priority population (Frequent Users of Systems, Youth, etc.). All projects are scored on these measures equally in the System Priorities and Housing First section of the Evaluation. These measures are intended to review the extent to which projects serve the most vulnerable populations in the community and prioritize those with the highest need, with minimal barriers to entry, for purposes of ranking. Projects that subscribe to a HF approach while serving highly vulnerable and CH persons receive additional points for ranking purposes and to offset impacts on performance. The specific vulnerabilities accounted for within the VI-SPDAT (completed through Coordinated Entry) include history of homelessness, trauma & abuse; risk of harm & exploitation; physical & mental health; & substance use. Frequent System Users are those who have demonstrated a high rate of utilization of emergency and crisis services and are often the most vulnerable with extremely intense service needs. VI-SPDAT scores are further weighted by length of time homeless based on local Coordinated Entry policy.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

		Describe in the field below:
	1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;
	2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;
	3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and
	4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.

(limit 2,500 characters)

A committee of the CoC Board (PHB) is responsible for determining and approving the local competition review and rating factors (CoC Evaluation) used to review renewal project applications. This committee is made up of various stakeholders including people with lived experience, elected officials, law enforcement, and business representatives. Representatives from LEAGUE, the lived experience advisory group made up entirely of people currently or formerly experiencing homelessness, made up the majority of membership on the review committee. For FY22, the committee approved the addition of an Equity and Inclusion section in the Evaluation tool. This section evaluated all renewal projects on the steps and methods the agency has taken to address equity, the agency's strategy for identifying and addressing racial disparities in programming, and the extent to which agency staff are trained in cultural competence and able to meet the needs of diverse populations. As part of these responses, agencies were asked to speak to successes and challenges, and any substantive changes, citing specific examples, they have made as a result of analysis. Projects were scored utilizing a rubric provided with the Evaluation and projects will be assessed for improvement over time. At this time, the review and approval process for the Evaluation was completed using existing CoC structures and membership, which is not fully representative of the people we serve, or underrepresented groups. The LC CoC is currently in the process of strategic planning, which will include a review of the current CoC Board, committee structure & membership. The CoC has made a formal commitment to apply a racial equity lens throughout the strategic planning process, paying particular attention to ensuring the Board and committees are representative of those we serve, particularly underrepresented populations. All programs funded under the CoC must also incorporate an equity framework in all aspects of programming to actively address disparities.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	

	Describe in the field below:
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

Lane County (LC) CoC determines projects for reallocation through established Competition policies. Policies are reviewed annually, approved through a committee of the CoC Board, and posted to the LC website. The current policy for FY22 includes methods for reallocation for: Projects that have outstanding monitoring findings/concerns for at least two years in a row; Projects that are determined to have an expenditure issue; Projects that are determined to have a project performance issue (includes consistent poor or declining outcomes over multiple years; failure to correct deficiencies in program design, operations, or administration; or failure to comply with standards as outlined by the CoC); & Projects willing to voluntarily reallocate any portion of unused funds and if funds can be better utilized in a higher performing project. All projects or portions of projects being reallocated are notified in writing prior to the competition deadline. In all situations, the LC and the designated PHB committee will review all circumstances and determine if the findings/concerns are being actively addressed. If compliance is not able to be achieved in a timely manner, or if the non-compliance results in a high risk of loss or misuse of funding, the project may be considered for reallocation. Lane County will review expenditure and performance issues through the Evaluation and monitoring processes and provide recommendation to the committee. LC CoC did not identify any projects for reallocation in FY22 competition year and did not reallocate any projects. All projects have been determined to provide critical housing and services within our community. No project demonstrated significant, incurable deficiencies warranting reallocation. For projects with current performance or spending issues, the LC CoC works to address the issues through targeted technical assistance. For the current renewal projects, many of the issues identified are the direct result of the ongoing pandemic & impact thereof, such as ongoing staffing shortages and turnover, lower than usual vacancy rates & increased rents. These impacts will not be mitigated by reallocating funds to a new project, which would cause significant disruption to individuals currently being housed or assisted in the existing renewal project. Impacts on the broader system and current participants are always considered prior to reallocating a CoC funded project.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

| | Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022? | No |

1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform applicants why their projects were rejected or reduced?	

3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/15/2022

1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes

1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	

You must enter a date in question 1E-5c.

1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

| | Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website. | |

You must enter a date in question 1E-5d.

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Wellsky Community Services

2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC

2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	05/03/2022

2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and	
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.	

(limit 2,500 characters)

The Lane County (LC) CoC HMIS offers, at no cost, the WellSky Community Services comparable database to Domestic Violence/Victim service providers (VSP). However, the two VSPs in Lane County (Siuslaw Outreach Services and Hope & Safety Alliance) have opted to use the Osnium system at the request of the State of the Oregon Department of Human Services DV Council. Osnium is able to produce the ESG-CAPER and CoC-APR, and is compliant with the 2022 HMIS data standards.

2A-5.	Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	695	18	677	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	94	0	94	100.00%
4. Rapid Re-Housing (RRH) beds	254	0	254	100.00%
5. Permanent Supportive Housing	969	0	969	100.00%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

n/a all project types are above 85%

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/26/2022

2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	05/03/2022

2B-3.	PIT Count–Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

	Describe in the field below how during the planning process for the 2022 PIT count your CoC:
1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

Lane County engaged area youth serving stakeholders by utilizing area youth outreach teams to do the actual PIT count and also using a modified version of the Homeless By Name list as the primary method for the unsheltered PIT count. Outreach teams focused their efforts in areas that generally have Individuals not engaged in HMIS Services. The Youth Homeless Solutions Workgroup stakeholders and YHDP Youth Advisory Council were asked to help identify those areas. Young people experiencing homelessness were asked to assist youth street outreach teams by identifying areas where young people congregate. Youth were encouraged to help with the actual count but due to safety concerns, many chose not to engage the efforts.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and
3.	describe how the changes affected your CoC's PIT count results; or
4.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2022.

(limit 2,500 characters)

No changes were made to the sheltered PIT count between 2021 and 2022. 100% of beds are HMIS participating, so HMIS data was used exclusively for the sheltered count in both years.

In both 2021 and 2022, Lane County used a modified version of the Homeless By-Name List as the primary method for the unsheltered Point-in-Time count. In both years, this count was supplemented by street outreach surveys conducted in areas that were likely to have individuals who are not engaged in HMIS services. A small change was made to the Homeless By-Name List (HBNL) methodology between 2021 and 2022 at HUD's request. In both 2021 and 2022, individuals were included in the unsheltered count if they were enrolled in one of the following HMIS projects on the night of the count: Alternative shelter (car camping, micro-site camping, overnight parking programs), Winter warming sites, and Homeless day access centers. Individuals were also included in the count in both years if they were enrolled in any HMIS-participating project with a homeless living situation at entry and had received a service within a short period of time preceding the PIT count. In 2021 this was 30 days before the count, while in 2022 HUD asked for the window to be shortened to 14 days before the PIT count.

Narrowing the service utilization window for the Homeless By-Name List count from 30 days to 14 days was expected to slightly reduce 2022 PIT count numbers. However, other factors resulted in a higher count in 2022 than in 2021. Unsheltered numbers increased slightly due to COVID and economic conditions. Sheltered numbers increased significantly due to the return of many congregate shelter beds that were unavailable in January 2021, and because cold weather warming sites were open on the night of the PIT in 2022, but not in 2021.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	

	In the field below:
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

Lane County (LC) examines risk factors such as income level (% of FPL) & mainstream benefits access (e.g. households (HHs) accessing energy/utility assistance), as well as household access to other social services (e.g. food pantries). In addition to programs serving individuals experiencing homelessness, LC collects data for anti-poverty programs in the HMIS such as community service centers, food pantries, senior services, etc., allowing us to identify risk factors in the community through available data. As a Community Action Agency (CAA), LC is responsible for overseeing local strategies to reduce HHs becoming homeless for the first time. LC conducts a Community Needs Assessment every three years to determine community needs, including housing. LC has experienced a high number of newly homeless HHs, about 180 newly homeless individuals entering the homeless & crisis response system each month. LC commits a significant amount of resources toward Homeless Prevention & Diversion efforts across LC. In the most recent FY, LC committed $3.5 million in local & state funding for HP to serve individuals, families & youth. In 2021, LC began a new Diversion and Rapid Resolution program using local funds that aims to connect with HHs at point of system entry in order to divert them to resources outside of the homeless service system. 467 individuals were served by Rapid Resolution in FY 21-22. 80 individuals (17%) were successful diverted from homelessness and entered into permanent housing. An additional, 51 (11%) individuals who were engaged by Rapid Resolution while residing in shelter were exited to temporary or permanent housing within 30 days. Other HP programs include Elderly Rental Assistance, for HHs with an individual over age 58 & at-risk; and Housing Stabilization Program (HSP), prioritizing families who are enrolled in or eligible for TANF benefits, in coordination with DHS, providing up to four months in rental assistance, case management, & services. As a result of the pandemic, LC allocated additional ESG-CV HP funding to assist HHs at risk of homelessness and has to date distributed $35M in rental assistance (CARES, Dept. of Treasury, etc.) to 5338 households impacted by COVID-19. In 2022, LC dispersed $2.6 million in Eviction Prevention funding through 6 local providers to support HHs who are facing eviction or in an eviction process. These resource commitments significantly reduce the number of individuals entering the homeless service system.

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

	In the field below:
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

Average length of time (LOT) homeless was 118 days in FFY20 & 145 days in FFY21, an increase of 27 days on average. Lane County (LC) has implemented several strategies to reduce LOT incl. prioritizing households (hh) placed on the Central Wait List (CWL) based on LOT homeless (weighted VI-SPDAT score) to address long-term stayers; creating staff positions to work with HH on the CWL awaiting referral to expedite documentation, address barriers, & reduce time to housing once matched with a PSH or RRH provider; increasing a Barrier Busters fund to eliminate barriers to PH placement (deposits, arrears); creating a Bridge program which quickly places individuals in a temp. unit who have been accepted into a program until they can secure a permanent unit; & staffing programs with a Housing Navigator to specifically locate housing units & work with landlords. There still continues to be a lack of units & LC is actively working to increase unit capacity with a goal of adding at least 350 more PSH units. Over 95 additional PSH units have been developed and made available since 2021 using Project Based Vouchers, coupled with CoC and healthcare funded services. Additional strategies to reduce LOT include: a new 75 bed Shelter & Navigation Center, opening 2022, focused on rapidly connecting the most vulnerable HH to housing; better coordination & expansion of RRH resources –LC implemented new standards in 2021 that emphasize a progressive engagement approach allowing more HH to be served quickly under RRH; expanding diversion strategies – LC added a new Rapid Resolution program in 2021 to connect newly homeless HH to resources outside the system; expanding & better coordinating outreach services – LC has expanded outreach teams, implemented case conferencing, and improved outreach coordination; improving CE – moving toward dynamic prioritization & phased assessment; creating centralized landlord & housing partner management – LC hired a new Landlord Liaison position in August 2022; & move-on strategies to increase openings in PSH units. LC Human Services Division, in collaboration with the CoC Board, is responsible for overseeing strategies to reduce the LOT homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC's Strategy	
	NOFO Section VII.B.5.d.	

	In the field below:
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

In FFY21, Lane County (LC) exited 493 persons in ES, SH, TH, & RRH to PH, or 29%. This is a 12% increase from FFY20. LC has a very tight housing market due to low vacancy rates & rising rental costs. It is increasingly difficult to locate affordable units. Since the pandemic, vacancies have been scarce, rents have increased, & landlords have been hesitant to rent to tenants deemed risky. To address these challenges, LC has implement a coordinated landlord engagement strategy. Several agencies within the CoC have hired Housing Navigators who have specialized skills working with landlords, negotiating leases, & locating units. LC has also hired a dedicated Landlord Liaison position (August 2022) to coordinate landlord engagement across the system and build partnerships with property owners. Even with this strategy, an increase in PSH units is needed. LC, in collaboration with the housing authority, Homes for Good, brought over 96 new PSH units online since 2021. A hotel purchased to serve those displaced by wildfire will be repurposed to create at least 50 additional PSH units in 2023. These projects leverage PBV, CoC, & healthcare funding to maximize resources & create new PSH. To free up existing PSH units and create more movement in the system, LC CoC has also implemented a Move-On strategy, with dedicated vouchers for people ready to transition to an independent subsidy. LC used Emergency Housing Vouchers (EHV) to strategically target HH enrolled in RRH, increasing exits to PH from RRH & freeing up additional opportunities for those who remain homeless. LC has also opened a new 75 bed Shelter & Navigation Center, focused on rapidly connecting the most vulnerable HH directly to housing. In FFY21, LC reported that 925 persons, or 98%, retained PH. This is a 2% increase over FFY20. Retention remains high, however the CoC continues to review improvements such as better incorporating tenancy supports into programming to improve retention & stability in PH. LC Human Services Division, along with the CoC Board, is responsible for overseeing the strategies to increase exits to PH & increase availability of PH units.

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

In FFY21, Lane County (LC) reported that 33 persons (4%) exiting to PH returned to homelessness in 12 months, while 82 persons (10%) returned within 6 months. LC identifies returns to homelessness within HMIS (Wellsky). LC expanded the collection of follow up data in order to better identify individuals and families who return to homelessness. All projects (CoC and non-CoC) with persons exiting to PH now report both 6 and 12 month follow up data. By expanding follow up data collection, LC is now better equipped to identify risk factors to ensure intervention occurs prior to an episode of homelessness. Providers who identify households at risk of homelessness at time of follow up are able to connect individuals to homelessness prevention programs, available throughout Lane County. LC has heavily invested in HP for individuals, families, and youth through federal, state, and local resources to prevent first time homelessness and reduce returns to homelessness. LC has emphasized eviction prevention with all CoC partners and will continue to improve training on best practices, as well as increase tenancy supports in order to prevent further returns to homelessness. Lane County, along with the CoC Board, is responsible for overseeing the CoC's strategy to reduce the rate of individuals and families returning to homelessness.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section VII.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

In FFY21, 8% of stayers and 19% of leavers (those exiting programs) achieved an increase in earned income, a 1% decrease and 4% increase from FFY20, respectively. Overall, 35% of adult stayers and 38% of adult leavers increased their total income from all sources. While the unemployment rate in Lane County (LC) has been low (about 4%), it was nearly 15% during the pandemic. While the availability of employment opportunities has rebounded, individuals experiencing homelessness or enrolled in housing programs still face multiple barriers to employment incl. long-term disabilities, criminal history, substance use & lack of skills to maintain living-wage employment. LC, in collaboration with the PHB & Employment Work Group, is responsible for overseeing strategies, including strengthening collaborations, improving data & engaging the community & business partners. CoC projects make referrals to WorkSource Lane (WSL), a One-Stop hub for employment services. LC has coupled state-funded housing resources (EHA) directly with employment assistance through WSL. HHs enrolled in Supplemental Nutrition Assistance Employment & Training Program (STEP) who are homeless or at-risk can be eligible to receive rental assistance to establish housing. STEP Employment Specialists provide intensive career coaching for training, employment & career advancement focusing on industry sectors with high demand, high-wage jobs. Other strategies include promoting partnerships & access to employment opportunities within the private sector through hiring events, job fairs, or other targeted outreach. LC has two WSL staff dedicated to job development & employer outreach. LC also offers several training programs to help individuals build skills that are in demand in the local labor market: On-the-Job Training (OJT) and TANF JOBS Plus, both "Earn While You Learn" (EWYL) training programs; LC partnerships providing training, including private sector businesses who are willing to train the employee on those skills needed for the job and partnerships with businesses to help individuals who are on TANF access these training & employment opportunities; and Occupational Skills Training for those who are seeking short term training that will build their skills for in-demand jobs. Many of the participants have transitioned from homelessness to housing through employment in occupations such as healthcare, welding, & truck driving.

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy	
	NOFO Section VII.B.5.f.	

		In the field below:
	1.	describe your CoC's strategy to access non-employment cash income; and
	2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

In Lane County (LC), 34% of adult stayers and 22% of adult leavers (those exiting programs) increased non-employment cash income in FFY21. LC, in collaboration with the Poverty and Homelessness Board, is responsible for overseeing the CoC's strategy to increase non-employment cash income. All housing programs are tasked with ensuring households are connected to mainstream benefits for which they may be eligible including SSI/SSDI, General Assistance, and TANF. LC participates in case coordination in partnership with DHS around households who are receiving housing assistance and may be eligible for or are currently receiving TANF. This collaboration allows both DHS & the CoC to maximize resources to support homeless families. To further increase access to SSI/SSDI benefits LC, as the local SOAR lead, collaborates with local partners to implement their action plan to increase access to SSI/SSDI benefits utilizing the SOAR model. SOAR trained staff and/or benefits specialists are available to assist households through WhiteBird (PATH), SSVF, Lane Independent Living Alliance (LILA), LC Behavioral Health, and ShelterCare. LC plans to increase the number of dedicated, countywide SOAR trained staff over the next few years. LC continues to promote SOAR training for direct service staff to increase HHs receiving SSI/SSDI benefits.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

	Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?	No

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:	
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and	
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.	

(limit 2,500 characters)

N/A

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

| | Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes? | No |

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.
	If you answered yes to question 3C-1, describe in the field below:
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A

4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
    - Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes

4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.e.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2022 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	Yes
2.	PH-RRH or Joint TH and PH-RRH Component	No

You must click "Save" after selecting Yes for element 2 PH-RRH or Joint TH/RRH Component to view questions 4A-3b. through 4A-3h.

4A-2.	Information About the Project Applicant for the New Support Services Only Coordinated Entry (SSO-CE) DV Bonus Project.	
	NOFO Section II.B.11.(e)(2)	

Enter in the chart below information about the project applicant applying for the new SSO-CE DV Bonus project:

	1.	Applicant Name	Lane County
	2.	Project Name	Lane County Coordinated Entry (DV)
	3.	Project Ranking on Priority Listing	13
	4.	Unique Entity Identifier (UEI)	XCLAXTCSJF71
	5.	Amount Requested	$90,263

4A-2a.	Addressing Coordinated Entry Inadequacies through the New SSO-CE DV Bonus Project.	
	NOFO Section II.B.11.(e)(2)(c)	

	Describe in the field below:	
	1.	the inadequacies of your CoC's current Coordinated Entry that limits its ability to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking; and
	2.	how the proposed project addresses inadequacies identified in element 1 of this question.

(limit 2,500 characters)

The Lane County Coordinated Entry (CE) Domestic Violence Bonus (DV) Supportive Services Only (SSO) Project will be utilized to address inadequacies of the current CE system in meeting the needs of survivors of domestic violence, dating violence, sexual assault or stalking. Currently, identifying survivors who provide consent receive a warm handoff to survivor-focused agency and access point in their community. More ideally, we envision a system that could respond to survivors in the moment and meet them where they are, ensuring immediate safety needs are met and connecting individuals to both short and long term housing options. Due to inadequate capacity and system level coordination, this immediate response is not possible through Coordinated Entry. Providing this level of direct support in the moment would require additional dedicated coordinated entry staffing and funding for ongoing victim-centered training and technical assistance and ideally, CE and DV services would be co-located.

The proposed CE-DV SSO project would fund a 0.5FTE coordinated entry staff member to focus on bridging the gap between CE and victim services providers. Activities of the staff would include conducting front door assessments for survivors using a trauma-informed, victim centered approach; providing trainings and technical assistance to victim services providers regarding coordinated entry pathways to housing and supports; decreasing barriers to accessing housing for DV survivors; improve best practices through updated CE policies and procedures related to serving DV survivors; and ongoing continuous quality improvement that incorporates input from victim service providers, individuals with lived experience, and other stakeholders.

4A-2b.	Plan to Involve Survivors in Policy and Program Development in the New SSO-CE DV Bonus Project.	
	NOFO Section II.B.11.(e)(2)(d)	

Describe in the field below how the new project will involve survivors with a range of lived expertise in policy and program development throughout the project's operation.

(limit 2,500 characters)

The LC CoC solicits feedback on policy and program development from individuals with lived experience, including survivors of DV, through our lived experience advisory group of the Poverty and Homelessness Board (LEAGUE). This advisory group provides valuable lived experience input on a variety of CoC related projects including Coordinated Entry, shelter and permanent housing programs. Their guidance has helped to influence how those projects operate to ensure services are trauma informed and client centered. Another sub-committee of the PHB, the Coordinated Entry Stakeholder Committee, is primarily responsible for advising on improvements to the coordinated entry system. This group has two voting members with lived experience, representatives from LEAGUE, as well as a victim services provider represented. As this committee continues to develop Coordinated Entry practices specifically related to DV, the intent is to create a series of focus groups comprised of survivors of DV to help guide the creation of DV Coordinated Entry policies related to access, assessment and referral. Our goal is to fully center survivors in the work so that we can improve our current system and create trauma-informed and safe access for those fleeing DV in the community

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
	NOFO Section II.B.11.(e)(1)(c)	

1.	Enter the number of survivors that need housing or services:	0
2.	Enter the number of survivors your CoC is currently serving:	0
3.	Unmet Need:	0

4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

N/A - not applying for a RRH or Joint TH RRH project.

Applicant Name
This list contains no items

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

	1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
	2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.
	3.	We prefer that you use PDF files, though other file types are supported–please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
	4.	Attachments must match the questions they are associated with.
	5.	Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process.
	6.	If you cannot read the attachment, it is likely we cannot read it either.
		. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
		. We must be able to read everything you want us to consider in any attachment.
	7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7 PHA Homeless...	09/09/2022
1C-7. PHA Moving On Preference	No	1C-7 PHA Moving O...	09/09/2022
1E-1. Local Competition Deadline	Yes	1E-1 Local Compet...	09/09/2022
1E-2. Local Competition Scoring Tool	Yes	1E-2 Local Compet...	09/09/2022
1E-2a. Scored Renewal Project Application	Yes	1E-2a Scored Rene...	09/09/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5 Notification...	09/09/2022
1E-5a. Notification of Projects Accepted	Yes		
1E-5b. Final Project Scores for All Projects	Yes		
1E-5c. Web Posting–CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		

3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: 1C-7 PHA Homeless Preference

Attachment Details

Document Description: 1C-7 PHA Moving On Preference

Attachment Details

Document Description: 1E-1 Local Competition Deadline

Attachment Details

Document Description: 1E-2 Local Competition Scoring Tool

Attachment Details

Document Description: 1E-2a Scored Renewal Project Application

Attachment Details

Document Description: 1E-5 Notification of Projects Rejected - Reduced

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	08/16/2022
1B. Inclusive Structure	09/09/2022
1C. Coordination and Engagement	09/09/2022
1D. Coordination and Engagement Cont'd	09/09/2022
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	09/09/2022
2B. Point-in-Time (PIT) Count	09/09/2022
2C. System Performance	09/09/2022
3A. Coordination with Housing and Healthcare	08/29/2022
3B. Rehabilitation/New Construction Costs	08/29/2022
3C. Serving Homeless Under Other Federal Statutes	08/29/2022

4A. DV Bonus Project Applicants	09/09/2022
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

2022 HUD CoC Application PROJECT RANKING

	GRANTEE	Project Name	Project Type	Description	2020 Performance	2021 Performance	2022 Performance	Three Year Average	Current Grant Amount	FINAL RANK
TIER 1	LC	HMIS	HMIS	Homeless Management Information System (HMIS) is local information technology system used to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at risk of homelessness. Lane County uses Wellsky.	n/a	n/a	n/a	n/a	$ 135,995.00	1
	LC	THE NEL	PSH	**45** units of Permanent Supportive Housing project for CH adults prioritizing FUSE participants			-	n/a	$ 232,381.00	2
	SVDP	Vet LIFT	PSH	**18** Chronically Homeless Male and Female Veteran Households (Adult only and Households with Children) with long term disabling condition (Dual Diagnosis of Mental Illness With Substance Abuse).	92.86%	76.67%	84.85%	84.79%	$ 241,005.00	3
	SVDP	LIFT	PSH	**18** Chronically Homeless Adults & Homeless Households with Children With Co-occurring Mental illness and Substance Use history	89.55%	80.00%	84.62%	84.72%	$ 311,537.00	4
	LC	SHANKLE/MLK	PSH	**62** Chronically Homeless Adults prioritizing FUSE (51 project based and 11 scattered site units).	82.86%	76.36%	63.39%	74.20%	$ 541,979.00	5
	LC	CAMAS	PSH	**14** Chronically Homeless Households (Adult only and Households with Children) with long term disabling condition (severe mental illness) and acute medical needs.	76.39%	73.08%	70.83%	73.43%	$ 212,810.00	6
	Homes for Good	MADRONE/SPC CONSOLIDATED	PSH	**73** Homeless and Chronically Homeless Households (Adult only and Households with Children) with long term disabling condition (mental health/substance abuse, medical or developmental).	90.28%	61.67%	60.26%	70.74%	$ 829,786.00	7
	LC	EMERALD	PSH	**15** Homeless Households (Adult only and Households with Children) with long term disabling condition (developmental).	88.89%	56.67%	57.69%	67.75%	$ 219,485.00	8
	LC	MCKENZIE	RRH	**51** Homeless Households (Adult only households, Households with Children, Households of Children only)	72.17%	65.83%	56.71%	64.90%	$ 809,618.00	9
	SVDP	CONNECTIONS	RRH	**21** Homeless Households With Children	69.44%	61.11%	58.97%	63.17%	$ 243,084.00	10
	LC	SAHALIE	PSH	**13** units of Permanent Supportive Housing for CH individuals prioritizing FUSE participants	73.90%	51.67%	56.41%	60.66%	$39,002.00	11
Tier 2	LC	SAHALIE	PSH	**13** units of Permanent Supportive Housing for CH individuals prioritizing FUSE participants	73.90%	51.67%	56.41%	60.66%	$ 200,878.00	11
	LC	Coordinated Entry (BONUS)	CE-SSO						$ 200,878.00	12
	LC	Coordinated Entry -DV (DV BONUS)	CE-SSO DV					n/a	$ 90,263.00	13

All Projects listed in this ranking have been accepted and ranked by the CoC in the Priority Listing.						Bonus	$ 200,878
						DV Bonus	$ 90,263
						ANNUAL RENEWAL AMOUNT	$ 4,017,560
						Tier 1	$ 3,816,682
						Tier 2	$ 492,019

	GRANTEE	Project Name	Project Type	Description					Current Grant Amount	FINAL RANK
PLANNING	LC	PLANNING	Planning	Staffing to support the HUD CoC Program application, administer ranking and prioritizing of renewals and new projects, evaluate the outcomes of individual CoC and ESG program projects, compliance activities for the CoC re: environmental reviews and coordinated entry system for homeless services					$ 120,527.00	NOT RANKED
							Planning Grant (not ranked)	$ 120,527		
							Application Totals (Renewals, New, and Planning)	$ 4,429,228.00		

FINAL RANKING SCENARIO

-Capacity Projects (not scored)
-New Projects (first year of operation; not scored)
-Renewals by Performance (Three Year Average)
-Bonus Projects

Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:
  1. the CoC Application, and
 2. the CoC Priority Listing.

  The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
 - 24 CFR part 578
 - Special NOFO CoC Application Navigational Guide
 - Section 3 Resources
 - Frequently Asked Questions

  As the Collaborative Applicant, you are responsible for reviewing the following:
  1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
 2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
 3. All information provided to ensure it is correct and current.
 4. Responses provided by project applicants in their Project Applications.
 5. The application to ensure all documentation, including attachment are provided.

  CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application
- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
 - 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

 Answering Multi-Part Narrative Questions
 Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

 Attachments
 Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
- Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
 - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
 - 24 CFR part 578
 - Special NOFO CoC Application Navigational Guide
 - Section 3 Resources
 - Frequently Asked Questions

1A-1. CoC Name and Number: OR-500 - Eugene, Springfield/Lane County CoC

1A-2. Collaborative Applicant Name: Lane County

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Lane County

1A-5.	New Projects	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside	Yes
2.	Rural Homelessness Set Aside	No

1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1B-1.	Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	08/12/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

1B-3.	Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform the applicants why their projects were rejected or reduced?	Yes
3.	If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	09/01/2022

1B-3a.	Projects Accepted–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	

<div align="center">

You must enter a date in question 1B-3a.

</div>

1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC's website or affiliate's website–which included: 1. the CoC Application, and 2. Priority Listings.	

<div align="center">

You must enter a date in question 1B-4.

</div>

2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
 - 24 CFR part 578
 - Special NOFO CoC Application Navigational Guide
 - Section 3 Resources
 - Frequently Asked Questions

2A-1.	Reduction in the Number of First Time Homeless–Risk Factors.	
	Special NOFO Section VII.B.2.b.	

	Describe in the field below:
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,500 characters)

Lane County (LC) examines risk factors such as income level (% of FPL) & mainstream benefits access (e.g. households (HHs) accessing energy/utility assistance), as well as household access to other social services (e.g. food pantries). In addition to programs serving individuals experiencing homelessness, LC collects data for anti-poverty programs in the HMIS such as community service centers, food pantries, senior services, etc., allowing us to identify risk factors in the community through available data. As a Community Action Agency (CAA), LC is responsible for overseeing local strategies to reduce HHs becoming homeless for the first time. LC conducts a Community Needs Assessment every three years to determine community needs, including housing. LC has experienced a high number of newly homeless HHs, about 180 newly homeless individuals entering the homeless & crisis response system each month. LC commits a significant amount of resources toward Homeless Prevention & Diversion efforts across LC. In the most recent FY, LC committed $3.5 million in local & state funding for HP to serve individuals, families & youth. In 2021, LC began a new Diversion and Rapid Resolution program using local funds that aims to connect with HHs at point of system entry in order to divert them to resources outside of the homeless service system. 467 individuals were served by Rapid Resolution in FY 21-22. 80 individuals (17%) were successful diverted from homelessness and entered into permanent housing. An additional, 51 (11%) individuals who were engaged by Rapid Resolution while residing in shelter were exited to temporary or permanent housing within 30 days. Other HP programs include Elderly Rental Assistance, for HHs with an individual over age 58 & at-risk; and Housing Stabilization Program (HSP), prioritizing families who are enrolled in or eligible for TANF benefits, in coordination with DHS, providing up to four months in rental assistance, case management, & services. As a result of the pandemic, LC allocated additional ESG-CV HP funding to assist HHs at risk of homelessness and has to date distributed over $35M in rental assistance (CARES, Dept. of Treasury, etc.) to 5338 households impacted by COVID-19. In 2022, LC dispersed $2.6 million in Eviction Prevention funding through 6 local providers to support HHs who are facing eviction or in an eviction process. These resource commitments significantly reduce the number of individuals entering the homeless service system.

	2A-2.	Length of Time Homeless–Strategy to Reduce. (All Applicants)	
		Special NOFO Section VII.B.2.c.	

		Describe in the field below:
	1.	your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
	2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
	3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

Average length of time (LOT) homeless was 118 days in FFY20 & 145 days in FFY21, an increase of 27 days on average. Lane County (LC) has implemented several strategies to reduce LOT incl. prioritizing households (hh) placed on the Central Wait List (CWL) based on LOT homeless (weighted VI-SPDAT score) to address long-term stayers; creating staff positions to work with HH on the CWL awaiting referral to expedite documentation, address barriers, & reduce time to housing once matched with a PSH or RRH provider; increasing a Barrier Busters fund to eliminate barriers to PH placement (deposits, arrears); creating a Bridge program which quickly places individuals in a temp. unit who have been accepted into a program until they can secure a permanent unit; & staffing programs with a Housing Navigator to specifically locate housing units & work with landlords. There still continues to be a lack of units & LC is actively working to increase unit capacity with a goal of adding at least 350 more PSH units. Over 95 additional PSH units have been developed and made available since 2021 using Project Based Vouchers, coupled with CoC and healthcare funded services. Additional strategies to reduce LOT include: a new 75 bed Shelter & Navigation Center, opening 2022, focused on rapidly connecting the most vulnerable HH to housing; better coordination & expansion of RRH resources –LC implemented new standards in 2021 that emphasize a progressive engagement approach allowing more HH to be served quickly under RRH; expanding diversion strategies – LC added a new Diversion program in 2021 to connect newly homeless HH to resources outside the system; expanding & better coordinating outreach services – LC has expanded outreach teams, implemented case conferencing, and improved outreach coordination; improving
CE – moving toward dynamic prioritization & phased assessment; creating centralized landlord & housing partner management – LC hired a new Landlord Liaison position in August 2022; & move-on strategies to increase openings in PSH units. LC Human Services Division, in collaboration with the CoC Board, is responsible for overseeing strategies to reduce the LOT homeless.

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)	
	Special NOFO Section VII.B.2.d.	

	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.

(limit 2,500 characters)

In FFY21, Lane County (LC) exited 493 persons in ES, SH, TH, & RRH to PH, or 29%. This is a 12% increase from FFY20. LC has a very tight housing market due to low vacancy rates & rising rental costs. It is increasingly difficult to locate affordable units. Since the pandemic, vacancies have been scarce, rents have increased, & landlords have been hesitant to rent to tenants deemed risky. To address these challenges, LC has implement a coordinated landlord engagement strategy. Several agencies within the CoC have hired Housing Navigators who have specialized skills working with landlords, negotiating leases, & locating units. LC has also hired a dedicated Landlord Liaison position (August 2022) to coordinate landlord engagement across the system and build partnerships with property owners. Even with this strategy, an increase in PSH units is needed. LC, in collaboration with the housing authority, Homes for Good, brought over 96 new PSH units online since 2021. A hotel purchased to serve those displaced by wildfire will be repurposed to create at least 50 additional PSH units in 2023. These projects leverage PBV, CoC, & healthcare funding to maximize resources & create new PSH. To free up existing PSH units and create more movement in the system, LC CoC has also implemented a Move-On strategy, with dedicated vouchers for people ready to transition to an independent subsidy. LC used Emergency Housing Vouchers (EHV) to strategically target HH enrolled in RRH, increasing exits to PH from RRH & freeing up additional opportunities for those who remain homeless. LC has also opened a new 75 bed Shelter & Navigation Center, focused on rapidly connecting the most vulnerable HH directly to housing. In FFY21, LC reported that 925 persons, or 98%, retained PH. This is a 2% increase over FFY20. Retention remains high, however the CoC continues to review improvements such as better incorporating tenancy supports into programming to improve retention & stability in PH. LC Human Services Division, along with the CoC Board, is responsible for overseeing the strategies to increase exits to PH & increase availability of PH units.

2A-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate. (All Applicants)	
	Special NOFO Section VII.B.2.e.	

	Describe in the field below:
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

In FFY21, Lane County (LC) reported that 33 persons (4%) exiting to PH returned to homelessness in 12 months, while 82 persons (10%) returned within 6 months. LC identifies returns to homelessness within HMIS (Wellsky). LC expanded the collection of follow up data in order to better identify individuals and families who return to homelessness. All projects (CoC and non-CoC) with persons exiting to PH now report both 6 and 12 month follow up data. By expanding follow up data collection, LC is now better equipped to identify risk factors to ensure intervention occurs prior to an episode of homelessness. Providers who identify households at risk of homelessness at time of follow up are able to connect individuals to homelessness prevention programs, available throughout Lane County. LC has heavily invested in HP for individuals, families, and youth through federal, state, and local resources to prevent first time homelessness and reduce returns to homelessness. LC has emphasized eviction prevention with all CoC partners and will continue to improve training on best practices, as well as increase tenancy supports in order to prevent further returns to homelessness. Lane County, along with the CoC Board, is responsible for overseeing the CoC's strategy to reduce the rate of individuals and families returning to homelessness.

2A-5.	Increasing Employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	

	Describe in the field below:
1.	the strategy your CoC has implemented to increase employment cash sources;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

In FFY21, 8% of stayers and 19% of leavers (those exiting programs) achieved an increase in earned income, a 1% decrease and 4% increase from FFY20, respectively. Overall, 35% of adult stayers and 38% of adult leavers increased their total income from all sources. While the unemployment rate in Lane County (LC) has been low (about 4%), it was nearly 15% during the pandemic. While the availability of employment opportunities has rebounded, individuals experiencing homelessness or enrolled in housing programs still face multiple barriers to employment incl. long-term disabilities, criminal history, substance use & lack of skills to maintain living-wage employment. LC, in collaboration with the PHB & Employment Work Group, is responsible for overseeing strategies, including strengthening collaborations, improving data & engaging the community & business partners. CoC projects make referrals to WorkSource Lane (WSL), a One-Stop hub for employment services. LC has coupled state-funded housing resources (EHA) directly with employment assistance through WSL. HHs enrolled in Supplemental Nutrition Assistance Employment & Training Program (STEP) who are homeless or at-risk can be eligible to receive rental assistance to establish housing. STEP Employment Specialists provide intensive career coaching for training, employment & career advancement focusing on industry sectors with high demand, high-wage jobs. Other strategies include promoting partnerships & access to employment opportunities within the private sector through hiring events, job fairs, or other targeted outreach. LC has two WSL staff dedicated to job development & employer outreach. LC also offers several training programs to help individuals build skills that are in demand in the local labor market: On-the-Job Training (OJT) and TANF JOBS Plus, both "Earn While You Learn" (EWYL) training programs; LC partnerships providing training, including private sector businesses who are willing to train the employee on those skills needed for the job and partnerships with businesses to help individuals who are on TANF access these training & employment opportunities; and Occupational Skills Training for those who are seeking short term training that will build their skills for in-demand jobs. Many of the participants have transitioned from homelessness to housing through employment in occupations such as healthcare, welding, & truck driving.

| | 2A-5a. | Increasing Non-employment Cash Income–Strategy. (All Applicants) | |
| | | Special NOFO Section VII.B.2.f. | |

		Describe in the field below:	
	1.	the strategy your CoC has implemented to increase non-employment cash income;	
	2.	your CoC's strategy to increase access to non-employment cash sources; and	
	3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

In Lane County (LC), 34% of adult stayers and 22% of adult leavers (those exiting programs) increased non-employment cash income in FFY21. LC, in collaboration with the Poverty and Homelessness Board, is responsible for overseeing the CoC's strategy to increase non-employment cash income. All housing programs are tasked with ensuring households are connected to mainstream benefits for which they may be eligible including SSI/SSDI, General Assistance, and TANF. LC participates in case coordination in partnership with DHS around households who are receiving housing assistance and may be eligible for or are currently receiving TANF. This collaboration allows both DHS & the CoC to maximize resources to support homeless families. To further increase access to SSI/SSDI benefits LC, as the local SOAR lead, collaborates with local partners to implement their action plan to increase access to SSI/SSDI benefits utilizing the SOAR model. SOAR trained staff and/or benefits specialists are available to assist households through WhiteBird (PATH), SSVF, Lane Independent Living Alliance (LILA), LC Behavioral Health, and ShelterCare. LC plans to increase the number of dedicated, countywide SOAR trained staff over the next few years. LC continues to promote SOAR training for direct service staff to increase HHs receiving SSI/SSDI benefits.

2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	

	In the chart below for the period from May 1, 2021 to April 30, 2022:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	No	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Nonexistent	No	No
5.	CoC-Funded Youth Homeless Organizations	Yes	No	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	No	No
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	No	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
13.	Law Enforcement	Yes	Yes	No
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	No	Yes
15.	LGBTQ+ Service Organizations	No	No	No
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	No	No	No
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	No	No	No
23.	Organizations led by and serving LGBTQ+ persons	No	No	No
24.	Organizations led by and serving people with disabilities	Yes	No	No
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	No	Yes
29.	Substance Abuse Advocates	Yes	No	No
30.	Substance Abuse Service Organizations	Yes	No	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	Philanthropic Organization	Yes	Yes	No
34.	Healthcare Representatives	Yes	Yes	No

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

	Describe in the field below how your CoC:	
1.	communicated the invitation process annually to solicit new members to join the CoC;	
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;	
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and	
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).	

(limit 2,500 characters)

The Poverty & Homelessness Board (PHB) is the CoC board. When a PHB member position is vacated or term is expiring, announcement of a vacancy is posted on the LaneCounty.org website & emailed to a targeted distribution list of over 320 people. Vacancies occur at least annually. Voting & non-voting board position terms are staggered 3 years. Elected official or designee positions are annually appointed by their jurisdictions. CoC staff advertise vacancies at homeless service provider locations, and public or community meetings.Vacancy notices are emailed widely & shared among advocate networks and providers, as well as by the local news media and on the radio. The application is available in a variety of formats including paper, by mail, or electronic submission. Options are provided if individuals need assistance in completing an application. Information on the Lane County website, including vacancy postings, can be translated into at least ten languages. The lived experience advisory group, LEAGUE, conducts targeted outreach and helps recruit people with lived experience of homelessness to apply for open positions to both the PHB and other committees. Targeted recruiting for membership is conducted to engage key partners and individuals who represent diverse viewpoints including organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities). The CoC has improved outreach to BIPOC communities due to partnerships made with Public Health and COVID-related outreach. Concentrated and strategic outreach is conducted with special population service providers, such as those that serve youth, families, survivors of domestic violence, veterans, and rural areas to recruit for PHB voting positions & attend PHB meetings. All meetings are viewable live on the internet, and broadcast on local TV. There are designated positions for people with lived experience on the Board and through LEAGUE, including positions for homeless youth representative on the Board and Youth Executive Committee. PHB meetings are open to the public & allow for public comment space on the agenda, which are addressed in the discussion by PHB members and followed up on as necessary. During PHB meetings, the Board chair often asks for input from the audience.

2B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

The Lane County Poverty & Homelessness Board (PHB) is the designated CoC Board. The CoC Board, in collaboration with LC Human Services Division as CoC Lead, solicits & considers opinions from organizations & individuals that have knowledge of, or an interest in preventing & ending homelessness through its direct membership & broad outreach to the community. The 21-member board itself has broad representation including elected officials from local jurisdictions, education, law enforcement, the VA, victim services, philanthropy, business, substance abuse & mental health service agencies, faith-based orgs., local housing authority, formerly homeless adults & youth, child welfare, and homeless services providers. The CoC Board communicates and solicits relevant information at monthly public meetings. Meeting notices are sent to over 50 community agencies & 100 individuals representing advocacy groups, nonprofits, schools, city, government officials, and people with lived experience. At times up to 30 community members attend in the audience. Each meeting has an opportunity for public comment. The PHB welcomes active engagement in meetings from community members. Community representatives are invited to PHB meetings to provide for nuanced conversation about important issues. Furthermore, LC CoC has an official advisory group to the PHB, LEAGUE (Lived Experience Advisory Group for Unhoused Engagement), made up of 100% individuals with current or former experience of homelessness. This group provides an avenue for PLE to participate directly and advise the CoC on overall planning around homelessness. Since 2018, PHB meetings have been livestreamed online (CC), recorded, & broadcast community television, in addition to being archived online (available with CC). Since 2020, all meetings have been held virtually. These formats allow for increased accessibility to CoC progress for stakeholders, and for community members to expand their options to engage. In addition to formal CoC meetings, the CoC also considers opinions through other formats for more specific or nuanced topics including online surveys, focus groups, and targeted or facilitated discussions. For example, the CoC may gather providers and other stakeholders serving families with children to discuss gaps in services or needs specific to this population, or may conduct focus groups with current residents of shelter to gather feedback on plans to address unsheltered homelessness.

| 2B-4. | Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants) | |
| | Special NOFO Section VII.B.3.a.(4) | |

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

Prior to & upon release of the CoC NOFO, Lane County (LC) consults with the Poverty and Homelessness Board (PHB) to determine opportunities for new CoC projects, based on identified needs & gaps. In 2022, LC released a Request for Proposals (RFP) to secure a provider(s) for new CoC projects through the Unsheltered Supplemental Opportunity, released 8/12/2022. RFPs are posted on the LC procurement website with instructions on how to submit a proposal, posted publicly on the county-wide listserv, sent to a board email distribution list which includes stakeholders, community members, current CoC or non-CoC funded providers & people with lived experience (PLE). Agencies not currently receiving CoC funding are encouraged to apply and may inquire further through a LC Bidder's Conference, if held, or CoC Funding Orientation (held annually). FAQs are posted publicly on the LC bids website with the RFP. Proposals are submitted electronically to LC staff. Applications received are scored by a selection panel, with representation of PHB members and PLE, based on a pre-determined rubric posted with the RFP. In order to be inclusive to proposals from entities that have not received CoC funds, LC requests details of similar, relevant experience working with vulnerable populations, allowing providers to demonstrate parallel experience. Final recommendations for inclusion of new projects in the CoC Application are made & approved by the selection committee. Applicants have an opportunity to protest the RFP itself if they feel it is unnecessarily restrictive & also may review their scores or protest should they believe the panel has unfairly rejected the applicant's bid. In FY22, one project proposal (from an agency not currently receiving CoC funding) was received through the RFP for this NOFO, however this proposal did not meet minimum score. In this instance, LC as Lead Applicant, proposed submitting a proposal on behalf of the CoC to the Poverty and Homelessness Board, with input from relevant stakeholders. LC has a responsibility to provide effective access to its website information, including posted RFPS, to those with disabilities. In placing information on the LC website, the LC Information Services Dept. uses the technical standards adopted by the U.S. Access Board for electronic & information technology in order to ensure accessibility. Individuals who encounter an accessibility issue related to information posted to the website are encouraged & provided with a method to contact LC to resolve the issue.

2C. Coordination / Engagement–with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Nonexistent
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	No
12.	Organizations led by and serving LGBTQ+ persons	No
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		No

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

Lane County (LC, subrecipient) receives ESG funding from Oregon Housing & Community Services (OHCS, Recipient) for Rapid Re-housing (RRH), Homelessness Prevention (HP), & Emergency Shelter (ES). LC also received ESG-CV from OHCS through direct allocation & competitive award. ESG-CV is used for Street Outreach, ES, RRH, HP, & HMIS activities required to respond to COVID-19. LC consults with OHCS, CoC Board (PHB); Human Services Commission (HSC), a multi-jurisdictional committee with representation from LC, along with entitlement Cities of Eugene & Springfield; & other stakeholders, including ESG providers, to determine annual ESG funding allocations. ESG-CV allocation planning required additional input solicited directly from public health, people with lived experience, service providers, the faith-based community, and advocacy groups, among others. Final allocation plans are driven by housing needs analysis, Point In Time (PIT) and By Name List data, and evaluation of service gaps. Panel discussions of current providers are held and facilitated at the HSC monthly meetings to hear more about current trends, gaps, needs, and challenges. In 2021, provider panels were held on the topics of ES, HP, Homeless Access Centers, Workforce Services, Youth and DV Services, and Nonprofit Capacity. Final plans are presented to & approved by the PHB & HSC. A risk assessment is performed on LC ESG and ESG-CV subrecipients annually. The agency's risk level, along with ongoing evaluation, determines the level of monitoring received. At minimum, LC conducts site visits with ESG subrecipients annually. Select ESG-CV monitoring occurred in 2021 based on risk analysis and will continue in 2022. Assertive Corrective Action Plans are put in place for any deficiencies identified. Technical assistance is provided as needed to resolve issues with performance or grant administration. To report and monitor performance, LC uses HMIS to create the ESG CAPER tables as required by HUD. The report is generated quarterly for all ESG/ESG-CV projects. Each report is reviewed by LC for data quality and sent to OHCS for further review & upload into SAGE. LC CoC is an active participant in the Consolidated Plan update processes and provides information, including PIT and HIC data, to the Con Plan jurisdictions in development of their plans (City of Eugene, Springfield and State of Oregon).

2C-3.	Discharge Planning Coordination. (All Applicants)	
	Special NOFO Section VII.B.3.c.	

	Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.	
1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	Yes
4.	Correctional Facilities	Yes

2C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

	Select yes or no in the chart below to indicate the entities your CoC collaborates with:	
1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	No
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

2C-4a.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

	Describe in the field below:
1.	how your CoC collaborates with the entities checked in Question 2C-4; and
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)

The CoC has a formal partnership with the National Center for Homeless Education through our YHDP efforts. The NCHE has centered our YHDP Coordinated Community Plan with a an education focus. NCHE has provided our efforts with technical assistance, links to other communities doing the work to end youth homelessness and trainings. They provided expertise during our development of the CCP. The NCHE helped to lead the work to incorporate rural school districts into the discussion. The NCHE provided the CoC with a stipend that is being used to supplement the pay of a Housing Navigator (position held through a non-profit). The HN is part of the 15th Nights efforts regarding homeless students -their efforts include the rapid access network that quickly link YYA with supplies and basic needs to help them ensure success in the completion of their education. The HN will help connect students to housing options, both in-and-out of the CoC, including ensuring the connection to CE assessments. Our education CCP efforts have linked in higher education partners including the newly developed University of Oregon Basic Needs & Off-Campus Support Department as well as Lane Community College's Basc Needs Director. Both of these positions/departments provide supportive services to higher education students, including those under the age of 25, who require supports and housing to ensure the completition of their education. We are strategically linking these two offices into our CCP strategic plan to ensure participation and completion of our action steps/goals. Our efforts include the launch of a CCP specific to education. The co-chairs of the EdCCP include the founder of 15th Night and a local McKinney Vento Liason (MVL) (both of these people/positions have been involved from the start of our YHDP efforts beginning from our round-1 application for YHDP funds) and includes TA from the NCHE. The EdCCP is going to ensure that YYA are successful in their education needs-this an education specific CCP launch event that will include MVL/school staff from all across Lane County. This tiered approach allows the CoC to develop strong relationships with school staff from different districts, hear about those districts unique needs and develop strong stragies for accomplishing the goals outlined in the CCP.

| 2C-4b. | CoC Collaboration Related to Children and Youth–Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants) | |
| | Special NOFO Section VII.B.3.d. | |

| Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services |

(limit 2,500 characters)

Projects that serve households with children are required to designate a staff person as the educational liaison that will ensure children are enrolled in school and connected to appropriate services in the community including early childhood programming, Head Start, and McKinney Vento Educational Services. Projects that serve households with children are also expected to incorporate the following within the service model and/or through policies and procedures, as appropriate: A case management model that includes developmentally appropriate intake and service planning for each member of the family; Services are provided where the child is living or the project provides space for home-based, early childhood services; Facilitation of on-site development screening for all children that enter the program; Actively assist families in accessing child care options; Assess, track, and monitor the health of children in the program, including providing connection to health care providers. These expectations are outlined in the CoC Written Standards and reviewed through the annual CoC Evaluation process and monitoring.

2C-5.	Mainstream Resources–CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

	Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	No
2.	SSI–Supplemental Security Income	No
3.	TANF–Temporary Assistance for Needy Families	No
4.	Substance Abuse Programs	No
5.	Employment Assistance Programs	No
6.	Other	No

2C-5a.	Mainstream Resources–CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and
4.	works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

As both the Community Action Agency (CAA) and the CoC, Lane County (LC) remains abreast of legislative actions, state, local, & federal resources & systematically updates CoC partners & the community through an extensive email list, regular HMIS Agency Admin meetings, ad-hoc provider meetings, & monthly advisory board meetings. CoC program staff assess households (HH) so they can apply for benefits that add to housing & economic stability. They assist with mainstream benefit applications for federal/state/local programs. LC facilitates case coordination between Department of Human Services (DHS) Family Coaches under the TANF program & housing programs. LC & the Public Child Welfare Agency (DHS) created an ROI process to be able to coordinate when families receiving TANF are in need of housing assistance. CoC staff is designated as the local SOAR lead, coordinating SOAR efforts locally and connecting program staff to training. Oregon funds a General Assistance (GA) program for those applying for SSI, the CoC has disseminated information about GA availability. The CoC funds & trains CoC staff to assist people with mainstream benefits. The CoC targets rural, urban, & vulnerable subpopulations to increase mainstream benefits, including funding bilingual staff. LC coordinates with the FQHC and White Bird, the two largest primary care providers for unhoused patients and certified Medicaid assisters, to help clients enroll in health insurance. The CoC HealthCare Workgroup (HCW) focuses on designing strategies & tactics to increase access to integrated healthcare. Members represent the FQHC, Medicaid, Volunteers in Medicine, service providers, & behavioral health. The CoC works with LC Behavioral Health and advocates for additional billing codes through local CCOs/Medicaid to include tenancy supports.

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
 - 24 CFR part 578
 - Special NOFO CoC Application Navigational Guide
 - Section 3 Resources
 - Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs–New Projects. (Rural Set Aside Only).	
	Special NOFO Section VII.A.	

If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.	
Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?	No

3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

n/a

4A. Attachments Screen For All Application Questions

		Please read the following guidance to help you successfully upload attachments and get maximum points:
	1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
	2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'
	3.	We prefer that you use PDF files, though other file types are supported–please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
	4.	Attachments must match the questions they are associated with.
	5.	Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process.
	6.	If you cannot read the attachment, it is likely we cannot read it either. - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). - We must be able to read everything you want us to consider in any attachment.
	7.	Open attachments once uploaded to ensure they are the correct attachment for the required Document Type.

Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes		
1B-2. Local Competition Scoring Tool	Yes		
1B-3. Notification of Projects Rejected-Reduced	Yes		
1B-3a. Notification of Projects Accepted	Yes		
1B-4. Special NOFO CoC Consolidated Application	Yes		
3A-1. CoC Letter Supporting Capital Costs	No		
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No		
P-1a. PHA Commitment	No		
P-3. Healthcare Leveraging Commitment	No		
P-9c. Lived Experience Support Letter	No		
Plan. CoC Plan	Yes		

Attachment Details

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Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/09/2022
1B. Project Review, Ranking and Selection	Please Complete
2A. System Performance	09/09/2022
2B. Coordination and Engagement	09/09/2022
2C. Coordination and Engagement–Con't.	09/09/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	07/15/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required

New Project Opportunities Summary

The Supplemental (Special) NOFO to Address Unsheltered Homelessness allows for a number of program types to be funded including Permanent Supportive Housing, Rapid Re-housing, Joint TH-RRH, Supportive Services Only for Coordinated Entry (SSO-CE), and Supportive Services Only (Outreach or Other).

Lane County completed a selection process to determine potential applications for this funding, RFP #21224. This selection yielded one proposal, but unfortunately the proposal did not meet the minimum score for funding and was ultimately not selected to move forward.

Lane County is providing the following alternative recommendations:

Supplemental CoC NOFO to address Unsheltered Homelessness		
Amount Available	$1,056,676 over a 3 year period	*$352,225 annually estimated*
Eligible Project Types	Permanent Supportive Housing (PSH)	Rapid Re-housing (RRH)
	Joint TH-RRH	HMIS
	SSO-CE	Planning
	SSO-Outreach	SSO-Other
Recommendations		
Option #1: Rapid Re-housing Project	RRH is an intervention found to be effective for most populations. RRH is tenant based rental assistance model (tenant held leases) that requires the utilization of market-rate units available in the community. Housing stabilization and case management services are provided for the duration of stay in the project. Individuals receive rental assistance subsidy as needed to achieve stability, using a Progressive Engagement approach. *Recommendation* • Utilize this funding to expand **RRH assistance for single adults**, as the resources we have in this intervention are primarily to serve families with children. This could provide an additional resource for those residing in the Navigation Center, those awaiting permanent supportive housing placement, or individuals not in need of PSH level service or support. • An *estimated* **24 units at any point in time** could be supported with the full funding amount. • Projected Budget: $352,224 (full amount)	
Option #2: Supportive Services Only Project	SSO-Other/General can provide a variety of Services Only programs such as drop-in services, education or employment, Navigation services, etc. *Recommendation:* • Utilize this funding to provide additional **housing navigation and case management services** for individuals utilizing vouchers such as Emergency Housing Vouchers, Section 8, Stability Vouchers, etc., as	

	well as individuals on the Central Wait List who are not likely to be referred (SSO- Other) • This project would support an **estimated 2 FTE** with associated materials and services; Services include application fees, transportation, moving costs, etc. • An *estimated* **50-60 individuals** could be assisted during the first year. • Projected Budget range: $125,000 - $135,000
Option #3: Rapid Re-housing and Supportive Services Only Projects **(Submit Both)**	*Recommendation* • Utilize this funding to expand **RRH assistance for single adults AND provide additional housing navigation and case management services** for individuals utilizing vouchers or not likely to be referred through CWL. • An *estimated* **12 RRH units at any point in time** could be supported and an estimated **50 individuals could be assisted through housing navigation over a year** • Two separate projects • Projected RRH Budget: $218,937 • Projected SSO Budget: $133,287
.	
Things to Consider:	• Healthcare connections and commitments prioritized as part of this NOFO • Must connect to the plan to address unsheltered homelessness (required) • Three year grant period, likely start date of July 2023 • Overall impact on *unsheltered* homelessness

Lane County, Oregon
<mark>DRAFT</mark> Moving People who are Unsheltered to Permanent Housing Plan
July 2022 – June 2024

Referenced Documents:

- Lane County Shelter Feasibility Study "TAC" Report – December, 2018
- City of Eugene Housing Implementation Pipeline (HIP) - 2022-2027
- Eugene Chamber of Commerce State of Homelessness Report September, 2021
- Poverty and Homelessness Board Strategic Plan FY2022-2023
- Cities of Eugene-Springfield 2020-2025 Consolidated Plan for Housing & Community Development
- Lane County Youth Homelessness Coordinated Community Plan FY2022-2024
- City of Veneta, OR - Community Goals
- City of Cottage Grove, OR - Community Goals

FY22-FY24 Lane County Plan to Reduce Unsheltered Homelessness
Table of Contents

Objective ONE Quickly identify and engage all people experiencing homelessness.

Goal 1.1 Increase the percentage of people engaged through street outreach teams who move into permanent housing.

Benchmarks

Metric	Tool	Assigned Group
FY21-22 %: 16% Increase 4% per year	Lane Co HMIS System Performance Measures	Coordinated Entry Stakeholder Group & Case Conferencing

Strategies

Sustain FUSE and increase supports provided to clients.	All regions of Lane County have a focused homeless outreach team.	Increase flexibility of the County's barrier busters to permanent housing funding.	Expand Street outreach by two additional staff. All outreach teams are engaged in case conferencing meetings	Provide Housing Focused Outreach training to all outreach teams.	Create one new by name list and focused population group.

Lane County Shelter Feasibility Study "TAC" Report - Dec. 2018	City of Eugene Housing Implementation Pipeline (HIP) - 2022-2027	Eugene Chamber of Commerce State of Homelessness Report 9.21	PHB Strategic Plan FY2022-2023	Eugene-Springfield 2020 Consolidated Plan for Housing & Community Development	Youth Homelessness Coordinated Community Plan FY22-24	Local Community Planning
• #1 Expand and Coordinate Street Outreach • #9 Best Practice Trainings – Housing Focused Street Outreach	• Increase the safety and stability of individuals by providing developing and deploying street outreach and support for people staying in unsanctioned areas. (2 year)	• #1 Establish a quality, actionable baseline of data. • **#5 Coordinate outreach** and case management to increase efficiency and effectiveness of our service delivery system. • #6 Increase investment in proven sustainable wrap-around services.		• Affordable Housing: 100 units of housing for people who are homeless added.	• 1.4.1. Evaluate and adapt current front porch services to ensure language accessibility, accommodations for YYA with disabilities and/or mental health challenges, and youth choice for youth clients. • 1.1.1. Develop a coordinated youth led community outreach and awareness campaign that utilizes mobile outreach, peer supports, educators and schools, social media and other tools to disperse information on where and how YYA can access services. • 2.1.1. Increase the number of youth-specific, low-barrier emergency beds with longer stay options across different geographic regions.	• City of Veneta: Making capital improvements to a city-owned lot that several members of the unhoused community use for shelter. If a road were created into the lot bathroom and other services could be offered. • City of Veneta: Implementing a mobile mental health crisis intervention program to serve the Fern Ridge area

Quickly identify and engage all people experiencing homelessness

Goal 1.2 Increase access to interim housing (shelter & transitional housing) and services for people experiencing homelessness.

Benchmarks

Metric	**Tool**	**Assigned Group**
FY21-22: Number of Interim Housing Beds: 1437 FY22-23 Number of **New** Interim Housing Beds: 300 FY23-24: Number of **New** Interim Housing Beds: 200	Housing Inventory Chart	Shelter Stakeholders & LEAGUE

Strategies

Increase cultural awareness within the shelter sites to create welcoming environments for all historically marginalized communities.	Identify and advocate for new funding to sustain low-barrier, interim housing long-term.	Increase shelter accessibility for people with high need by creating three new partnerships between health/BH care providers and shelter/sanctioned shelter alternatives.	Open the 75 bed low-barrier, Navigation Center	Advocate at State and federal levels for new Shelter and permanent housing funding. Advocate for affordable housing development for people with the lowest incomes (30% AMI).	Create one on-demand transportation option such as RideSource, taxi, and bike share are accessible to people in Safe Sleep areas.

Lane County Shelter Feasibility Study "TAC" Report - Dec. 2018	**City of Eugene Housing Implementation Pipeline (HIP) - 2022-2027**	**Eugene Chamber of Commerce State of Homelessness Report 9.21**	**PHB Strategic Plan FY2022-2023**	**Eugene-Springfield 2020 Consolidated Plan for Housing & Community Development**	**Youth Homelessness Coordinated Community Plan FY22-24**	**Local Community Planning**
• #10: 75 Beds Emergency Shelter	• 250 new Safe Sleep site spaces by the end of FY23. (2 year) • Complete the Navigation Center (Emergency Shelter), which will add 75 low-barrier shelter beds in a permanent facility. (2 year)	•#3 Strengthen administrative and programmatic capacity for service providers, by focusing on a reimagined funding strategy. •#4 Prioritize a short-term increase in	• Identify space, resources and opportunities for collaborative support to create an additional 13 shelter beds. • Support implementation and on-going efforts of the Lane County Navigation Center and Shankle Brooklyn Street Shelter, which will provide up to 87 additional low-barrier emergency	• Community Development Strategy: 20 transitional or emergency beds added.	• 2.1.4. Expand Host Home recruitment and retention of host households across the community. • 3.3.1. Train a wide spread of providers across multiple organizations that can complete Coordinated Entry with YYA including: - Rural	• City of Veneta: Permitted the Fern Ridge Community Services Transitional Housing program.

	• Develop and implement an unsheltered homelessness coordinated response protocol. (2 year) • Connect all individuals in city-sponsored shelter beds to supportive services. (2 year)	emergency shelter and enact policies that make it easier to build housing.	shelter beds, by strategizing how available stakeholder resources and broader community based resources can offer a wrap-around approach. • Shelter Stakeholders to support continued creation and on-going efforts of the City of Eugene Safe Sleep Sites, including the following sites: 310/410 Garfield, Everyone Village, Rosa, and Chase Commons, by strategizing how available stakeholder resources and broader community based resources can offer a collaborative wrap-around approach. • Increase shelter accessibility for people with high need by creating three new partnerships between health/BH care providers and shelter/sanctioned shelter alternatives. • Create one on-demand transportation option such as RideSource, taxi, and bike share are accessible to people in Safe Sleep areas. • Identify and execute one tangible way to support the City of Eugene in their efforts to create 500 Safe Sleep sites. • LEAGUE will participate in system mapping exercise to visualize the experience of individuals as they move through the system currently, as well as what a more ideal system would look like with CE improvements. LEAGUE will advise the CE Stakeholder Group on CE improvements through formal recommendations and participation as members on that group. • Coordinating discharge plans to the most appropriate and safest location possible.		organizations - Organizations serving historically marginalized communities - Culturally specific organizations and programs - Secondary and post-secondary education settings • 3.4.1. Build on existing pathways and create new outreach efforts including: - School outreach/presentations (assembly/tabling at lunch), - Outreach at grocery stores and libraries - Resource fairs outside of programs (library, schools, business cards at different locations like teen centers, schools), barcode stickers to get information - Advertise on local bulletin boards (take a number flyers), billboards	• City of Cottage Grove: Releasing a Request for Proposal for a Non-congregate shelter program.

Objective TWO   **Prioritize People with the Greatest Housing Needs for housing program placement.**

Goal 2.1   Revise the Coordinated Entry Housing Assessment with a focus on increasing equity and access to housing.

Benchmarks

Metric	**Tool**	**Assigned Groups**
FY21-22: Utilizing the VI-SPDAT FY22-23: Adopt an updated assessment for adults and youth. FY23-24: Assess equity measures and adjust/change assessment(s).	Utilized Assessment Tool for adults and youth (may be separate tools)	Coordinated Entry Workgroup Youth Homelessness Solutions Workgroup

Strategies

Research the assessment tools of other communities.	Review housing placement inequities and create a continuous quality improvement loop.	Explore utilizing existing measures of vulnerability.	Engage culturally specific groups in the process.	Create and adopt a "dynamic prioritization" policy for Coordinated Entry referrals. Fully implement case conferencing as determine of Coordinated Entry referral rather than VI-SDPAT score.

Lane County Shelter Feasibility Study "TAC" Report - Dec. 2018	**City of Eugene Housing Implementation Pipeline (HIP) - 2022-2027**	**Eugene Chamber of Commerce State of Homelessness Report 9.21**	**PHB Strategic Plan FY2022-2023**	**Eugene-Springfield 2020 Consolidated Plan for Housing & Community Development**	**Youth Homelessness Coordinated Community Plan FY22-24**
• #7 Coordinated Entry Changes			• Create and adopt a new/updated housing assessment tool that more accurately assesses vulnerability of those accessing coordinated entry. • After the new assessment tool is implemented, create and adopt a continuous quality improvement loop policy to assess progression toward equity via the housing assessment. • Create and adopt a "dynamic prioritization" policy for Coordinated Entry referrals. Fully implement case conferencing as determine of Coordinated Entry referral rather than VI-SDPAT score.		3.2.1. Review current Coordinated Entry system with youth and providers to advocate for improvements and changes, tailored specific to historically marginalized populations 3.2.2. Advocate for bilingual staff to be trained on Coordinated Entry

Objective THREE   Operate an effective and efficient homeless crisis response system.

Goal 3.1	Increase the percentage of Diversion exits to permanent housing.			
Benchmarks	**Metric** FY21-22: 40% Increase by 10% each year	**Tool** Lane County HMIS	**Assigned Group** Coordinated Entry Stakeholder Group	
Strategies	Create a Diversion program connected to coordinated entry	Increase access to Diversion assistance for people not connected with homeless services.	Train CE staff and front door assessors in Diversion conversations. Identify ongoing training opportunities for new staff.	Monitor the demographics of people entering diversion versus the exit type. Adjust access, if needed.	Engage with culturally specific groups (BIPOC/LGBTQ+) to share information about Diversion access and other programs.

Lane County Shelter Feasibility Study "TAC" Report - Dec. 2018	City of Eugene Housing Implementation Pipeline (HIP) - 2022-2027	Eugene Chamber of Commerce State of Homelessness Report 9.21	PHB Strategic Plan FY2022-2023	Eugene-Springfield 2020 Consolidated Plan for Housing & Community Development	Youth Homelessness Coordinated Community Plan FY22-24
• #2 Expand Diversion & Rapid Exit Strategies • #9 Best Practice Trainings: Diversion/Motivational Interviewing				• Affordable Housing: 100 units of housing for people who are homeless added.	• 2.2.2. Increase funds for move in costs, deposits & needs as well as gap funding for YYA who are unstably housed.

Objective THREE — Operate an effective and efficient homeless crisis response system.

Goal 3.2 Sustain existing PSH units (969 units) and add an additional 120 Permanent Supportive Housing (PSH) units through new construction, scattered site and other strategies.

Benchmarks

Metric	Tool	Assigned Group
FY21-22: 969 units Increase by 60 units annually.	Lane County Housing Inventory Chart	Permanent Housing Taskgroup

Strategies

Prioritize funding for the sustainability of existing PSH units and those in the pipeline.	Identify additional resources for PSH supportive services.	Collaborate with behavioral health providers to increase on-site BH support for site-based facilities and access to BH supports for those in scattered site programs.	Monitor the demographics of people entering into PSH programs and the exit types to identify and address inequities.	Identify/Create a multi-jurisdictional workgroup to focus on this work.	Advocate at State and federal levels for new Shelter and permanent housing funding. Advocate for regulations and investments that increase affordable housing for people with the lowest incomes (30% AMI).

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• #4: 350 Units of Permanent Supportive Housing	• Support 50 new PSH units. (2 year) • Meet the TAC goal for 263 new PSH units.	• #3 Strengthen administrative and programmatic capacity for service providers, by focusing on a reimagines funding strategy. • #4 "Right size" our permanent supportive housing options by utilizing affordable housing models like CA's Project Homekey which provides funding to purchase hotels/motels to create emergency shelter. • #6 Increase investment in proven sustainable wrap-around services.			• 4.1.3. Leverage housing vouchers and additional funding to introduce PSH housing for youth that incorporate unique and equitable supports into programming including mental health, disability, addiction, gender identity, and pregnant or parenting services. • 4.1.1 Establish clear partnership and agreed upon objectives with local housing authority and nonprofits to support youth experiencing homelessness. • 4.2.2. Advocate to the State for an increase in rent caps.

Objective THREE   Operate an effective and efficient homeless crisis response system.

Goal 3.3   Increase the percentage of interim housing (Emergency Shelter and Transitional Housing) participants who exit to permanent housing.

Benchmarks

Metric	Tool	Assigned Group
FY21-22: ES - 12%, TH- 41% Increase by 5% annually.	HMIS STELLA P	Shelter Stakeholder Group

Strategies

Provide interim housing staff with diversion conversation training.	Work collaboratively with the housing authority to prioritize people who are houseless for vouchers and make sure those with vouchers are able to lease up.	All interim housing programs have at least one staff member focused on navigating housing options and barriers with residents.	Create a collaborative or site specific barrier buster's-like fund for shelter staff to assist residents with moving to permanent housing.	Increase cultural awareness within the shelter sites to create welcoming environments for all historically marginalized communities.	Create one new by name list and focused population group.

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• #8 Landlord Partnerships • #6 Tenancy Supports		• #4 Increase rentals available for RRH and Section 8 vouchers by educating landlords	• Help facilitate at least two events, ie. Employment Resource Fairs, to connect employers, employment services, and those who are unhoused. These Fairs would "go to" those	• Provide rental assistance for housing stability and homelessness prevention • Remove barriers to affordable and supportive housing	• 5.2.1. Conduct outreach and elevate relationships with new or smaller organizations and community partners that are serving historically

		about the benefits of participating. • #5 Coordinate outreach and **case management** to increase efficiency and effectiveness of our service delivery system. • #6 Increase investment in proven sustainable wrap-around services.	who are unhoused rather than them coming to us. • Hold 4-6 Focus Groups from stakeholders to help guide the work we do. (Employers, Employment Providers, Shelter Providers, Unhoused.) • Increase cultural awareness within the shelter sites to create welcoming environments for all historically marginalized communities. • Develop systems to better support individuals experiencing homelessness who are discharging from the hospital in: i. Establishing primary care (if not otherwise established) ii. Accessing appropriate medications prescribed as part of both a specific hospitalization and other ongoing treatment plans iii. Attending all recommended Primary Care, Behavioral Health, and Specialty visits iv. Following all other recommendations for treatment • Add two outreach staff who are able to follow up with people in the community after discharge. • Two Work Group members will participate on the Eugene Area Chamber of Commerce Business Leadership Taskforce subgroup working with employers, employment providers, and shelter providers to increase pathways to employment for those who are unhoused but sheltered.	• Promote economic development and employment opportunities through the creation of jobs and business development	marginalized populations, and incorporate them into program and service expansion. • 2.1.3. Partner with Lane County Renters Association to recruit and build landlord engagement strategies to assist young people in accessing units or eviction prevention

Objective THREE   **Operate an effective and efficient homeless crisis response system.**

Goal 3.4   Improve Rapid Re-Housing: Increase the percentage Rapid Re-Housing Clients moving from unsheltered status into housing and the percentage who exit positively.

Benchmarks

Metric	Tool	Assigned Group
FY21-22: Unsheltered to Housing- 72% - Increase by 8% Annually Positive Exits- 68% -Increase by 5% Annually Expand Rapid Re-Housing – 171 Units - Increase by 15% Annually	HMIS	Permanent Housing Taskgroup

Strategies

Provide comprehensive RRH training to program staff. Create a way for future staff to receive training.	Review demographics (race/ethnicity) status of RRH adult clients at entry, housed status, exit and post program. Create new strategies to address inequities.	Identify ways the Lane County landlord liaison staff member can support the goal.	Create a collaborative Permanent Housing (RRH, PSH, Diversion) Taskgroup	Increase RRH wraparound service partners, including culturally specific, employment, BH, PH and basic need supports.

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• #3 Expand & Coordinate Rapid Rehousing • #8 Landlord Partnerships • #9 Best Practice Trainings – RRH • #10: 75 Beds Emergency Shelter		• #5 Coordinate outreach and **case management** to increase efficiency and effectiveness of our service delivery system. • #6 Increase investment in proven sustainable wrap-around services.		• Affordable Housing: 100 units of housing for people who are homeless added.	• 4.3.2. Utilize YHDP funds to develop a joint TH-RRH program that has flexible length of stay dependent on youth needs.

Objective THREE   Operate an effective and efficient homeless crisis response system.

Goal 3.5   Increase the number of respite beds available to those who are unhoused to be placed in by physical health partners.

Benchmarks

Metric	**Tool**	**Assigned Group**
FY21-22: 22 Beds Increase by 5 beds annually	Housing Inventory Chart	Health and Housing Workgroup

Strategies

Identify BH and health care partners with similar goals to leverage work.	Review respite models in other communities, including funding approach.	Facilitate collaborations between shelter/housing programs, end of life care supports and long-term care providers to more effective support client needs.	Develop a set of recommendations for how safe sleep sites can better meet the needs of individuals with medical needs.	Advocate for additional respite and assisted living options for people who are houseless and may have BH challenges.

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		• #6 Create supervised Medical Respite beds for unhoused individuals recovering from medical procedures or illness. • #6 Identify locations that can provide end-of-life and long-term care for individuals without financial re-sources to acquire that care on their own.	• Increase the number of safe places that prioritize people based on medical need • Develop a set of recommendations for how safe sleep places can better meet the needs of individuals with medical needs		

Objective THREE   Operate an effective and efficient homeless crisis response system.

Goal 3.6   Reduce Community stigma related to homelessness while working to address the challenge and advocate for change.

Metric	Tool	Assigned Group
Benchmarks FY21-22: Zero Activities Annually: - One public campaign including visual and updates. - Training/Education for at least two non-traditional partners. - Create an advocacy opportunity plan for the COC.	Product	Chamber Collaborative LEAGUE

Strategies

Identify at least one advocacy opportunity to share with the general public.	LEAGUE will do one activity to advocate for a Homeless Bill of Rights that recognizes the rights and responsibilities of individuals experiencing homelessness in Lane County.	LEAGUE will identify advocacy opportunities and create a public policy agenda that aligns with the values of the Continuum of Care, including Housing First, Permanent Housing, decriminalization, and person-centered services.	Provide free education to at least two employers about homelessness, ie. Lunch & Learns to specific industry sectors.	Increase transparency regarding homelessness programs, jurisdictional collaborations and agencies.

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		• #8 Improve communication, transparency and accountability among all stakeholders, to rebuild community trust and instill a sense of hope.	• Provide free education to at least two employers about homelessness, ie. Lunch & Learns to specific industry sectors. • LEAGUE will identify advocacy opportunities and create a public policy agenda that aligns with the values of the Continuum of Care, including Housing First, Permanent Housing,		1.1.2. Establish intentional collaboration between local education systems and community partners to: - Develop resource referral protocols - Integrate education services and homework into access points - Hire peer support navigators in schools who are specialized in identifying YYA experiencing homelessness and connecting them to front porch services. - Formalize an

			decrimalization, and person-centered services. • LEAGUE will do one activity to advocate for a Homeless Bill of Rights that recognizes the rights. and responsibilities of individuals experiencing homelessness in Lane County. • Plan a recommendation to tie legislation to employment as part of the homelessness solution. • LEAGUE will do one activity to advocate for an improved rental system that includes streamlined application processes (e.g., One App), tenant protections, landlord advocacy and strategic use of vacant units in Lane County. • Providing a respectful and understanding approach to care for people without homes and reduce the stigma people without homes experience when accessing the healthcare system. As part of this goal it is important to increase accountability by giving people experiencing homelessness and advocates opportunities to communicate if they do not feel the tenants of this agreement are being upheld. • LEAGUE will contribute to increasing public awareness around the experiences of homelessness.		information sharing agreement between McKinney-Vento liaisons and youth-serving agencies about school aged youth accessing services

Objective FOUR	Identify and address racial disparities among people experiencing homelessness in Lane County.

Goal 4.1 Reduce racial disparities in Rapid Re-housing/Permanent Supportive Housing program access and successful program exits.

Benchmarks

Metric	Tool	Assigned Group
Reduce disparities identified annually. American Indigenous - RRH Exits – 46% (White- 69%) - PSH Exits- 25% (White-34.4%) African-American -PSH Exits – 17% (White 34.4%) Latinx/Hispanic -RRH Exits – 58% (White 69%)	HMIS	Racial Equity Workgroup

Strategies

Create a Racial Equity Workgroup to establish benchmarks and address barriers leading to disparities.	Increase assessment of racial equity in funder contracting and monitoring processes.	Provide funding for agency and/or cohort based DEI implicit bias and cultural awareness training.	Increase population (disability, LGBTQ+) and culturally specific groups receiving funding to support people who are houseless.	Engage with LEAGUE, culturally specific groups and BIPOC individuals with lived experience of homelessness to identify barriers that led to disparities.

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		Homelessness Report 9.21		Housing & Community Development	
• #7 Coordinated Entry Changes • #9 Best Practice Trainings – DEI, cultural awareness, implicit bias.	• Support protected classes through innovative strategies. • Throughout the HIP period utilize the Racial Equity lens tools.		• Eliminate use of "buckets" of separate Centralized Wait Lists for PSH and RRH. Have one list and make available housing resources available to all who are eligible. • Add at least two additional coordinated entry access points in Lane County.		3.2.3. Advocate for program staff to be trained on racial equity, cultural competency, and implicit bias.

Objective FOUR — Identify and address racial disparities among people experiencing homelessness in Lane County.

Goal 4.2 — Reduce racial disparities among people experiencing homelessness in Lane County through data, planning and partnerships.

Benchmarks

Metric	Tool	Assigned Group
See Racial Equity Comparisons	HMIS & Census	PHB Executive Committee and Staff

Strategies

Cultivate non-traditional partnerships that support people experiencing homelessness.	Consider a standard, core curriculum for new hires to the homeless service sector to improve efficiency, quality and consistency in case management and service delivery, as related to cultural awareness.	Advocate for a minimum administration threshold for all jurisdictional contracts.	Review committees and workgroups across the community to identify PHB subcommittee overlap, identify outcomes each group is focused on and develop/strengthen partnerships.	Engage with American Indigenous population groups to develop and strengthen relationships.

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#5 Move-On Strategies (Move people who no longer need PSH level of assistance onto only subsidized housing).	• Cultivate non-traditional partnerships that support people experiencing homelessness. (5 year)	• #1 Establish a quality, actionable baseline of data. • #2: Convene leaders from across sectors to agree on shared goals and align around strategic actions to end homelessness. • #3 Consider a standard, core curriculum for new hires to the homeless service sector to improve efficiency, quality and consistency in case management and service delivery.	• Establish the process and expectations for developing a three-year Poverty and Homelessness Board plan. • Add metrics and accountability tracking to the one year strategic plan. • Review and clearly define the role of the PHB through a review of the governance bylaws. • Review committees and workgroups across the community to identify PHB subcommittee		

		• #3 Improve the RFP system at the city and county level to allow for funds to cover overhead and administration at a level that will enable nonprofits to pay living wages, reduce turnover but still be held accountable to outcomes.	overlap, streamline focus areas and develop/strengthen partnerships.	

Objective FIVE — Reduce Youth Homelessness

Goal 5.1 — Reduce Youth Homelessness by progressing the Ending Youth Homelessness Coordinated Community Plan (CCP)

Benchmarks

Metric	Tool	Assigned Group
FY21-22: 823 youth and young adults experiencing homelessness - Reduce by 5% Annually	HMIS – Youth By Name List	Youth Homelessness Solutions Workgroup

Strategies

5.3.1. Assess current staff compensation, identify wage disparities and inequities, and develop a compensation plan that provides thriving wages.	5.3.3. Increase the number of positions within all levels of organizations for youth with lived experience. - Identify and address barriers for YYA with experience to gain employment	6.2.1. Advocate to hire peer support navigators in secondary and postsecondary schools who are specialized in identifying YYA experiencing homelessness and connecting them to front porch services.	6.3.1. Convene stakeholders Lane Early Learning Alliance, Relief Nursery, Head Start, and other affordable childcare providers to advocate for resources to pregnant and parenting YYA.	6.3.2. Convene stakeholders Lane Early Learning Alliance to expand childcare resources and increase accessibility for YYA living in rural and historically marginalized communities.

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• #9 Best Practice Trainings: Youth Centered Programming, Positive Youth Development			• Create 25 new TH/Rapid Re-housing program spots for youth utilizing the YHDP grant. • Develop a homeless diversion program for families and unaccompanied youth in conjunction with the school districts (i.e. periodic homeless, precariously housed, doubled up) using the YHDP funds. Identify flexible funding to address critical barriers to stabilization. Serve at least 30 youth headed-households.		5.3.1. Assess current staff compensation, identify wage disparities and inequities, and develop a compensation plan that provides thriving wages. 5.3.3. Increase the number of positions within all levels of organizations for youth with lived experience. - Identify and address barriers for YYA with experience to gain employment 6.2.1. Advocate to hire peer support navigators in secondary and postsecondary schools who are

| | | | • Increase supportive services to youth by three programs in order to identify unaccompanied youth and young adults experiencing literal homelessness or at imminent risk of homelessness and connect them to appropriate resources to maintain or attain stabilization. | | specialized in identifying YYA experiencing homelessness and connecting them to front porch services.
6.3.1. Convene stakeholders Lane Early Learning Alliance, Relief Nursery, Head Start, and other affordable childcare providers to advocate for resources to pregnant and parenting YYA.
6.3.2. Convene stakeholders Lane Early Learning Alliance to expand childcare resources and increase accessibility for YYA living in rural and historically marginalized communities. |